

Shire of Wandering Long Term Financial Plan 2025 - 2036

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Foreword

We are very pleased to present to the community the Shire of Wandering Long-Term Financial Plan for the period 2024-2025 to 2035-2036.

This Plan details the services and initiatives the Council proposes to deliver over the next twelve years as a means of ensuring the Shire's financial sustainability. Information contained in other informing strategies, including the Asset Management Plan and Workforce Plan, has informed this Plan, which will be the basis for the preparation of the Shire's Annual Budgets.

The Shire is planning for a positive and stable future, and seeks to improve service levels into the future while ensuring a healthy financial position.

Long-term maintenance and renewal of the Shire's infrastructure remains a significant challenge and requires external funding to ensure the economic and social benefits of the Shire's infrastructure are not impacted. This Plan is a dynamic tool which analyses financial trends over a twelve year period on a range of assumptions and provides Council with this information to assess resourcing requirements to achieve strategic objectives and to assist to ensure future financial sustainability.

To assist in understanding the presented information, there is a high level of accuracy and detail in the initial years of the Plan, which are underpinned by a number of assumptions. Later years of the Plan are shown as an overview with reasonable estimates and assumptions.

Broad reviews of this Plan are undertaken regularly with a full review occurring at least every four years. This Plan will be

fully reviewed each time the Strategic Community Plan is also fully reviewed so the two documents may complement each other. As Annual Budgets are developed there may be some variances as relevant information at the time is included.

Broadly, Council aims to -

- Ensure the provision of community infrastructure remains one of the key priorities and major expense for the Shire.
- Ensure road maintenance and renewal remains a high priority due to the strategic economic benefit the road network provides for the District.
- Ensure adequate external funding is sourced to maintain, renew and upgrade the road network.
- Ensure rate increases occur only as a means to assist in the long-term financial stability of the Shire and, where possible, increase the level of services to the community.

Council welcomes comment regarding the Long-Term Financial Plan and invites members of our community to contact Elected Members or Shire Staff if they have questions.

Ian Turton
Shire President

Ian Fitzgerald
Acting CEO

The Shire of Wandering had an estimated resident population in 2021 of 535, with a population density of 3.7 persons per square kilometre.

Situated approximately 120 kilometres to the south east of Perth, the Shire of Wandering is bordered by the local authorities of Armadale, Serpentine-Jarrahdale, Murray, Boddington, Williams, Cuballing, Pingelly, Brookton and Beverley. Wandering was discovered by members

of the George Stedman Watts family when they found their straying wagon team horses grazing in the lush grass around a fresh water spring, known to this day as "Horse Well".

The year was 1859, and the earliest property "Grassdale" (located on the south eastern approach to the Wandering townsite) was selected in 1861. To this day, this property is still in possession of the Watts family.

The village was called Wandering to recall the first sighting of the wandering stock.

Today, Wandering is a predominantly agriculturally based, with activities including -

- Cereal crops (oats, wheat, barley),
- Pulse crops (lupins, chickpeas, fava beans),
- Oil seed (canola),
- Sheep (wool and meat),

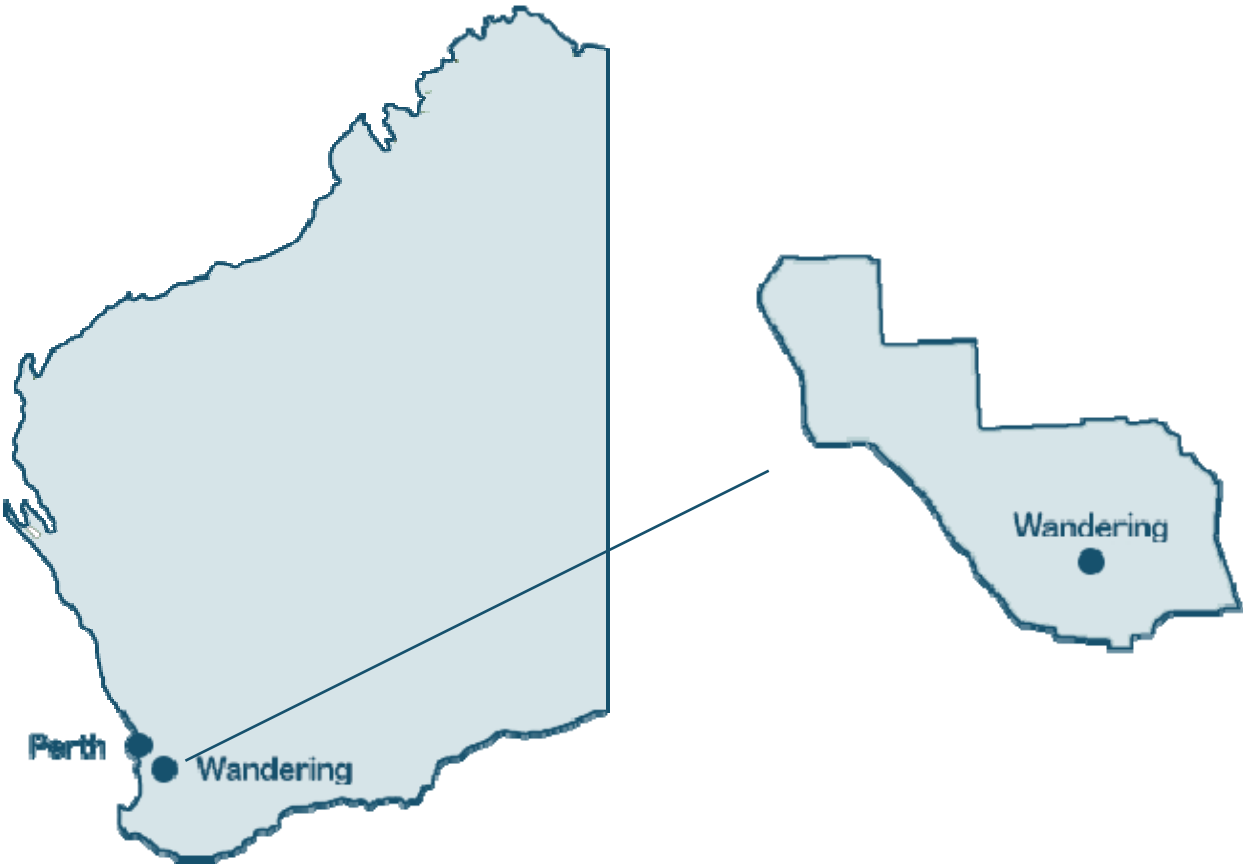
- Cattle (meat),
- Pigs (meat), and
- Vineyards (fruit and wine).

The Shire of Wandering has an area of 1,955 square kilometres, of which approximately 900 square kilometres is State Forest.

The Wandering townsite is small and provides basic goods and services to town residents and the rural land users surrounding the town.

The population of the District has increased over recent years and is expected to moderately increase into the future.

At the 2011 Census the population was recorded as 437, and at the 2021 Census the population is now 535.



Strategic Community Plan
The Council has developed a Strategic Community Plan which is the overarching plan for the future.

The Strategic Community Plan covers the future years and sets out the Community vision, aspirations, and values.

The Strategic Community Plan translates community aspirations for the future into goals, projects, and programs for the Council and community to jointly deliver. It enables the organisation to plan, manage, and deliver services which will enhance the community.

Supporting the Strategic Community Plan are several informing documents including, although not limited to -

- Corporate Business Plan,
- Long-Term Financial Plan,
- Asset Management Plan/s,
- Workforce Plan, and
- Other Topic Specific Strategies.

Corporate Business Plan
The Corporate Business Plan contains details of the action and resources (human and financial) to achieve outcomes. It is a "rolling plan" continually being revised as new information becomes available.

The financial capacity to undertake these tasks is evidenced in the Long-Term Financial Plan. The Long-Term Financial Plan provides an assurance (if relevant assumptions and risks are managed) the actions contained in the Corporate Business Plan can be adequately financed and resourced over the period of review.

Workforce Plan
A Workforce Plan has been developed and sets out the level of human resources required to achieve the actions contained in the Corporate Business Plan, along with the requisite

skills, training and development requirements, qualifications, and expertise of the organisation's staff.

The financial impact of the current and future levels of human resources has been incorporated into this Long-Term Financial Plan.

Asset Management Plan/s
The Shire's Asset Management Planning has identified all Council assets and the relative condition of each of those assets.

In addition to setting service standards for the Council assets, Asset Management Planning details the financial resources required for the maintenance and renewal of assets into the future.

The financial implications of maintaining existing assets, and the ongoing financial impost of new assets, is included in this Long-Term Financial Plan.

The financial capacity for the Council to meet asset management obligations is significant and forms one of the components in measuring a Council's performance.

Long-Term Financial Plan
The Long-Term Financial Plan plays a crucial role in the financial management of Council. Its primary purpose is to provide a strategic framework for managing financial resources over an extended period of at least ten years. The key aspects of its purpose are -

Financial Sustainability
By forecasting revenues, expenditures, and capital projects over the long term, it helps Council to identify potential financial challenges and develop strategies to address them proactively.

Infrastructure Planning

Councils need to plan for the maintenance, renewal, and expansion of infrastructure such as roads, utilities, and community facilities. The Plan helps in assessing the long-term funding requirements for infrastructure and in prioritising these projects based on available resources and community needs.

Risk Management
The Plan assists in identifying and managing financial risks which may impact Council's financial health over the long term. Council can better prepare for potential impact of various economic, demographic, and policy changes on their finances and take appropriate mitigation measures.

Resource Allocation
The Plan guides resource allocation decisions by providing a roadmap for allocating financial resources across different programs, services, and capital works. It helps Council in balancing competing priorities and ensuring resources are allocated efficiently and effectively to achieve strategic objectives.

Transparency and Accountability
By documenting long-term financial projections, assumptions, and strategies, the Plan promotes transparency and accountability in financial decision-making. It enables stakeholders the opportunity to understand Council's financial position, challenges, and priorities.

Overall, the Long-Term Financial Plan serves as a critical tool for guiding Council's financial management and decision-making processes, helping to achieve financial sustainability, effectively manage risks, plan for infrastructure needs, allocate resources, and enhance transparency and accountability.

Risk Management and Key Assumptions

Risk Management

Insurance

Council provides a diverse range of services, facilities and infrastructure to the general public which exposes it to many risks.

It is the regular practice of the organisation to review insurance levels and amend accordingly.

Insurance is provided by the Local Government Insurance Scheme which has oversight of all manner of issues facing local governments in Western Australia.

Financial Management

Legislation requires the investment of surplus funds (inclusive of cash reserves) to be in term deposits held by authorised deposit taking institutions or Treasury Bonds.

Investments into high-risk environments are not permitted.

Council seeks to engage experienced and qualified personnel in areas of financial management and, in addition to this, provides ongoing training and access to reliable information to ensure minimal risk to Council and the community occurs.

Asset Management

The Asset Management Plan/s identify assets most critical to Council and outlines the necessary risk management strategies/

Council asset development and management are often high value in nature. Changes in supply pricing can have a marked impact on the affordability of required asset development and management and may compromise the quality or quantity supplied.

Often asset management delivery is

reliant on approvals and funding from various government agencies. Delays in getting approvals and changes in funding models can impact the timing of delivery.

An example of particular note includes the road infrastructure in the District. Council is heavily reliant on external funding for road renewal. If funding is reduced, not made available, or not increased in line with inflationary pressures, then the timing of works will require review and the works themselves may require modification.

Road infrastructure works are also impacted by environmental approvals regarding vegetation clearing which can be delayed if flora of significance is identified.

Interest Rates

Interest rates on borrowings and on investments are predicted to remain relatively constant over the life of the Long-Term Financial Plan.

Given the requirement for Council to review the Plan on a regular basis, any adverse trends which may become evident can be mitigated through early intervention.

The quantum of exposure to risk through interest rate movements is considered relatively low.

Human Resources

Council is reliant on skilled human resources to deliver services and facilities.

The proximity to other larger local governments with a capacity to pay greater salaries means Council must maintain a positive working environment to ensure it is an attractive employment option.

Additionally, the Chief Executive Officer

contract will expire before the conclusion of this Plan and, as such, any change in leadership may change the direction of the Plan.

Council Decision Making

The Long-Term Financial Plan spans a timeframe greater than the length of tenure of the current Council.

As with the situation of the Chief Executive Officer, any change in leadership at a Council level may change the direction of the Plan with any planning and preliminary works already undertaken possibly nullified by any direction changes.

Key Assumptions

The Long-Term Financial Plan is compiled based on a series of assumptions considered during the planning process and applied in a consistent and considered manner.

The impact of the assumptions applied to issues identified as carrying a higher risk have been considered and, where applicable, a risk-adverse approach has been taken.

District Growth

It is assumed population growth and area development will increase in a slow and controlled manner or, at the very least, remain constant at existing levels.

Service Levels

Existing service levels will be maintained with a view to gradual improvement over the life of the Plan.

Staffing Levels

Net staffing levels will remain unchanged other than to accommodate any increases in population and development in the District.

Cash-Backed Reserves

Cash-backed reserves will continue for the current inventory of reserves with no new reserves to be implemented.

Loans and Borrowings

No new loans or borrowings are proposed as part of this Long-Term Financial Plan.

General Inflation

The Australian Reserve Bank targets an annual inflation rate of between 2% and 3%. Although inflation has been significantly higher than this in recent years, it is assumed this will return to the Reserve Bank's target rate over the life of this Plan.

Asset Management

Council will continue to maintain the current suite of assets with no reductions in assets proposed over the life of this Plan. Asset development will only take place where a defined need can be clearly demonstrated.

Key Financial Assumptions

The following key financial assumptions have been made in the preparation of the Long-Term Financial Plan -

Area of Assumption	Average Annual Movement		
	Yrs 1-4	Yrs 5-8	Yrs 9-12
Revenue			
Rates	6.0%	6.0%	6.0%
Operating Funding	3.0%	3.0%	3.0%
Fees and Charges	3.0%	3.0%	3.0%
Interest Earnings	3.0%	3.0%	3.0%
Expense			
Employee Costs	3.0%	3.0%	3.0%
Materials and Contracts	3.0%	3.0%	3.0%
Utility Charges	3.0%	3.0%	3.0%
Insurance	3.0%	3.0%	3.0%
Capital Works	3.0%	3.0%	3.0%

Financial Activity Statement

	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Operating Activities												
Revenue from Operating Activities												
Rates	1,551,072	1,659,800	1,776,200	1,900,700	2,033,900	2,176,700	2,329,200	2,492,500	2,667,400	2,854,400	3,054,800	3,268,800
Grants, Subsidies and Contributions	529,100	1,021,200	1,052,000	1,083,400	1,116,000	1,149,500	1,184,100	1,219,600	1,256,000	1,293,900	1,332,700	1,372,600
Fees and Charges	707,096	856,400	881,700	908,200	935,200	963,600	992,000	1,022,800	1,053,300	1,084,600	1,117,000	1,152,000
Interest Earnings	19,000	28,300	36,100	43,500	46,000	51,200	65,900	78,700	88,800	92,200	108,500	113,000
Other Revenue	507,798	397,100	409,000	421,400	434,000	446,900	460,300	474,300	488,500	503,200	518,300	533,800
Profit on Asset Disposal	92,216	-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Operating Activities	3,406,282	3,962,800	4,155,000	4,357,200	4,565,100	4,787,900	5,031,500	5,287,900	5,554,000	5,828,300	6,131,300	6,440,200
Expenditure from Operating Activities												
Employee Costs	(1,335,562)	(1,364,881)	(1,399,115)	(1,442,224)	(1,567,213)	(1,616,289)	(1,662,738)	(1,711,435)	(1,763,549)	(1,816,122)	(1,870,835)	(1,927,865)
Materials and Contracts	(1,212,780)	(1,609,950)	(1,638,600)	(1,698,904)	(1,745,000)	(1,825,050)	(1,890,600)	(1,971,300)	(2,029,000)	(2,117,250)	(2,169,400)	(2,262,050)
Utility Charges	(41,200)	(46,325)	(53,100)	(58,675)	(66,500)	(73,375)	(82,050)	(90,050)	(97,700)	(105,975)	(113,950)	(122,575)
Depreciation	(1,389,860)	(1,467,688)	(1,555,964)	(1,674,422)	(1,782,076)	(1,876,540)	(1,960,112)	(2,063,222)	(2,206,316)	(2,318,530)	(2,497,902)	(2,611,628)
Finance Costs	(28,295)	(25,491)	(21,158)	(16,651)	(27,466)	(24,299)	(20,947)	(17,705)	(14,170)	(10,389)	(7,086)	(4,800)
Insurance	(104,214)	(110,625)	(119,600)	(128,175)	(138,000)	(147,175)	(158,650)	(168,350)	(178,700)	(188,975)	(199,750)	(210,975)
Other Expense	(43,659)	(46,200)	(47,700)	(49,100)	(50,500)	(52,100)	(53,600)	(55,300)	(57,000)	(58,700)	(60,500)	(62,200)
Loss on Asset Disposal	(7)	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure from Operating Activities	(4,155,577)	(4,671,160)	(4,835,237)	(5,068,151)	(5,376,755)	(5,614,828)	(5,828,697)	(6,077,362)	(6,346,435)	(6,615,941)	(6,919,423)	(7,202,093)
Non-Cash Amounts Excluded from Operating Activities												
Depreciation	1,389,860	1,467,688	1,555,964	1,674,422	1,782,076	1,876,540	1,960,112	2,063,222	2,206,316	2,318,530	2,497,902	2,611,628
Movement in liabilities associated with restricted cash	5,119	5,800	5,900	6,100	6,300	6,500	6,700	6,900	7,100	7,300	7,500	7,700
Loss on Asset Disposal	7	-	-	-	-	-	-	-	-	-	-	-
Profit on Asset Disposal	(92,214)	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Amounts Excluded from Operating Activities	1,302,772	1,473,488	1,561,864	1,680,522	1,788,376	1,883,040	1,966,812	2,070,122	2,213,416	2,325,830	2,505,402	2,619,328
Amount Attributed to Operating Activities	553,477	765,128	881,627	969,571	976,721	1,056,112	1,169,615	1,280,660	1,420,981	1,538,189	1,717,279	1,857,435
Investing Activities												
Inflows from Investing Activities												
Capital Grants, Subsidies and Contributions	2,067,614	2,649,651	1,977,081	2,523,423	2,288,554	2,748,860	2,874,882	2,859,896	3,192,023	3,038,894	3,341,758	3,364,890
Proceeds from Asset Disposal	406,500	352,000	499,700	767,000	464,100	443,500	235,200	392,300	399,700	429,900	545,300	441,700
Total Inflows from Investing Activities	2,474,114	3,001,651	2,476,781	3,290,423	2,752,654	3,192,360	3,110,082	3,252,196	3,591,723	3,468,794	3,887,058	3,806,590

	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Outflows from Investing Activities												
Payments for Property, Plant and Equipment	(1,588,000)	(860,500)	(799,100)	(1,410,500)	(910,500)	(618,600)	(416,400)	(760,300)	(1,093,600)	(853,800)	(1,568,400)	(801,800)
Payments for Infrastructure	(2,181,617)	(2,660,900)	(2,330,800)	(2,937,400)	(2,692,700)	(3,191,700)	(3,338,600)	(3,335,500)	(3,705,200)	(3,519,200)	(3,853,100)	(3,885,800)
Total Outflows from Investing Activities	(3,769,617)	(3,521,400)	(3,129,900)	(4,347,900)	(3,603,200)	(3,810,300)	(3,755,000)	(4,095,800)	(4,798,800)	(4,373,000)	(5,421,500)	(4,687,600)
Amount Attributed to Investing Activities	(1,295,503)	(519,749)	(653,119)	(1,057,477)	(850,546)	(617,940)	(644,918)	(843,604)	(1,207,077)	(904,206)	(1,534,442)	(881,010)
Financing Activities												
Inflows from Financing Activities												
Proceeds from New Loans	350,000	-	-	150,000	-	-	-	-	-	-	-	-
Transfer from Reserves	547,500	272,000	370,500	557,500	523,500	245,500	175,600	308,100	582,100	357,600	747,000	220,500
Total Inflows from Financing Activities	897,500	272,000	370,500	707,500	523,500	245,500	175,600	308,100	582,100	357,600	747,000	220,500
Outflows from Financing Activities												
Loan Principal	(32,946)	(35,643)	(37,274)	(38,981)	(52,666)	(55,133)	(57,686)	(60,427)	(63,263)	(56,724)	(37,470)	(16,800)
Lease Principal	(41,456)	(48,100)	(50,800)	(53,600)	(13,900)	-	-	-	-	-	-	-
Transfer to Reserves	(504,700)	(433,636)	(510,934)	(527,013)	(583,109)	(628,539)	(642,611)	(684,729)	(732,741)	(934,859)	(892,367)	(1,180,125)
Total Outflows from Financing Activities	(579,102)	(517,379)	(599,008)	(619,594)	(649,675)	(683,672)	(700,297)	(745,156)	(796,004)	(991,583)	(929,837)	(1,196,925)
Amount Attributed to Financing Activities	318,398	(245,379)	(228,508)	87,906	(126,175)	(438,172)	(524,697)	(437,056)	(213,904)	(633,983)	(182,837)	(976,425)
Movement in Surplus or (Deficit)												
Surplus or Deficit at the Start of the Financial Year	423,627	(0)	0	0	0	0	0	(0)	0	0	(0)	(0)
Amount Attributable to Operating Activities	553,477	765,128	881,627	969,571	976,721	1,056,112	1,169,615	1,280,660	1,420,981	1,538,189	1,717,279	1,857,435
Amount Attributable to Investing Activities	(1,295,503)	(519,749)	(653,119)	(1,057,477)	(850,546)	(617,940)	(644,918)	(843,604)	(1,207,077)	(904,206)	(1,534,442)	(881,010)
Amount Attributable to Financing Activities	318,398	(245,379)	(228,508)	87,906	(126,175)	(438,172)	(524,697)	(437,056)	(213,904)	(633,983)	(182,837)	(976,425)
Surplus or (Deficit) at the End of the Financial Year	(0)	0	0	0	0	0	(0)	0	0	(0)	(0)	0

Financial Sustainability

Several statutory Key Performance Indicators have been prescribed in the *Local Government (Financial Management) Regulations 1996* to measure the financial sustainability of local governments. Accounting for the financial assumptions previously outlined, this Plan has been assessed against these Indicators. The results for the prescribed ratios, and the preferred targets, are shown below.

Current Ratio

This is a measure of a local government's liquidity and its ability to meet its short term financial obligations out of unrestricted current assets.

	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Current Assets	1,119,000	1,611,000	2,063,000	2,190,000	2,488,000	3,401,000	4,188,000	4,804,000	4,990,000	5,987,000	6,263,000	8,087,000
Restricted Assets	589,000	848,036	1,085,870	1,152,783	1,309,792	1,790,231	2,204,642	2,528,671	2,626,712	3,151,371	3,296,738	4,256,363
Adjusted Current Assets	530,000	762,964	977,130	1,037,217	1,178,208	1,610,769	1,983,358	2,275,329	2,363,288	2,835,629	2,966,262	3,830,637
Current Liabilities	335,700	483,300	618,900	657,000	746,400	1,020,300	1,256,400	1,441,200	1,497,000	1,796,100	1,878,900	2,426,100
Current Liabilities Associated with Restricted Assets	-	-	-	-	-	-	-	-	-	-	-	-
Adjusted Current Liabilities	335,700	483,300	618,900	657,000	746,400	1,020,300	1,256,400	1,441,200	1,497,000	1,796,100	1,878,900	2,426,100
Target Ratio	- Greater than or equal to 100%	158%	158%	158%	158%	158%	158%	158%	158%	158%	158%	158%
		●	●	●	●	●	●	●	●	●	●	●

Operating Surplus Ratio

This is an indicator of the extent to which revenues raised cover operational expenses only or are available for capital funding purposes.

	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Net Current Assets	553,477	765,128	881,627	969,571	976,721	1,056,112	1,169,615	1,280,660	1,420,981	1,538,189	1,717,279	1,857,435
Own Source Operating Revenue	2,877,182	2,941,600	3,103,000	3,273,800	3,449,100	3,638,400	3,847,400	4,068,300	4,298,000	4,534,400	4,798,600	5,067,600
Target Ratio	- Greater than or equal to 1%	19%	26%	28%	30%	28%	29%	30%	31%	33%	34%	36%
		●	●	●	●	●	●	●	●	●	●	●

Own Source Revenue Coverage Ratio

This is an indicator of a local government's ability to cover its costs through its own revenue efforts.

	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Own Source Revenue	2,877,182	2,941,600	3,103,000	3,273,800	3,449,100	3,638,400	3,847,400	4,068,300	4,298,000	4,534,400	4,798,600	5,067,600
Operating Expense	4,155,577	4,671,160	4,835,237	5,068,151	5,376,755	5,614,828	5,828,697	6,077,362	6,346,435	6,615,941	6,919,423	7,202,093
Target Ratio	- Greater than or equal to 40%	69%	63%	64%	65%	64%	65%	66%	67%	68%	69%	70%
	●	●	●	●	●	●	●	●	●	●	●	●

Debt Service Cover Ratio

This is an indicator of a local government's ability to produce enough cash to cover its debt payments.

	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Operating Result	553,477	765,128	881,627	969,571	976,721	1,056,112	1,169,615	1,280,660	1,420,981	1,538,189	1,717,279	1,857,435
Interest Expense and Depreciation	1,418,155	1,493,179	1,577,122	1,691,073	1,809,542	1,900,839	1,981,059	2,080,927	2,220,486	2,328,919	2,504,988	2,616,428
Operating Surplus Before Interest and Depreciation	1,971,632	2,258,307	2,458,749	2,660,644	2,786,263	2,956,951	3,150,674	3,361,587	3,641,467	3,867,108	4,222,267	4,473,863
Principal and Interest	102,696	109,234	109,232	109,232	94,032	79,432	78,633	78,132	77,433	67,113	44,556	21,600
Target Ratio	- Greater than or equal to 200%	1,920%	2,067%	2,251%	2,436%	2,963%	3,723%	4,007%	4,302%	4,703%	5,762%	20,712%
	●	●	●	●	●	●	●	●	●	●	●	●

Asset Sustainability Ratio

This is an indicator of the extent to which assets managed by a local government are being replaced as they reach the end of their useful lives.

	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$	
Capital Renewal Expense	2,675,444	2,732,000	2,470,100	3,128,200	3,153,600	3,047,800	2,813,300	3,175,700	3,810,500	2,952,300	3,912,500	3,149,900	
Depreciation Expense	1,389,860	1,467,688	1,555,964	1,674,422	1,782,076	1,876,540	1,960,112	2,063,222	2,206,316	2,318,530	2,497,902	2,611,628	
Target Ratio	- Greater than or equal to 90%	192%	186%	159%	187%	177%	162%	144%	154%	173%	127%	157%	121%
	●	●	●	●	●	●	●	●	●	●	●	●	

Asset Consumption Ratio

This ratio highlights the aged condition of a local government's physical assets.

	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$	
Depreciated Replacement Cost of Depreciable Assets	97,378,423	99,251,421	100,496,943	102,574,707	104,103,017	105,764,563	107,345,537	109,007,101	111,221,171	112,867,027	115,266,611	116,922,169	
Current Replacement Cost of Depreciable Assets	141,180,817	144,500,217	147,280,417	151,011,317	154,300,417	157,817,217	161,337,017	165,040,517	169,439,617	173,382,717	178,258,917	182,504,817	
Target Ratio	- Greater than or equal to 50%	69%	69%	68%	68%	67%	67%	67%	66%	66%	65%	65%	64%
	●	●	●	●	●	●	●	●	●	●	●	●	●

Asset Renewal Funding Ratio

Indicates whether the local government has the financial capacity to fund asset renewal at continued existing service levels (10-Year estimation).

		2025 Budget \$	2026 Forecast \$	2027 Forecast \$
Net Present Value of Renewal Expense (Financial Plan)		22,896,170	23,767,470	24,157,609
Net Present Value of Renewal Requirements (Asset Plans)		11,499,747	12,163,026	12,746,857
Target Ratio	- Between 95% and 110%	199%	195%	190%
		●	●	●

Loans

	Outstanding	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	\$	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Loans													
Loan 10 Industrial Estate Development													
Principal		6,335	6,625	6,927	7,244	7,575	7,921	8,284	8,662	9,058	-	-	-
Principal Outstanding	71,000	64,665	58,040	51,113	43,869	36,294	28,373	20,089	11,427	2,369	2,369	2,369	2,369
Interest		3,085	2,796	2,493	2,176	1,845	1,499	1,137	758	362	-	-	-
Loan 11 Industrial Estate Land Development													
Principal		14,029	29,018	30,347	31,737	33,191	34,712	36,302	37,965	39,705	41,524	21,470	-
Principal Outstanding	350,000	335,971	306,953	276,606	244,869	211,678	176,966	140,664	102,699	62,994	21,470	-	-
Interest		7,993	14,895	13,565	12,175	10,721	9,200	7,610	5,947	4,208	2,389	486	
Loan 12 Staff Housing													
New Loans					150,000								
Principal		-				11,900	12,500	13,100	13,800	14,500	15,200	16,000	16,800
Principal Outstanding	-	-	-	-	150,000	138,100	125,600	112,500	98,700	84,200	69,000	53,000	36,200
Interest						7,400	6,800	6,100	5,500	4,800	4,000	3,300	2,400
Loan Summary													
New Loans	-	-	-	-	150,000	-	-	-	-	-	-	-	-
Principal	-	20,364	35,643	37,274	38,981	52,666	55,133	57,686	60,427	63,263	56,724	37,470	16,800
Principal Outstanding	421,000	400,636	364,993	327,719	438,738	386,072	330,939	273,253	212,826	149,563	92,839	55,369	38,569
Interest	-	11,078	17,691	16,058	14,351	19,966	17,499	14,847	12,205	9,370	6,389	3,786	2,400

Reserve Funds

	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Reserve Funds												
Leave												
For the payment of long service leave.												
Opening Balance	21,604	26,724	32,524	38,424	44,524	50,824	57,324	64,024	70,924	78,024	85,324	92,824
To Reserve - Interest Earnings	120	800	900	1,100	1,300	1,500	1,700	1,900	2,100	2,300	2,500	2,700
To Reserve - Municipal Funds	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
From Reserve	-	-	-	-	-	-	-	-	-	-	-	-
Sub Total	26,724	32,524	38,424	44,524	50,824	57,324	64,024	70,924	78,024	85,324	92,824	100,524
Movement (To) / From Key Initiatives	-	-	-	-	-	-	-	-	-	-	-	-
Total Leave	26,724	32,524	38,424	44,524	50,824	57,324	64,024	70,924	78,024	85,324	92,824	100,524
Land and Building												
For the purchase of land and buildings, and major repairs / upgrading of existing buildings.												
Opening Balance	256,874	263,727	136,627	161,988	71,288	3,724	8,824	61,942	114,888	189,236	283,512	355,396
To Reserve - Interest Earnings	1,853	7,900	4,000	4,800	2,100	100	200	1,800	3,400	5,600	8,500	10,600
To Reserve - Municipal Funds	5,000	5,000	21,361	-	3,336	5,000	52,918	51,146	70,948	88,676	63,384	107,202
From Reserve	-	(140,000)	-	(95,500)	(73,000)	-	-	-	-	-	-	-
Sub Total	263,727	136,627	161,988	71,288	3,724	8,824	61,942	114,888	189,236	283,512	355,396	473,198
Movement (To) / From Key Initiatives	-	-	-	-	-	-	-	-	-	-	-	-
Total Land and Building	263,727	136,627	161,988	71,288	3,724	8,824	61,942	114,888	189,236	283,512	355,396	473,198
Plant Replacement												
For the purchase and replacement of plant and equipment												
Opening Balance	169,792	117,810	271,223	229,996	146,409	122,482	331,285	683,578	945,361	909,554	1,128,537	979,120
To Reserve - Interest Earnings	1,318	3,500	8,100	6,800	4,300	3,600	9,900	20,500	28,300	27,200	33,800	29,300
To Reserve - Municipal Funds	469,200	281,913	321,173	371,613	422,273	450,703	465,393	496,783	465,393	496,783	563,783	603,523
From Reserve	(522,500)	(132,000)	(370,500)	(462,000)	(450,500)	(245,500)	(123,000)	(255,500)	(529,500)	(305,000)	(747,000)	(220,500)
Sub Total	117,810	271,223	229,996	146,409	122,482	331,285	683,578	945,361	909,554	1,128,537	979,120	1,391,443
Movement (To) / From Key Initiatives	-	-	-	-	-	-	-	-	-	-	-	-
Total Plant Replacement	117,810	271,223	229,996	146,409	122,482	331,285	683,578	945,361	909,554	1,128,537	979,120	1,391,443

	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Reserve Funds (continued)												
Office Equipment												
<i>For the replacement of office equipment.</i>												
Opening Balance	40,927	21,222	26,822	32,622	38,522	44,622	45,922	47,222	48,622	50,022	51,522	53,022
To Reserve - Interest Earnings	295	600	800	900	1,100	1,300	1,300	1,400	1,400	1,500	1,500	1,500
To Reserve - Municipal Funds	5,000	5,000	5,000	5,000	5,000	-	-	-	-	-	-	-
From Reserve	(25,000)	-	-	-	-	-	-	-	-	-	-	-
Total Office Equipment	21,222	26,822	32,622	38,522	44,622	45,922	47,222	48,622	50,022	51,522	53,022	54,522
Fuel Facility												
<i>For the renewal or replacement of fuel facility equipment.</i>												
Opening Balance	102,603	119,228	138,728	158,828	179,528	200,828	222,828	245,428	268,728	292,728	317,428	342,928
To Reserve - Interest Earnings	625	3,500	4,100	4,700	5,300	6,000	6,600	7,300	8,000	8,700	9,500	10,200
To Reserve - Municipal Funds	16,000	16,000	16,000	16,000	16,000	16,000	16,000	16,000	16,000	16,000	16,000	16,000
From Reserve	-	-	-	-	-	-	-	-	-	-	-	-
Total Fuel Facility	119,228	138,728	158,828	179,528	200,828	222,828	245,428	268,728	292,728	317,428	342,928	369,128
WSFN Funding												
<i>To assist in financing Western Secondary Freight Network works.</i>												
Opening Balance	40,000	40,289	41,489	42,689	43,889	45,189	46,489	47,789	49,189	50,589	52,089	53,589
To Reserve - Interest Earnings	289	1,200	1,200	1,200	1,300	1,300	1,300	1,400	1,400	1,500	1,500	1,600
To Reserve - Municipal Funds	-	-	-	-	-	-	-	-	-	-	-	-
From Reserve	-	-	-	-	-	-	-	-	-	-	-	-
Total WSFN Funding	40,289	41,489	42,689	43,889	45,189	46,489	47,789	49,189	50,589	52,089	53,589	55,189
Roads & Other Infrastructure												
<i>For the renewal or upgrade of roads and other infrastructure</i>												
Opening Balance	-	-	5,823	25,923	26,623	27,323	43,559	94,859	147,659	252,059	509,559	674,759
To Reserve - Interest Earnings	-	-	100	700	700	800	1,300	2,800	4,400	7,500	15,200	20,200
To Reserve - Municipal Funds	-	5,823	20,000	-	-	15,436	50,000	50,000	100,000	250,000	150,000	350,000
From Reserve	-	-	-	-	-	-	-	-	-	-	-	-
Total Roads & Other Infrastructure	-	5,823	25,923	26,623	27,323	43,559	94,859	147,659	252,059	509,559	674,759	1,044,959

	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Reserve Funds (continued)												
Land Development												
For receiving sale proceeds, repayment of loans, and new opportunities associated with land development												
Opening Balance	-	-	194,800	395,400	602,000	814,800	1,034,000	959,800	883,300	804,500	723,400	745,100
To Reserve - Interest Earnings	-	-	5,800	11,800	18,000	24,400	31,000	28,700	26,400	24,100	21,700	22,300
To Reserve - Municipal Funds	-	97,400	97,400	97,400	97,400	97,400	-	-	-	-	-	-
From Reserve	-	-	-	-	-	-	(52,600)	(52,600)	(52,600)	(52,600)	-	-
Sub Total	-	97,400	298,000	504,600	717,400	936,600	1,012,400	935,900	857,100	776,000	745,100	767,400
Movement (To) / From Key Initiatives	-	97,400	97,400	97,400	97,400	97,400	(52,600)	(52,600)	(52,600)	(52,600)	-	-
Total Land Development	-	194,800	395,400	602,000	814,800	1,034,000	959,800	883,300	804,500	723,400	745,100	767,400
Reserve Funds Summary												
Opening Balance	631,800	589,000	848,036	1,085,870	1,152,783	1,309,792	1,790,231	2,204,642	2,528,671	2,626,712	3,151,371	3,296,738
To Reserve - Interest Earnings	4,500	17,500	25,000	32,000	34,100	39,000	53,300	65,800	75,400	78,400	94,200	98,400
To Reserve - Municipal Funds	500,200	416,136	485,934	495,013	549,009	589,539	589,311	618,929	657,341	856,459	798,167	1,081,725
From Reserve	(547,500)	(272,000)	(370,500)	(557,500)	(523,500)	(245,500)	(175,600)	(308,100)	(582,100)	(357,600)	(747,000)	(220,500)
Sub Total	589,000	750,636	988,470	1,055,383	1,212,392	1,692,831	2,257,242	2,581,271	2,679,312	3,203,971	3,296,738	4,256,363
Movement (To) / From Key Initiatives	-	97,400	97,400	97,400	97,400	97,400	(52,600)	(52,600)	(52,600)	(52,600)	-	-
Total Reserve Funds	589,000	848,036	1,085,870	1,152,783	1,309,792	1,790,231	2,204,642	2,528,671	2,626,712	3,151,371	3,296,738	4,256,363

Asset Information - Assets

	Prior Year Forecast \$	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Asset Information - Assets													
Land													
Valuation / Historical Cost	1,341,000	1,341,000	1,341,000	1,341,000	1,341,000	1,341,000	1,341,000	1,341,000	1,341,000	1,341,000	1,341,000	1,341,000	1,341,000
Acquisitions - Renewal	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - Upgrade	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - New	-	-	-	-	-	-	-	-	-	-	-	-	-
Disposals	-	-	-	-	-	-	-	-	-	-	-	-	-
Sub Total	1,341,000	1,341,000	1,341,000	1,341,000	1,341,000	1,341,000	1,341,000	1,341,000	1,341,000	1,341,000	1,341,000	1,341,000	1,341,000
Accumulated Depreciation	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation - per annum	-	-	-	-	-	-	-	-	-	-	-	-	-
Sub Total	-	-	-	-	-	-	-	-	-	-	-	-	-
Book Value of Land	1,341,000	1,341,000	1,341,000	1,341,000	1,341,000	1,341,000	1,341,000	1,341,000	1,341,000	1,341,000	1,341,000	1,341,000	1,341,000
Buildings													
Valuation / Historical Cost	4,526,600	5,016,980	5,198,980	5,714,480	5,755,480	6,000,980	6,073,980	6,097,480	6,113,980	6,118,980	6,123,980	6,130,980	6,130,980
Acquisitions - Renewal	490,380	182,000	515,500	41,000	45,500	73,000	23,500	16,500	5,000	5,000	7,000	-	-
Acquisitions - Upgrade	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - New	-	-	-	-	450,000	-	-	-	-	-	-	-	-
Disposals	-	-	-	-	(250,000)	-	-	-	-	-	-	-	-
Sub Total	5,016,980	5,198,980	5,714,480	5,755,480	6,000,980	6,073,980	6,097,480	6,113,980	6,118,980	6,123,980	6,130,980	6,130,980	6,130,980
Accumulated Depreciation	(163,400)	(232,200)	(318,780)	(415,670)	(513,380)	(616,000)	(720,080)	(824,630)	(929,510)	(1,034,490)	(1,139,570)	(1,244,790)	(1,350,010)
Depreciation 2.0% per annum	(68,800)	(86,580)	(96,890)	(97,710)	(102,620)	(104,080)	(104,550)	(104,880)	(104,980)	(105,080)	(105,220)	(105,220)	(105,220)
Sub Total	(232,200)	(318,780)	(415,670)	(513,380)	(616,000)	(720,080)	(824,630)	(929,510)	(1,034,490)	(1,139,570)	(1,244,790)	(1,350,010)	(1,455,230)
Book Value of Buildings	4,784,780	4,880,200	5,298,810	5,242,100	5,384,980	5,353,900	5,272,850	5,184,470	5,084,490	4,984,410	4,886,190	4,780,970	4,675,750

	Prior Year Forecast \$	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Asset Information - Assets (continued)													
Furniture and Equipment													
Valuation / Historical Cost	115,500	122,500	154,500	161,700	177,500	221,100	237,900	255,200	273,000	322,100	341,000	360,500	380,600
Acquisitions - Renewal	7,000	32,000	7,200	15,800	43,600	16,800	17,300	17,800	49,100	18,900	19,500	20,100	55,300
Acquisitions - Upgrade	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - New	-	-	-	-	-	-	-	-	-	-	-	-	-
Disposals	-	-	-	-	-	-	-	-	-	-	-	-	-
Sub Total	122,500	154,500	161,700	177,500	221,100	237,900	255,200	273,000	322,100	341,000	360,500	380,600	435,900
Accumulated Depreciation	(96,000)	(99,800)	(104,624)	(110,168)	(117,292)	(128,776)	(141,940)	(156,834)	(173,508)	(195,092)	(218,566)	(243,990)	(271,424)
Depreciation 10.0% per annum	(3,800)	(4,824)	(5,544)	(7,124)	(11,484)	(13,164)	(14,894)	(16,674)	(21,584)	(23,474)	(25,424)	(27,434)	(32,964)
Sub Total	(99,800)	(104,624)	(110,168)	(117,292)	(128,776)	(141,940)	(156,834)	(173,508)	(195,092)	(218,566)	(243,990)	(271,424)	(304,388)
Book Value of Furniture and Equipment	22,700	49,876	51,532	60,208	92,324	95,960	98,366	99,492	127,008	122,434	116,510	109,176	131,512
Plant and Equipment													
Valuation / Historical Cost	2,630,700	2,685,700	3,193,200	3,329,000	3,721,600	4,226,000	4,732,600	5,016,900	5,163,800	5,477,700	6,147,700	6,545,100	7,548,100
Acquisitions - Renewal	55,000	844,000	219,500	714,800	871,400	820,700	577,800	286,700	706,200	1,069,700	827,300	1,548,300	746,500
Acquisitions - Upgrade	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - New	-	70,000	118,300	27,500	-	-	-	95,400	-	-	-	-	-
Disposals	-	(406,500)	(202,000)	(349,700)	(367,000)	(314,100)	(293,500)	(235,200)	(392,300)	(399,700)	(429,900)	(545,300)	(441,700)
Sub Total	2,685,700	3,193,200	3,329,000	3,721,600	4,226,000	4,732,600	5,016,900	5,163,800	5,477,700	6,147,700	6,545,100	7,548,100	7,852,900
Accumulated Depreciation	(934,400)	(1,123,000)	(1,391,333)	(1,673,246)	(1,994,419)	(2,366,032)	(2,788,305)	(3,239,008)	(3,704,401)	(4,201,184)	(4,764,967)	(5,368,490)	(6,072,313)
Depreciation 10.0% per annum	(188,600)	(268,333)	(281,913)	(321,173)	(371,613)	(422,273)	(450,703)	(465,393)	(496,783)	(563,783)	(603,523)	(703,823)	(734,303)
Sub Total	(1,123,000)	(1,391,333)	(1,673,246)	(1,994,419)	(2,366,032)	(2,788,305)	(3,239,008)	(3,704,401)	(4,201,184)	(4,764,967)	(5,368,490)	(6,072,313)	(6,806,616)
Book Value of Plant and Equipment	1,562,700	1,801,867	1,655,754	1,727,181	1,859,968	1,944,295	1,777,892	1,459,399	1,276,516	1,382,733	1,176,610	1,475,787	1,046,284
Total Valuation / Historical Cost	9,166,180	9,887,680	10,546,180	10,995,580	11,789,080	12,385,480	12,710,580	12,891,780	13,259,780	13,953,680	14,377,580	15,400,680	15,760,780
Total Accumulated Depreciation	(1,455,000)	(1,814,737)	(2,199,084)	(2,625,091)	(3,110,808)	(3,650,325)	(4,220,472)	(4,807,419)	(5,430,766)	(6,123,103)	(6,857,270)	(7,693,747)	(8,566,234)
Total Assets Book Value	7,711,180	8,072,943	8,347,096	8,370,489	8,678,272	8,735,155	8,490,108	8,084,361	7,829,014	7,830,577	7,520,310	7,706,933	7,194,546

Asset Information - Infrastructure

	Prior Year Forecast \$	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Asset Information - Infrastructure													
Roads													
Valuation / Historical Cost	73,358,300	76,598,000	78,746,453	81,407,353	83,738,153	86,675,553	89,368,253	92,559,953	95,898,553	99,234,053	102,939,253	106,458,453	110,311,553
Acquisitions - Renewal	-	1,584,280	1,989,800	1,698,500	2,167,700	2,243,100	2,429,200	2,492,300	2,415,400	2,716,900	2,098,500	2,344,100	2,348,100
Acquisitions - Upgrade	3,239,700	564,173	671,100	632,300	769,700	449,600	762,500	846,300	920,100	988,300	1,420,700	1,509,000	1,537,700
Acquisitions - New	-	-	-	-	-	-	-	-	-	-	-	-	-
Disposals	-	-	-	-	-	-	-	-	-	-	-	-	-
Sub Total	76,598,000	78,746,453	81,407,353	83,738,153	86,675,553	89,368,253	92,559,953	95,898,553	99,234,053	102,939,253	106,458,453	110,311,553	114,197,353
Accumulated Depreciation	(13,414,100)	(13,891,300)	(14,417,703)	(14,997,324)	(15,623,561)	(16,308,546)	(17,047,385)	(17,850,058)	(18,719,503)	(19,655,658)	(20,665,917)	(21,746,560)	(22,904,265)
Depreciation 2.0% per annum	(477,200)	(526,403)	(579,621)	(626,237)	(684,985)	(738,839)	(802,673)	(869,445)	(936,155)	(1,010,259)	(1,080,643)	(1,157,705)	(1,235,421)
Sub Total	(13,891,300)	(14,417,703)	(14,997,324)	(15,623,561)	(16,308,546)	(17,047,385)	(17,850,058)	(18,719,503)	(19,655,658)	(20,665,917)	(21,746,560)	(22,904,265)	(24,139,686)
Book Value of Roads	62,706,700	64,328,750	66,410,029	68,114,592	70,367,007	72,320,868	74,709,895	77,179,050	79,578,395	82,273,336	84,711,893	87,407,288	90,057,667
Bridges													
Valuation / Historical Cost	31,633,300	31,633,300	31,633,300	31,633,300	31,633,300	31,633,300	31,633,300	31,633,300	31,633,300	31,633,300	31,633,300	31,633,300	31,633,300
Acquisitions - Renewal	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - Upgrade	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - New	-	-	-	-	-	-	-	-	-	-	-	-	-
Disposals	-	-	-	-	-	-	-	-	-	-	-	-	-
Sub Total	31,633,300	31,633,300	31,633,300	31,633,300	31,633,300	31,633,300	31,633,300	31,633,300	31,633,300	31,633,300	31,633,300	31,633,300	31,633,300
Accumulated Depreciation	(8,187,900)	(8,369,800)	(8,738,219)	(9,106,638)	(9,475,057)	(9,843,476)	(10,211,895)	(10,580,314)	(10,948,733)	(11,317,152)	(11,685,571)	(12,053,990)	(12,422,409)
Depreciation 2.0% per annum	(181,900)	(368,419)	(368,419)	(368,419)	(368,419)	(368,419)	(368,419)	(368,419)	(368,419)	(368,419)	(368,419)	(368,419)	(368,419)
Sub Total	(8,369,800)	(8,738,219)	(9,106,638)	(9,475,057)	(9,843,476)	(10,211,895)	(10,580,314)	(10,948,733)	(11,317,152)	(11,685,571)	(12,053,990)	(12,422,409)	(12,790,828)
Book Value of Bridges	23,263,500	22,895,081	22,526,662	22,158,243	21,789,824	21,421,405	21,052,986	20,684,567	20,316,148	19,947,729	19,579,310	19,210,891	18,842,472

	Prior Year Forecast \$	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Asset Information - Infrastructure (continued)													
Drainage													
Valuation / Historical Cost	4,458,400	4,458,400	4,458,400	4,458,400	4,458,400	4,458,400	4,458,400	4,458,400	4,458,400	4,458,400	4,458,400	4,458,400	4,458,400
Acquisitions - Renewal	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - Upgrade	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - New	-	-	-	-	-	-	-	-	-	-	-	-	-
Disposals	-	-	-	-	-	-	-	-	-	-	-	-	-
Sub Total	4,458,400	4,458,400	4,458,400	4,458,400	4,458,400	4,458,400	4,458,400	4,458,400	4,458,400	4,458,400	4,458,400	4,458,400	4,458,400
Accumulated Depreciation	(2,291,300)	(2,352,600)	(2,409,816)	(2,467,032)	(2,524,248)	(2,581,464)	(2,638,680)	(2,695,896)	(2,753,112)	(2,810,328)	(2,867,544)	(2,924,760)	(2,981,976)
Depreciation 1.0% per annum	(61,300)	(57,216)	(57,216)	(57,216)	(57,216)	(57,216)	(57,216)	(57,216)	(57,216)	(57,216)	(57,216)	(57,216)	(57,216)
Sub Total	(2,352,600)	(2,409,816)	(2,467,032)	(2,524,248)	(2,581,464)	(2,638,680)	(2,695,896)	(2,753,112)	(2,810,328)	(2,867,544)	(2,924,760)	(2,981,976)	(3,039,192)
Book Value of Drainage	2,105,800	2,048,584	1,991,368	1,934,152	1,876,936	1,819,720	1,762,504	1,705,288	1,648,072	1,590,856	1,533,640	1,476,424	1,419,208
Footpaths													
Valuation / Historical Cost	487,100	550,300	583,464	583,464	583,464	583,464	583,464	583,464	583,464	583,464	583,464	583,464	583,464
Acquisitions - Renewal	63,200	33,164	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - Upgrade	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - New	-	-	-	-	-	-	-	-	-	-	-	-	-
Disposals	-	-	-	-	-	-	-	-	-	-	-	-	-
Sub Total	550,300	583,464	583,464	583,464	583,464	583,464	583,464	583,464	583,464	583,464	583,464	583,464	583,464
Accumulated Depreciation	(197,000)	(205,900)	(211,870)	(217,840)	(223,810)	(229,780)	(235,750)	(241,720)	(247,690)	(253,660)	(259,630)	(265,600)	(271,570)
Depreciation 5.0% per annum	(8,900)	(5,970)	(5,970)	(5,970)	(5,970)	(5,970)	(5,970)	(5,970)	(5,970)	(5,970)	(5,970)	(5,970)	(5,970)
Sub Total	(205,900)	(211,870)	(217,840)	(223,810)	(229,780)	(235,750)	(241,720)	(247,690)	(253,660)	(259,630)	(265,600)	(271,570)	(277,540)
Book Value of Footpaths	344,400	371,594	365,624	359,654	353,684	347,714	341,744	335,774	329,804	323,834	317,864	311,894	305,924

	Prior Year Forecast \$	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Asset Information - Infrastructure (continued)													
Recreation													
Valuation / Historical Cost	1,755,900	1,755,900	1,755,900	1,755,900	1,755,900	1,755,900	1,755,900	1,755,900	1,755,900	1,755,900	1,755,900	1,755,900	1,755,900
Acquisitions - Renewal	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - Upgrade	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - New	-	-	-	-	-	-	-	-	-	-	-	-	-
Disposals	-	-	-	-	-	-	-	-	-	-	-	-	-
Sub Total	1,755,900	1,755,900	1,755,900	1,755,900	1,755,900	1,755,900	1,755,900	1,755,900	1,755,900	1,755,900	1,755,900	1,755,900	1,755,900
Accumulated Depreciation	(659,200)	(702,600)	(753,429)	(804,258)	(855,087)	(905,916)	(956,745)	(1,007,574)	(1,058,403)	(1,109,232)	(1,160,061)	(1,210,890)	(1,261,719)
Depreciation 2.0% per annum	(43,400)	(50,829)	(50,829)	(50,829)	(50,829)	(50,829)	(50,829)	(50,829)	(50,829)	(50,829)	(50,829)	(50,829)	(50,829)
Sub Total	(702,600)	(753,429)	(804,258)	(855,087)	(905,916)	(956,745)	(1,007,574)	(1,058,403)	(1,109,232)	(1,160,061)	(1,210,890)	(1,261,719)	(1,312,548)
Book Value of Recreation	1,053,300	1,002,471	951,642	900,813	849,984	799,155	748,326	697,497	646,668	595,839	545,010	494,181	443,352
Other Infrastructure													
Valuation / Historical Cost	725,100	725,100	725,100	725,100	725,100	725,100	725,100	725,100	725,100	725,100	725,100	725,100	725,100
Acquisitions - Renewal	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - Upgrade	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - New	-	-	-	-	-	-	-	-	-	-	-	-	-
Disposals	-	-	-	-	-	-	-	-	-	-	-	-	-
Sub Total	725,100	725,100	725,100	725,100	725,100	725,100	725,100	725,100	725,100	725,100	725,100	725,100	725,100
Accumulated Depreciation	(154,500)	(168,600)	(189,886)	(211,172)	(232,458)	(253,744)	(275,030)	(296,316)	(317,602)	(338,888)	(360,174)	(381,460)	(402,746)
Depreciation 2.0% per annum	(14,100)	(21,286)	(21,286)	(21,286)	(21,286)	(21,286)	(21,286)	(21,286)	(21,286)	(21,286)	(21,286)	(21,286)	(21,286)
Sub Total	(168,600)	(189,886)	(211,172)	(232,458)	(253,744)	(275,030)	(296,316)	(317,602)	(338,888)	(360,174)	(381,460)	(402,746)	(424,032)
Book Value of Other Infrastructure	556,500	535,214	513,928	492,642	471,356	450,070	428,784	407,498	386,212	364,926	343,640	322,354	301,068
Total Valuation / Historical Cost	115,721,000	117,902,617	120,563,517	122,894,317	125,831,717	128,524,417	131,716,117	135,054,717	138,390,217	142,095,417	145,614,617	149,467,717	153,353,517
Total Accumulated Depreciation	(25,690,800)	(26,720,923)	(27,804,264)	(28,934,221)	(30,122,926)	(31,365,485)	(32,671,878)	(34,045,043)	(35,484,918)	(36,998,897)	(38,583,260)	(40,244,685)	(41,983,826)
Total Infrastructure Book Value	90,030,200	91,181,694	92,759,253	93,960,096	95,708,791	97,158,932	99,044,239	101,009,674	102,905,299	105,096,520	107,031,357	109,223,032	111,369,691

Asset Information - Financial Plan vs Asset Plan/s

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$

Asset Information - Financial Plan vs Asset Plan/s

Asset Initiatives (Renewal) (Financial Plan)												
Assets	1,058,000	742,200	771,600	960,500	910,500	618,600	321,000	760,300	1,093,600	853,800	1,568,400	801,800
Infrastructure	1,617,444	1,989,800	1,698,500	2,167,700	2,243,100	2,429,200	2,492,300	2,415,400	2,716,900	2,098,500	2,344,100	2,348,100
Total Asset Initiatives (Renewal) (Financial Plan)	2,675,444	2,732,000	2,470,100	3,128,200	3,153,600	3,047,800	2,813,300	3,175,700	3,810,500	2,952,300	3,912,500	3,149,900
10-Year Renewal Works Net Present Value on 5% Rate	22,896,170	23,767,470	24,157,609									

Asset Initiatives (Renewal) (Asset Plans)												
Assets	82,100	94,400	81,200	80,500	107,400	112,700	118,300	124,200	130,400	136,900	143,700	150,800
Infrastructure	1,091,200	1,254,500	1,079,400	1,069,500	1,426,500	1,497,800	1,572,600	1,651,200	1,733,700	1,820,300	1,911,300	2,006,800
Total Asset Initiatives (Renewal) (Asset Plans)	1,173,300	1,348,900	1,160,600	1,150,000	1,533,900	1,610,500	1,690,900	1,775,400	1,864,100	1,957,200	2,055,000	2,157,600
10-Year Renewal Works Net Present Value on 5% Rate	11,499,747	12,163,026	12,746,857									

Depreciable Assets	
Fair Value Depreciated Replacement (excluding Land) at Start (From Financial Plans)	
Buildings	4,784,780
Furniture and Equipment	22,700
Plant and Equipment	1,562,700
Roads	62,706,700
Bridges	23,263,500
Drainage	2,105,800
Footpaths	344,400
Recreation	1,053,300
Other Infrastructure	556,500
Total	96,400,380

Depreciable Assets	
Fair Value Replacement (excluding Land) at Start (From Asset Plans)	
Buildings	6,835,400
Furniture and Equipment	32,400
Plant and Equipment	2,232,400
Roads	89,581,000
Bridges	33,233,600
Drainage	3,008,300
Footpaths	1,054,900
Recreation	1,504,700
Other Infrastructure	795,000
Total	138,277,700

Note

Asset Management details have been sourced from the Shire of Wandering Asset Management Plan 2019-2029.

Details have been assumed for the years beyond 2029.

Current Service Delivery (Net Impact)

	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Current Service Delivery (Net Impact)												
General Purpose Funding												
Other General Purpose Funding	148,788	684,978	705,673	726,809	748,467	770,998	794,229	817,935	842,468	867,729	893,805	920,623
Rate Revenue	1,494,177	1,563,619	1,659,681	1,761,201	1,868,862	1,983,268	2,104,405	2,232,810	2,369,237	2,513,702	2,667,180	2,829,606
Total General Purpose Funding	1,642,965	2,248,597	2,365,354	2,488,010	2,617,329	2,754,266	2,898,635	3,050,745	3,211,705	3,381,431	3,560,985	3,750,229
Governance												
Members of Council	(240,427)	(249,265)	(243,688)	(264,036)	(259,306)	(280,058)	(275,064)	(298,183)	(291,666)	(316,515)	(309,890)	(335,562)
Total Governance	(240,427)	(249,265)	(243,688)	(264,036)	(259,306)	(280,058)	(275,064)	(298,183)	(291,666)	(316,515)	(309,890)	(335,562)
Law Order and Public Safety												
Animal Control	(19,785)	(19,873)	(20,410)	(21,035)	(21,660)	(22,332)	(23,071)	(23,669)	(24,352)	(25,074)	(25,789)	(25,235)
Fire Prevention	9,815	(12,590)	(12,894)	(13,451)	(13,869)	(14,194)	(14,420)	(15,021)	(15,713)	(16,129)	(16,540)	(17,070)
Other Law, Order & Public Safety	(9,361)	(9,166)	(9,401)	(9,772)	(10,082)	(10,331)	(10,748)	(11,047)	(11,341)	(11,751)	(12,057)	(12,376)
Total Law Order and Public Safety	(19,331)	(41,630)	(42,705)	(44,258)	(45,611)	(46,857)	(48,239)	(49,737)	(51,406)	(52,954)	(54,386)	(54,682)
Health												
Preventative Services - Administration & Inspection	(10,740)	(12,220)	(12,455)	(12,853)	(13,221)	(13,482)	(14,060)	(14,508)	(14,947)	(15,313)	(15,773)	(16,356)
Preventative Services - Pest Control	(2,773)	(2,741)	(2,808)	(2,892)	(2,996)	(3,069)	(3,176)	(3,274)	(3,370)	(3,473)	(3,574)	(3,682)
Other Health	(2,659)	(2,541)	(2,608)	(2,792)	(2,896)	(2,969)	(3,076)	(3,074)	(3,170)	(3,273)	(3,374)	(3,482)
Total Health	(16,172)	(17,503)	(17,871)	(18,537)	(19,112)	(19,520)	(20,311)	(20,856)	(21,486)	(22,058)	(22,722)	(23,521)
Education and Welfare												
Other Education	(3,331)	(3,141)	(3,208)	(3,292)	(3,396)	(3,469)	(3,576)	(3,774)	(3,970)	(4,073)	(4,174)	(4,382)
Other Welfare	(3,530)	(3,489)	(3,574)	(3,681)	(3,813)	(3,906)	(4,042)	(4,167)	(4,289)	(4,420)	(4,549)	(4,687)
Total Education and Welfare	(6,861)	(6,631)	(6,782)	(6,973)	(7,208)	(7,375)	(7,618)	(7,941)	(8,258)	(8,493)	(8,724)	(9,069)
Housing												
Other Housing	29,006	3,100	29,600	30,500	31,400	29,600	33,400	31,300	32,200	33,100	34,200	35,200
Staff Housing	(17,075)	3,897	(551)	(143)	5,014	70	232	31	(550)	(947)	(835)	(927)
Total Housing	11,931	6,997	29,049	30,357	36,414	29,670	33,632	31,331	31,650	32,153	33,365	34,273

	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Current Service Delivery (Net Impact) (continued)												
Community Amenities												
Other Community Amenities	(39,315)	(42,566)	(51,701)	(44,572)	(46,482)	(48,131)	(53,148)	(51,747)	(58,041)	(55,151)	(56,757)	(58,376)
Protection of Environment	(8,474)	(8,518)	(8,735)	(8,983)	(9,265)	(9,494)	(9,782)	(10,154)	(10,422)	(10,704)	(11,082)	(11,372)
Sanitation - Household Refuse	(83,266)	(84,856)	(87,226)	(90,019)	(92,751)	(95,570)	(98,523)	(101,417)	(104,391)	(107,720)	(110,838)	(114,400)
Sanitation - Other	(12,779)	(13,084)	(13,336)	(13,755)	(14,347)	(14,626)	(15,129)	(15,602)	(16,063)	(16,554)	(17,039)	(17,449)
Sewerage	-	-	-	-	-	-	-	-	-	-	-	-
Town Planning & Regional Development	(34,778)	(45,426)	(46,644)	(48,147)	(49,643)	(51,095)	(52,705)	(54,276)	(55,933)	(57,627)	(59,414)	(61,131)
Urban Stormwater Drainage	-	-	-	-	-	-	-	-	-	-	-	-
Total Community Amenities	(178,612)	(194,450)	(207,642)	(205,475)	(212,489)	(218,916)	(229,287)	(233,197)	(244,851)	(247,756)	(255,131)	(262,728)
Recreation and Culture												
Libraries	(115)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)
Other Culture	(8,282)	(8,154)	(8,454)	(8,782)	(9,039)	(9,350)	(9,712)	(9,761)	(10,205)	(10,562)	(10,816)	(11,179)
Other Recreation & Sport	(131,162)	(133,572)	(137,590)	(141,765)	(146,204)	(150,545)	(154,793)	(159,715)	(164,528)	(169,565)	(174,598)	(179,752)
Public Halls & Civic Centres	(62,198)	(62,353)	(68,408)	(70,464)	(68,242)	(72,377)	(74,788)	(77,006)	(79,290)	(81,763)	(84,218)	(86,646)
Total Recreation and Culture	(201,757)	(204,178)	(214,553)	(221,110)	(223,585)	(232,372)	(239,393)	(246,582)	(254,123)	(261,991)	(269,732)	(277,677)
Transport												
Road Plant Purchases	82,818	(7,800)	(5,100)	(2,300)	(100)	-	-	-	-	-	-	-
Streets, Roads, Bridges & Depot Maintenance	894,167	(982,700)	(1,011,600)	(1,039,254)	(1,073,600)	(1,105,900)	(1,138,700)	(1,173,100)	(1,208,300)	(1,244,800)	(1,281,800)	(1,320,800)
Total Transport	976,985	(990,500)	(1,016,700)	(1,041,554)	(1,073,700)	(1,105,900)	(1,138,700)	(1,173,100)	(1,208,300)	(1,244,800)	(1,281,800)	(1,320,800)
Economic Services												
Building Control	(8,741)	(8,607)	(8,809)	(9,064)	(9,378)	(9,501)	(9,924)	(10,322)	(10,611)	(10,924)	(11,132)	(11,559)
Community Resource Centre	(98,825)	(116,110)	(114,980)	(118,701)	(122,290)	(125,721)	(134,335)	(133,878)	(137,596)	(146,382)	(146,053)	(150,580)
Fuel Facility	(11,988)	41,514	43,039	44,326	45,138	46,828	48,083	49,397	51,066	52,486	53,836	55,664
Other Economic Services	(79,546)	(86,426)	(80,100)	(82,600)	(85,000)	(87,400)	(90,000)	(92,700)	(95,500)	(98,500)	(101,700)	(104,600)
Rural Services	(9,576)	(8,900)	(9,100)	(9,400)	(9,700)	(9,900)	(10,200)	(10,600)	(10,900)	(11,200)	(11,500)	(11,900)
Tourism & Area Promotion	(15,555)	(20,134)	(22,173)	(22,881)	(20,577)	(20,783)	(24,307)	(25,551)	(25,868)	(27,060)	(28,036)	(28,674)
Total Economic Services	(224,231)	(198,664)	(192,124)	(198,319)	(201,807)	(206,476)	(220,681)	(223,654)	(229,409)	(241,579)	(244,585)	(251,648)

	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Current Service Delivery (Net Impact) (continued)												
Other Property and Services												
Administration	15,602	1,200	1,200	1,300	1,300	1,300	1,400	1,400	1,500	1,500	1,600	1,600
Plant Operation Costs	665,165	384,500	396,000	408,000	420,200	432,800	445,700	459,200	472,900	487,200	501,800	516,800
Private Works	298	3,646	3,746	3,818	3,861	4,150	4,188	4,339	4,595	4,638	4,684	4,921
Public Works Overheads	29,529	4,800	5,000	5,100	5,300	5,400	5,600	5,800	6,000	6,100	6,300	6,500
Salaries & Wages	-	-	-	-	-	-	-	-	-	-	-	-
Unclassified	71,096	(17,691)	(16,058)	(14,351)	(19,966)	(17,499)	(14,847)	(12,205)	(9,370)	(6,389)	(3,786)	(2,400)
Total Other Property and Services	781,690	376,455	389,888	403,867	410,695	426,151	442,041	458,534	475,625	493,049	510,598	527,421
Total Current Service Delivery (Net Impact)	2,526,179	729,228	842,227	921,971	1,021,621	1,092,612	1,195,015	1,287,360	1,409,481	1,510,489	1,657,979	1,776,235

Key Initiatives - Land

	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Land												
Industrial Land Development												
Development of land near the Wandering townsite.												
Grant Funding	-	-	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-	-
Land Development	-	-	-	-	-	-	-	-	-	-	-	-
Loan Interest	20,100	18,500	16,700	14,900	13,000	11,000	8,900	6,700	4,400	1,800	-	-
Loan Principal	32,500	34,100	35,900	37,700	39,600	41,600	43,700	45,900	48,200	50,800	-	-
Sale of Land Proceeds	-	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	-	-	-	-	-	-
Transfer to Reserve	-	97,400	97,400	97,400	97,400	97,400	-	-	-	-	-	-
Transfer from Reserve	-	-	-	-	-	-	(52,600)	(52,600)	(52,600)	(52,600)	-	-
Total Industrial Land Development	52,600	-	-	-	-	-	-	-	-	-	-	-
Industrial Land Development												
Development of industrial land for resale												
Grant Funding	-	-	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	(350,000)	-	-	-	-	-	-	-	-	-	-	-
Land Development	440,000	-	-	-	-	-	-	-	-	-	-	-
Loan Interest	18,904	-	-	-	-	-	-	-	-	-	-	-
Loan Principal	28,375	-	-	-	-	-	-	-	-	-	-	-
Sale of Land Proceeds	-	-	-	-	-	-	-	-	-	-	-	-
Transfer to Reserve	-	-	-	-	-	-	-	-	-	-	-	-
Transfer from Reserve	-	-	-	-	-	-	-	-	-	-	-	-
Total Industrial Land Development	137,279	-	-	-	-	-	-	-	-	-	-	-
Total Land	189,879	-	-	-	-	-	-	-	-	-	-	-

Key Initiatives - Buildings

	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Buildings												
Fire Station Buildings												
Purchase Buildings												
Grant Funding	-	-	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-	-
Capital Cost	20,000	-	-	-	-	-	-	-	-	-	-	-
Loan Interest	-	-	-	-	-	-	-	-	-	-	-	-
Loan Principal	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Land Proceeds	-	-	-	-	-	-	-	-	-	-	-	-
Transfer to Reserve	-	-	-	-	-	-	-	-	-	-	-	-
Transfer from Reserve	-	-	-	-	-	-	-	-	-	-	-	-
Total Fire Station Buildings	20,000	-	-	-	-	-	-	-	-	-	-	-
Housing												
Housing Renewal Costs												
Grant Funding	-	-	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-	-
Capital Cost	-	15,500	21,000	18,000	39,500	-	16,500	-	-	7,000	-	-
Loan Interest	-	-	-	-	-	-	-	-	-	-	-	-
Loan Principal	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Land Proceeds	-	-	-	-	-	-	-	-	-	-	-	-
Transfer to Reserve	-	-	-	-	-	-	-	-	-	-	-	-
Transfer from Reserve	-	-	-	(18,000)	(39,500)	-	-	-	-	-	-	-
Total Housing	-	15,500	21,000	-	-	-	16,500	-	-	7,000	-	-
7/9 Humes Way												
New House												
Grant Funding	-	-	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	-	-	-	(150,000)	-	-	-	-	-	-	-	-
Capital Cost	-	-	-	450,000	-	-	-	-	-	-	-	-
Loan Interest	-	-	-	-	7,400	6,800	6,100	5,500	4,800	4,000	3,300	2,400
Loan Principal	-	-	-	-	11,900	12,500	13,100	13,800	14,500	15,200	16,000	16,800
Sale of Land Proceeds	-	-	-	(250,000)	-	-	-	-	-	-	-	-
Transfer to Reserve	-	-	-	-	-	-	-	-	-	-	-	-
Transfer from Reserve	-	-	-	(50,000)	-	-	-	-	-	-	-	-
Total 7/9 Humes Way	-	-	-	-	19,300	19,300	19,200	19,300	19,300	19,200	19,300	19,200
Public Conveniences - Pumphrey's												
Minor renewal works												

Grant Funding	-	-	-	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Cost	-	-	-	5,500	-	-	-	-	-	-	-	-	-
Loan Interest	-	-	-	-	-	-	-	-	-	-	-	-	-
Loan Principal	-	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Land Proceeds	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer to Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer from Reserve	-	-	-	(5,500)	-	-	-	-	-	-	-	-	-
Total Public Conveniences - Pumphrey's	-	-	-	-	-	-	-	-	-	-	-	-	-
Wandering Community Centre													
<i>Upgrade Wandering Community Centre Kitchen</i>													
Grant Funding	-	(350,000)	-	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Cost	182,000	500,000	-	-	20,000	-	-	-	-	-	-	-	-
Loan Interest	-	-	-	-	-	-	-	-	-	-	-	-	-
Loan Principal	-	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Land Proceeds	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer to Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer from Reserve	-	(140,000)	-	-	(20,000)	-	-	-	-	-	-	-	-
Total Wandering Community Centre	182,000	10,000	-	-	-	-	-	-	-	-	-	-	-
Depot Buildings													
<i>Refurbish Crib Room</i>													
Grant Funding	-	-	-	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Cost	-	-	10,000	-	-	-	-	-	-	-	-	-	-
Loan Interest	-	-	-	-	-	-	-	-	-	-	-	-	-
Loan Principal	-	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Land Proceeds	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer to Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer from Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Depot Buildings	-	-	10,000	-	-	-	-	-	-	-	-	-	-
Caravan Park													
<i>Minor Renewal Works</i>													
Grant Funding	-	-	-	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Cost	-	-	-	-	7,000	7,500	-	-	-	-	-	-	-
Loan Interest	-	-	-	-	-	-	-	-	-	-	-	-	-
Loan Principal	-	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Land Proceeds	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer to Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer from Reserve	-	-	-	-	(7,000)	-	-	-	-	-	-	-	-
Total Caravan Park	-	-	-	-	-	7,500	-	-	-	-	-	-	-
Shire Hall (CRC Building)													
<i>Minor Renewal Works</i>													
Grant Funding	-	-	-	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-	-	-

Capital Cost	-	-	5,000	7,000	6,500	8,000	-	5,000	5,000	-	-	-
Loan Interest	-	-	-	-	-	-	-	-	-	-	-	-
Loan Principal	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Land Proceeds	-	-	-	-	-	-	-	-	-	-	-	-
Transfer to Reserve	-	-	-	-	-	-	-	-	-	-	-	-
Transfer from Reserve	-	-	-	(7,000)	(6,500)	-	-	-	-	-	-	-
Total Shire Hall (CRC Building)	-	-	5,000	-	-	8,000	-	5,000	5,000	-	-	-
Administration Office												
<i>Minor Renewal Works</i>												
Grant Funding	-	-	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-	-
Capital Cost	-	-	5,000	15,000	-	8,000	-	-	-	-	-	-
Loan Interest	-	-	-	-	-	-	-	-	-	-	-	-
Loan Principal	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Land Proceeds	-	-	-	-	-	-	-	-	-	-	-	-
Transfer to Reserve	-	-	-	-	-	-	-	-	-	-	-	-
Transfer from Reserve	-	-	-	(15,000)	-	-	-	-	-	-	-	-
Total Administration Office	-	-	5,000	-	-	8,000	-	-	-	-	-	-
Total Buildings	202,000	25,500	-	-	-	-	-	-	-	-	-	-

Key Initiatives - Furniture and Equipment

	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Furniture and Equipment												
Office Equipment												
Replacement of existing office equipment												
Office equipment renewal	7,000	7,200	15,800	43,600	16,800	17,300	17,800	49,100	18,900	19,500	20,100	55,300
Total Office Equipment	7,000	7,200	15,800	43,600	16,800	17,300	17,800	49,100	18,900	19,500	20,100	55,300
OPS Furniture & Equipment												
Purchase Furniture & Equipment												
Capital Cost	25,000	-	-	-	-	-	-	-	-	-	-	-
Total OPS Furniture & Equipment	25,000	-	-	-	-	-	-	-	-	-	-	-
Total Furniture and Equipment	7,000	7,200	15,800	43,600	16,800	17,300	17,800	49,100	18,900	19,500	20,100	55,300

Key Initiatives - Plant and Equipment

	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Plant and Equipment												
Cat 12M Grader - WD920												
Replacement of current machinery.												
Plant Replacement	460,000	-	-	-	-	-	-	-	582,100	-	-	-
Trade-In	(120,000)	-	-	-	-	-	-	-	(151,800)	-	-	-
Total Cat 12M Grader - WD920	340,000	-	-	-	-	-	-	-	430,300	-	-	-
Cat 140 Grader - WD300												
Replacement of current machinery.												
Plant Replacement	-	-	-	425,700	-	-	-	-	-	-	523,600	-
Trade-In	-	-	-	(81,800)	-	-	-	-	-	-	(100,600)	-
Total Cat 140 Grader - WD300	-	-	-	343,900	-	-	-	-	-	-	423,000	-
Isuzu Giga Prime Mover - WD458												
Replacement of current machinery.												
Plant Replacement	-	-	-	-	309,200	-	-	-	-	-	-	380,200
Trade-In	-	-	-	-	(84,300)	-	-	-	-	-	-	(103,700)
Total Isuzu Giga Prime Mover - WD458	-	-	-	-	224,900	-	-	-	-	-	-	276,500
Isuzu Tandem Axle Truck - WD422												
Replacement of current machinery.												
Plant Replacement	-	-	-	212,800	-	-	-	-	-	-	261,800	-
Trade-In	-	-	-	(70,900)	-	-	-	-	-	-	(87,200)	-
Total Isuzu Tandem Axle Truck - WD422	-	-	-	141,900	-	-	-	-	-	-	174,600	-
Isuzu Crew Cab Truck - WD6												
Replacement of current machinery.												
Plant Replacement	105,000	-	-	-	-	-	-	-	-	-	-	-
Trade-In	(55,000)	-	-	-	-	-	-	-	-	-	-	-
Total Isuzu Crew Cab Truck - WD6	50,000	-	-	-	-	-	-	-	-	-	-	-

	2025 Forecast \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Plant and Equipment (continued)												
Isuzu NLR 45-150 Tipper - WD000												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	79,400	-	-	-	-	-	-	-	100,600	-
Trade-In	-	-	(26,400)	-	-	-	-	-	-	-	(33,500)	-
Total Isuzu NLR 45-150 Tipper - WD000	-	-	53,000	-	-	-	-	-	-	-	67,100	-
Howard Porter Side Tipper - WD1142												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	95,300	-	-	-	-	-	-	-	120,800	-
Trade-In	-	-	(10,500)	-	-	-	-	-	-	-	(13,400)	-
Total Howard Porter Side Tipper - WD1142	-	-	84,800	-	-	-	-	-	-	-	107,400	-
Boomerang Low Loader - WD1169												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	-	-	184,300	-	-	-	-
Trade-In	-	-	-	-	-	-	-	(30,700)	-	-	-	-
Total Boomerang Low Loader - WD1169	-	-	-	-	-	-	-	153,600	-	-	-	-
Case 721G Loader - WD1827												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	213,600	-	-	-	-	-	-	-
Trade-In	-	-	-	-	44,900	-	-	-	-	-	-	-
Total Case 721G Loader - WD1827	-	-	-	-	258,500	-	-	-	-	-	-	-
John Deere 6515 Tractor - WD229												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	104,200	-	-	-	-	-	-
Trade-In	-	-	-	-	-	(3,400)	-	-	-	-	-	-
Total John Deere 6515 Tractor - WD229	-	-	-	-	-	100,800	-	-	-	-	-	-
Toyota Husky Skid Steer - WD908												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	-	-	141,200	-	-	-	-
Trade-In	-	-	-	-	-	-	-	(55,200)	-	-	-	-
Total Toyota Husky Skid Steer - WD908	-	-	-	-	-	-	-	86,000	-	-	-	-

	2025 Forecast \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Plant and Equipment (continued)												
Volvo 210C Excavator - WD141												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	-	-	-	-	-	-	-
Trade-In	-	-	-	-	-	-	-	-	-	-	-	-
Total Volvo 210C Excavator - WD141	-	-	-	-	-	-	-	-	-	-	-	-
JCB Hydralig 110W - New												
<i>Purchase of new machinery.</i>												
New Plant Purchase	25,000	36,000	-	-	-	-	95,400	-	-	-	-	-
Plant Replacement	-	-	-	-	-	-	-	-	-	364,900	-	-
Trade-In	-	-	-	-	-	-	-	-	-	(104,200)	-	-
Total JCB Hydralig 110W - New	25,000	36,000	-	-	-	-	95,400	-	-	260,700	-	-
Multipac 524H Multi Tyre Roller - WD182												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	201,300	-	-	-	-	-	-	-	255,000	-
Trade-In	-	-	(37,000)	-	-	-	-	-	-	-	(46,900)	-
Total Multipac 524H Multi Tyre Roller - WD182	-	-	164,300	-	-	-	-	-	-	-	208,100	-
Water Trailer and Pump - 1TRH694												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	-	14,300	-	-	-	-	-
Trade-In	-	-	-	-	-	-	(500)	-	-	-	-	-
Total Water Trailer and Pump - 1TRH694	-	-	-	-	-	-	13,800	-	-	-	-	-
Semi Trailer Water Tanker - New												
<i>Purchase of new machinery.</i>												
New Plant Purchase	-	82,300	-	-	-	-	-	-	-	-	-	-
Total Semi Trailer Water Tanker - New	-	82,300	-	-	-	-	-	-	-	-	-	-

	2025 Forecast \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Plant and Equipment (continued)												
Isuzu Fire Tender - WD270												
Replacement of current machinery.												
Plant Replacement	-	-	-	-	-	-	-	-	-	-	-	-
Trade-In	-	-	-	-	-	-	-	-	-	-	-	-
Total Isuzu Fire Tender - WD270	-	-	-	-	-	-	-	-	-	-	-	-
Isuzu Fire Tender - WD821												
Replacement of current machinery.												
Plant Replacement	-	-	-	-	-	-	-	-	-	-	-	-
Trade-In	-	-	-	-	-	-	-	-	-	-	-	-
Total Isuzu Fire Tender - WD821	-	-	-	-	-	-	-	-	-	-	-	-
Standpipe Trailer - WD1056												
Replacement of current machinery.												
Plant Replacement	-	-	-	-	-	-	-	-	-	13,000	-	-
Trade-In	-	-	-	-	-	-	-	-	-	-	-	-
Total Standpipe Trailer - WD1056	-	-	-	-	-	-	-	-	-	13,000	-	-
Mitsubishi Triton Single Cab - WD011												
Replacement of current machinery.												
Plant Replacement	-	-	37,000	-	-	-	-	-	46,800	-	-	-
Trade-In	-	-	(15,800)	-	-	-	-	-	(18,900)	-	-	-
Total Mitsubishi Triton Single Cab - WD011	-	-	21,200	-	-	-	-	-	27,900	-	-	-
Isuzu MU-X LSU (OM) - WD001												
Replacement of current machinery.												
Plant Replacement	110,000	52,900	109,100	56,200	115,800	119,200	61,400	126,500	65,100	134,200	69,100	142,400
Trade-In	(79,500)	(49,300)	(101,700)	(52,300)	(107,900)	(111,100)	(57,200)	(117,900)	(60,700)	(125,100)	(64,400)	(132,700)
Total Isuzu MU-X LSU (OM) - WD001	30,500	3,600	7,400	3,900	7,900	8,100	4,200	8,600	4,400	9,100	4,700	9,700
Isuzu D-Max 4x4 (MWS) - WD0												
Replacement of current machinery.												
Plant Replacement	53,000	51,400	52,900	54,500	56,200	57,900	59,600	61,400	63,200	65,100	67,100	69,100
Trade-In	(49,500)	(47,800)	(49,200)	(50,700)	(52,200)	(53,800)	(55,400)	(57,100)	(58,800)	(60,600)	(62,400)	(64,300)
Total Isuzu D-Max 4x4 (MWS) - WD0	3,500	3,600	3,700	3,800	4,000	4,100	4,200	4,300	4,400	4,500	4,700	4,800

	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Plant and Equipment (continued)												
Isuzu MU-X LST (CEO) - 0WD												
Replacement of current machinery.												
Plant Replacement	116,000	115,200	118,700	122,200	125,900	129,700	133,600	137,600	141,700	145,900	150,300	154,800
Trade-In	(102,500)	(104,900)	(108,100)	(111,300)	(114,600)	(118,100)	(121,600)	(125,300)	(129,000)	(132,900)	(136,900)	(141,000)
Total Isuzu MU-X LST (CEO) - 0WD	13,500	10,300	10,600	10,900	11,300	11,600	12,000	12,300	12,700	13,000	13,400	13,800
Grader Ute - New												
Purchase of new machinery, with later replacement.												
New Plant Purchase	45,000	-	-	-	-	-	-	-	-	-	-	-
Plant Replacement	-	-	-	-	-	-	-	55,200	-	-	-	-
Trade-In	-	-	-	-	-	-	-	(6,100)	-	-	-	-
Total Grader Ute - New	45,000	-	-	-	-	-	-	49,100	-	-	-	-
Vert Mower - New												
Purchase of new machinery.												
New Plant Purchase	-	-	27,500	-	-	-	-	-	-	-	-	-
Total Vert Mower - New	-	-	27,500	-	-	-	-	-	-	-	-	-
Hustler Mower												
Replacement of current machinery.												
Plant Replacement	-	-	-	-	-	34,700	-	-	-	41,700	-	-
Trade-In	-	-	-	-	-	(2,800)	-	-	-	(3,200)	-	-
Total Hustler Mower	-	-	-	-	-	31,900	-	-	-	38,500	-	-
Toro Reel Mower												
Replacement of current machinery.												
Plant Replacement	-	-	-	-	-	63,600	-	-	-	39,100	-	-
Trade-In	-	-	-	-	-	(2,800)	-	-	-	(1,300)	-	-
Total Toro Reel Mower	-	-	-	-	-	60,800	-	-	-	37,800	-	-
Trailer Dual Axle - WD548												
Replacement of current machinery.												
Plant Replacement	-	-	-	-	-	-	-	-	-	-	-	-
Trade-In	-	-	-	-	-	-	-	-	-	-	-	-
Total Trailer Dual Axle - WD548	-	-	-	-	-	-	-	-	-	-	-	-

	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Plant and Equipment (continued)												
Car Trailer with Ramps - WD3018												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	8,400	-	-	-	-	-	-	-	-	-
Trade-In	-	-	(500)	-	-	-	-	-	-	-	-	-
Total Car Trailer with Ramps - WD3018	-	-	7,900	-	-	-	-	-	-	-	-	-
Mobile Service Trailer - 1TUE993												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	-	-	-	-	13,000	-	-
Trade-In	-	-	-	-	-	-	-	-	-	(1,300)	-	-
Total Mobile Service Trailer - 1TUE993	-	-	-	-	-	-	-	-	-	11,700	-	-
Refuse Site Bin Trailer - WD1183												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	5,700	-	-	-	-	-	-
Trade-In	-	-	-	-	-	-	-	-	-	-	-	-
Total Refuse Site Bin Trailer - WD1183	-	-	-	-	-	5,700	-	-	-	-	-	-
Refuse Site Bin Trailer - WD1182												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	5,700	-	-	-	-	-	-
Trade-In	-	-	-	-	-	-	-	-	-	-	-	-
Total Refuse Site Bin Trailer - WD1182	-	-	-	-	-	5,700	-	-	-	-	-	-
Traffic Light Trailer - WD1151												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	14,100	-	-	-	-	-	-
Trade-In	-	-	-	-	-	(500)	-	-	-	-	-	-
Total Traffic Light Trailer - WD1151	-	-	-	-	-	13,600	-	-	-	-	-	-
Traffic Light Trailer - WD1152												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	14,100	-	-	-	-	-	-
Trade-In	-	-	-	-	-	(500)	-	-	-	-	-	-
Total Traffic Light Trailer - WD1152	-	-	-	-	-	13,600	-	-	-	-	-	-

	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Plant and Equipment (continued)												
Portable Traffic Light												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	-	-	-	25,300	10,400	-	-
Trade-In	-	-	-	-	-	-	-	-	1,200	(1,300)	-	-
Total Portable Traffic Light	-	-	-	-	-	-	-	-	26,500	9,100	-	-
Portable Data Sign												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	-	-	-	75,900	-	-	-
Trade-In	-	-	-	-	-	-	-	-	18,900	-	-	-
Total Portable Data Sign	-	-	-	-	-	-	-	-	94,800	-	-	-
Spray Unit												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	12,700	-	-	-	-	-	-	-	-	-
Trade-In	-	-	(500)	-	-	-	-	-	-	-	-	-
Total Spray Unit	-	-	12,200	-	-	-	-	-	-	-	-	-
Vibratory Plate Compactor												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	-	17,800	-	-	-	-	-
Trade-In	-	-	-	-	-	-	(500)	-	-	-	-	-
Total Vibratory Plate Compactor	-	-	-	-	-	-	17,300	-	-	-	-	-
Excavator Mulcher Head - FM500H												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	-	-	-	-	-	-	-
Trade-In	-	-	-	-	-	-	-	-	-	-	-	-
Total Excavator Mulcher Head - FM500H	-	-	-	-	-	-	-	-	-	-	-	-
Heavy Duty Twin Deck Slasher - PSL												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	-	-	-	69,600	-	-	-
Trade-In	-	-	-	-	-	-	-	-	(600)	-	-	-
Total Heavy Duty Twin Deck Slasher - PSL	-	-	-	-	-	-	-	-	69,000	-	-	-

	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Plant and Equipment (continued)												
Road Broom - PBR												
Replacement of current machinery.												
Plant Replacement	-	-	-	-	-	28,900	-	-	-	-	-	-
Trade-In	-	-	-	-	-	(500)	-	-	-	-	-	-
Total Road Broom - PBR	-	-	-	-	-	28,400	-	-	-	-	-	-
Total Plant and Equipment	507,500	135,800	392,600	504,400	506,600	284,300	146,900	313,900	670,000	397,400	1,003,000	304,800

Key Initiatives - Roads

	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Roads												
York Williams Road												
Road upgrade works from a gravel road surface to a sealed road surface.												
0.00 SLK to 3.00 SLK road reconstruction (60%)	334,776	-	-	-	-	-	-	-	-	-	-	-
0.00 SLK to 3.00 SLK road widening (40%)	223,184	-	-	-	-	-	-	-	-	-	-	-
0.00 SLK to 3.00 SLK final seal	-	73,000	-	-	-	-	-	-	-	-	-	-
3.00 SLK to 6.00 SLK road reconstruction (60%)	-	396,000	-	-	-	-	-	-	-	-	-	-
3.00 SLK to 6.00 SLK road widening, seal (40%)	-	264,000	-	-	-	-	-	-	-	-	-	-
3.00 SLK to 6.00 SLK final seal	-	-	100,600	-	-	-	-	-	-	-	-	-
6.00 SLK to 9.70 SLK road reconstruction (60%)	-	-	416,200	-	-	-	-	-	-	-	-	-
6.00 SLK to 9.70 SLK road widening, seal (40%)	-	-	277,400	-	-	-	-	-	-	-	-	-
6.00 SLK to 9.70 SLK final seal	-	-	-	106,900	-	-	-	-	-	-	-	-
21.75 SLK to 26.71 SLK final seal	159,500	-	-	-	-	-	-	-	-	-	-	-
Regional Road Group Funding	(478,800)	(488,700)	(529,500)	(71,600)	-	-	-	-	-	-	-	-
Additional operating costs to overall works program	-	7,200	14,800	22,900	24,700	25,400	26,200	27,000	27,800	28,600	29,500	30,400
Total York Williams Road	238,660	251,500	279,500	58,200	24,700	25,400	26,200	27,000	27,800	28,600	29,500	30,400
Fourteen Mile Brook Road												
Road upgrade works from a gravel road surface to a sealed road surface and gravel re-sheet.												
0.00 SLK to 3.36 SLK road reconstruction (60%)	-	-	-	453,900	-	-	-	-	-	-	-	-
0.00 SLK to 3.36 SLK road widening, seal (40%)	-	-	-	302,600	-	-	-	-	-	-	-	-
0.00 SLK to 3.36 SLK final seal	-	-	-	-	146,100	-	-	-	-	-	-	-
3.36 SLK to 11.87 SLK gravel re-sheet	-	-	-	-	747,700	-	-	-	-	-	-	-
Regional Road Group Funding	-	-	-	(503,900)	(595,900)	-	-	-	-	-	-	-
Additional operating costs to overall works program	-	-	-	-	6,700	9,200	9,500	9,800	10,100	10,400	10,700	11,000
Total Fourteen Mile Brook Road	-	-	-	252,600	304,600	9,200	9,500	9,800	10,100	10,400	10,700	11,000
Crossman Dwarda Road												
Road upgrade works from a gravel road surface to a sealed road surface.												
0.00 SLK to 3.50 SLK road reconstruction (60%)	-	-	-	-	-	546,100	-	-	-	-	-	-
0.00 SLK to 3.50 SLK road widening, seal (40%)	-	-	-	-	-	364,100	-	-	-	-	-	-
0.00 SLK to 3.50 SLK final seal	-	-	-	-	-	-	178,900	-	-	-	-	-
3.50 SLK to 6.00 SLK road reconstruction (60%)	-	-	-	-	-	-	464,500	-	-	-	-	-
3.50 SLK to 6.00 SLK road widening, seal (40%)	-	-	-	-	-	-	309,600	-	-	-	-	-
3.50 SLK to 6.00 SLK final seal	-	-	-	-	-	-	-	190,400	-	-	-	-
6.00 SLK to 8.00 SLK road reconstruction (60%)	-	-	-	-	-	-	-	486,500	-	-	-	-
6.00 SLK to 8.00 SLK road widening, seal (40%)	-	-	-	-	-	-	-	324,300	-	-	-	-
6.00 SLK to 8.00 SLK final seal	-	-	-	-	-	-	-	-	168,300	-	-	-
Regional Road Group Funding	-	-	-	-	-	(606,800)	(635,400)	(667,500)	(112,700)	-	-	-

Additional operating costs to overall works program	-	-	-	-	-	-	8,300	18,400	30,300	32,500	33,500	34,500
Total Crossman Dwarda Road	-	-	-	-	-	303,400	325,900	352,100	85,900	32,500	33,500	34,500

Roads (continued)

North Bannister Wandering Road

Road upgrade works from a gravel road surface to a sealed road surface.

0.00 SLK to 2.50 SLK road reconstruction (60%)	-	-	-	-	-	-	-	-	527,700	-	-	-
0.00 SLK to 2.50 SLK road widening, seal (40%)	-	-	-	-	-	-	-	-	351,800	-	-	-
0.00 SLK to 2.50 SLK final seal	-	-	-	-	-	-	-	-	-	228,100	-	-
Regional Road Group Funding	-	-	-	-	-	-	-	-	(585,800)	(152,800)	-	-
Additional operating costs to overall works program	-	-	-	-	-	-	-	-	-	7,800	10,700	11,000
Total North Bannister Wandering Road	-	-	-	-	-	-	-	-	293,700	83,100	10,700	11,000

Regional Road Group Works - To be determined

Road upgrade works yet to be determined

Upgrade works yet to be determined	-	-	-	-	-	-	-	-	-	749,500	1,006,900	1,037,100
Regional Road Group Funding	-	-	-	-	-	-	-	-	-	(499,600)	(671,300)	(691,400)
Additional operating costs to overall works program	-	-	-	-	-	-	-	-	-	-	6,700	17,900
Total Regional Road Group Works - To be determined	-	-	-	-	-	-	-	-	-	249,900	342,300	363,600

Roads to Recovery Works - To be determined

Road renewal works yet to be determined

Renewal works yet to be determined	523,547	257,200	264,900	272,900	281,100	289,500	298,200	307,100	316,300	325,800	335,600	345,700
Roads to Recovery Funding	(523,500)	(257,200)	(264,900)	(272,900)	(281,100)	(289,500)	(298,200)	(307,100)	(316,300)	(325,800)	(335,600)	(345,700)
Additional operating costs to overall works program	-	-	-	-	-	-	-	-	-	-	-	-
Total Roads to Recovery Works - To be determined	47	-	-	-	-	-	-	-	-	-	-	-

North Bannister Wandering Road

Road upgrade works as part of the Wheatbelt Secondary Freight Network program.

9.10 SLK to 13.60 SLK development works (80% renewal)	725,957	-	-	-	-	-	-	-	-	-	-	-
9.10 SLK to 13.60 SLK development works (20% upgrade)	181,489	-	-	-	-	-	-	-	-	-	-	-
9.10 SLK to 13.60 SLK construction works (80% renewal)	-	1,336,600	-	-	-	-	-	-	-	-	-	-
9.10 SLK to 13.60 SLK construction works (20% upgrade)	-	334,100	-	-	-	-	-	-	-	-	-	-
13.60 SLK to 18.10 SLK development works (80% renewal)	-	-	1,017,400	-	-	-	-	-	-	-	-	-
13.60 SLK to 18.10 SLK development works (20% upgrade)	-	-	254,300	-	-	-	-	-	-	-	-	-

13.60 SLK to 18.10 SLK construction works (80% renewal)	-	-	-	1,440,900	-	-	-	-	-	-	-	-
13.60 SLK to 18.10 SLK construction works (20% upgrade)	-	-	-	360,200	-	-	-	-	-	-	-	-
18.10 SLK to 23.04 SLK development works (80% renewal)	-	-	-	-	1,214,300	-	-	-	-	-	-	-
18.10 SLK to 23.04 SLK development works (20% upgrade)	-	-	-	-	303,500	-	-	-	-	-	-	-
18.10 SLK to 23.04 SLK construction works (80% renewal)	-	-	-	-	-	1,593,600	-	-	-	-	-	-
18.10 SLK to 23.04 SLK construction works (20% upgrade)	-	-	-	-	-	398,400	-	-	-	-	-	-
Works funding	(843,900)	(1,553,751)	(1,182,681)	(1,675,023)	(1,411,554)	(1,852,560)	-	-	-	-	-	-
Additional operating costs to overall works program	-	11,300	26,400	38,200	56,200	74,100	95,400	98,200	101,200	104,200	107,400	110,600
Total North Bannister Wandering Road	63,546	128,249	115,419	164,277	162,446	213,540	95,400	98,200	101,200	104,200	107,400	110,600

	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Roads (continued)												
Wandering Pingelly Road												
<i>Road upgrade works as part of the Wheatbelt Secondary Freight Network program.</i>												
0.00 SLK to 0.72 SLK town seal works	-	-	-	-	-	-	298,200	-	-	-	-	-
0.72 SLK to 5.00 SLK development works (80% renewal)	-	-	-	-	-	-	1,431,400	-	-	-	-	-
0.72 SLK to 5.00 SLK development works (20% upgrade)	-	-	-	-	-	-	357,800	-	-	-	-	-
5.00 SLK to 9.50 SLK construction works (80% renewal)	-	-	-	-	-	-	-	1,621,800	-	-	-	-
5.00 SLK to 9.50 SLK construction works (20% upgrade)	-	-	-	-	-	-	-	405,400	-	-	-	-
9.50 SLK to 14.00 SLK development works (80% renewal)	-	-	-	-	-	-	-	-	1,872,900	-	-	-
9.50 SLK to 14.00 SLK development works (20% upgrade)	-	-	-	-	-	-	-	-	468,200	-	-	-
14.00 SLK to 18.50 SLK construction works (80% renewal)	-	-	-	-	-	-	-	-	-	1,772,700	-	-
14.00 SLK to 18.50 SLK construction works (20% upgrade)	-	-	-	-	-	-	-	-	-	443,100	-	-
18.50 SLK to 23.00 SLK development works (80% renewal)	-	-	-	-	-	-	-	-	-	-	2,008,500	-
18.50 SLK to 23.00 SLK development works (20% upgrade)	-	-	-	-	-	-	-	-	-	-	502,100	-
23.00 SLK to 27.79 SLK construction works (80% renewal)	-	-	-	-	-	-	-	-	-	-	-	2,002,400
23.00 SLK to 27.79 SLK construction works (20% upgrade)	-	-	-	-	-	-	-	-	-	-	-	500,600
Works funding	-	-	-	-	-	-	(1,941,282)	(1,885,296)	(2,177,223)	(2,060,694)	(2,334,858)	(2,327,790)
Additional operating costs to overall works program	-	-	-	-	-	-	-	10,400	20,200	31,200	42,900	55,300
Total Wandering Pingelly Road	-	-	-	-	-	-	146,118	152,304	184,077	186,306	218,642	230,510
Total Roads	365,846	-	-	-	-	-	146,118	152,304	184,077	186,306	218,642	230,510

Key Initiatives - Bridges

	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Bridges												
No Bridges projects are proposed.												
Total Bridges	-	-	-	-	-	-	-	-	-	-	-	-

Key Initiatives - Drainage

	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Drainage												
No Drainage projects are proposed.												
Total Drainage	-	-	-	-	-	-	-	-	-	-	-	-

Key Initiatives - Footpaths

	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Footpaths												
Gnowing Street Footpath												
Replace 97 m of path												
Replace Footpath	33,164	-	-	-	-	-	-	-	-	-	-	-
Works funding	-	-	-	-	-	-	-	-	-	-	-	-
Additional operating costs to overall works program	-	-	-	-	-	-	-	-	-	-	-	-
Total Gnowing Street Footpath	33,164	-	-	-	-	-	-	-	-	-	-	-
Total Footpaths	33,164	-	-	-	-	-	-	-	-	-	-	-

Key Initiatives - Recreation

	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Recreation												
No Recreation projects are proposed.												
Total Recreation	-	-	-	-	-	-	-	-	-	-	-	-

Key Initiatives - Other Infrastructure

	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Other Infrastructure												
No Other Infrastructure projects are proposed.												
Total Other Infrastructure	-	-	-	-	-	-	-	-	-	-	-	-

Key Initiatives - Other Initiatives

	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
Other Initiatives												
Workforce Plan - New Employment												
Additional employees to cater for increased development in the District.												
2 x new employees	-	-	-	-	-	-	-	-	-	-	-	-
1 x new employee	-	-	-	-	84,300	86,800	89,400	92,100	94,900	97,700	100,600	103,700
Total Workforce Plan - New Employment	-	-	-	-	84,300	86,800	89,400	92,100	94,900	97,700	100,600	103,700
Development Growth - Additional Rates												
Additional rates raised from forecasted development growth in the District.												
1,463,800												
Additional rates per annum from initial base.	-	(31,100)	(49,700)	(70,600)	(94,000)	(120,300)	(149,500)	(182,000)	(218,300)	(258,400)	(302,900)	(351,900)
Total Development Growth - Additional Rates	-	(31,100)	(49,700)	(70,600)	(94,000)	(120,300)	(149,500)	(182,000)	(218,300)	(258,400)	(302,900)	(351,900)
Total Other Initiatives	-	(31,100)	(49,700)	(70,600)	(9,700)	(33,500)	(60,100)	(89,900)	(123,400)	(160,700)	(202,300)	(248,200)

1,471,909