

**Shire of Wandering Long Term Financial Plan 2025 - 2036**

---

## Contents

---

Foreword	3
Community Profile in Brief	4
Integrated Planning	4
Risk Management and Key Assumptions	5
Financial Activity Statement	6
Financial Sustainability	8
Loans	11
Reserve Funds	12
Asset Information	15
Assets	15
Infrastructure	17
Financial Plan vs Asset Plan/s	20
Current Service Delivery (Net Impact)	21
Key Initiatives	24
Land	24
Buildings	25
Furniture and Equipment	28
Plant and Equipment	29
Roads	37
Bridges	41
Drainage	42
Footpaths	43
Recreation	44
Other Infrastructure	45
Other Initiatives	46

## Foreword

---

We are very pleased to present to the community the Shire of Wandering Long-Term Financial Plan for the period 2024-2025 to 2035-2036.

This Plan details the services and initiatives the Council proposes to deliver over the next twelve years as a means of ensuring the Shire's financial sustainability. Information contained in other informing strategies, including the Asset Management Plan and Workforce Plan, has informed this Plan, which will be the basis for the preparation of the Shire's Annual Budgets.

The Shire is planning for a positive and stable future, and seeks to improve service levels into the future while ensuring a healthy financial position.

Long-term maintenance and renewal of the Shire's infrastructure remains a significant challenge and requires external funding to ensure the economic and social benefits of the Shire's infrastructure are not impacted. This Plan is a dynamic tool which analyses financial trends over a twelve year period on a range of assumptions and provides Council with this information to assess resourcing requirements to achieve strategic objectives and to assist to ensure future financial sustainability.

To assist in understanding the presented information, there is a high level of accuracy and detail in the initial years of the Plan, which are underpinned by a number of assumptions. Later years of the Plan are shown as an overview with reasonable estimates and assumptions.

Broad reviews of this Plan are undertaken regularly with a full review occurring at least every four years. This Plan will be

fully reviewed each time the Strategic Community Plan is also fully reviewed so the two documents may complement each other. As Annual Budgets are developed there may be some variances as relevant information at the time is included.

Broadly, Council aims to -

- Ensure the provision of community infrastructure remains one of the key priorities and major expense for the Shire.
- Ensure road maintenance and renewal remains a high priority due to the strategic economic benefit the road network provides for the District.
- Ensure adequate external funding is sourced to maintain, renew and upgrade the road network.
- Ensure rate increases occur only as a means to assist in the long-term financial stability of the Shire and, where possible, increase the level of services to the community.

Council welcomes comment regarding the Long-Term Financial Plan and invites members of our community to contact Elected Members or Shire Staff if they have questions.

**Ian Turton**  
**Shire President**

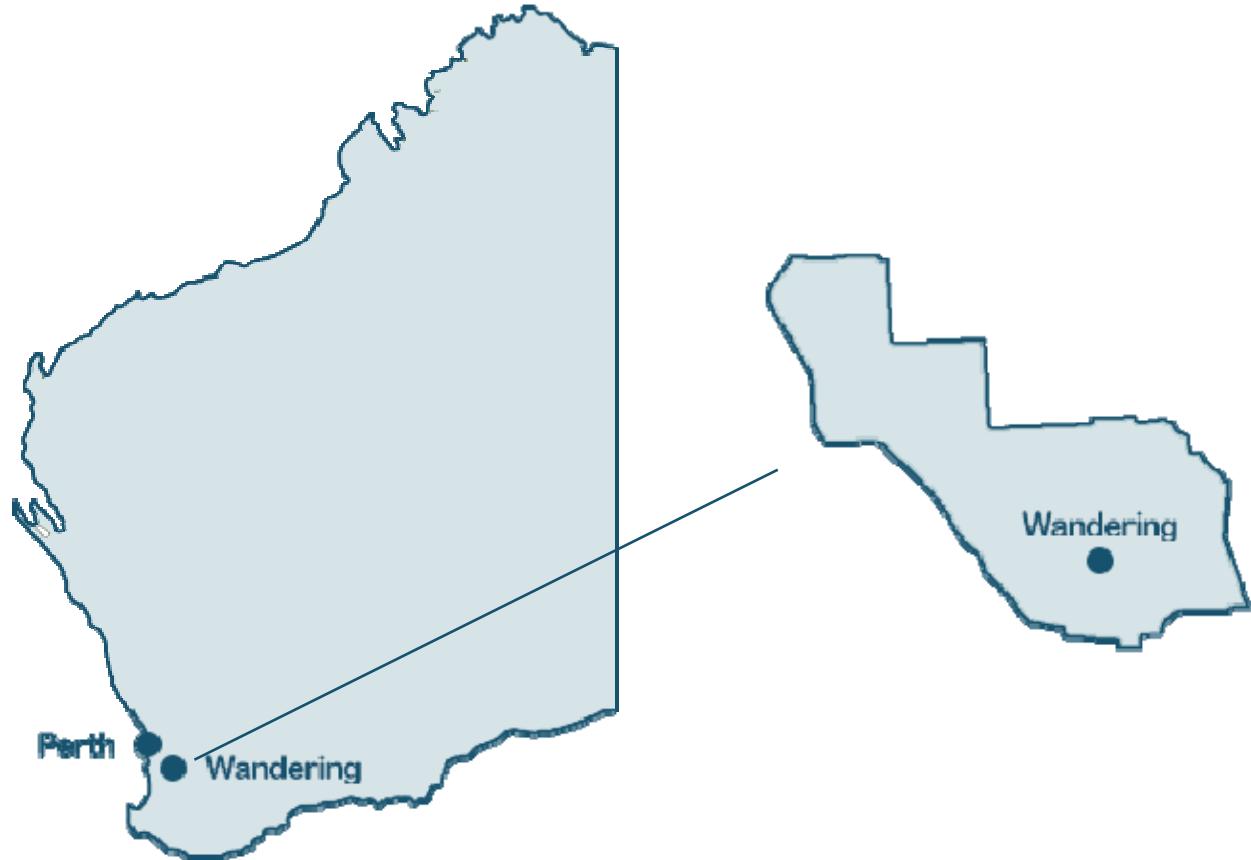
**Ian Fitzgerald**  
**Acting CEO**

## Community Profile in Brief

**The Shire of Wandering had an estimated resident population in 2021 of 535, with a population density of 3.7 persons per square kilometre.**

Situated approximately 120 kilometres to the south east of Perth, the Shire of Wandering is bordered by the local authorities of Armadale, Serpentine-Jarrahdale, Murray, Boddington, Williams, Cuballing, Pingelly, Brookton and Beverley.

Wandering was discovered by members



of the George Stedman Watts family when they found their straying wagon team horses grazing in the lush grass around a fresh water spring, known to this day as "Horse Well".

The year was 1859, and the earliest property "Grassdale" (located on the south eastern approach to the Wandering townsite) was selected in 1861. To this day, this property is still in possession of the Watts family.

The village was called Wandering to recall the first sighting of the wandering stock.

Today, Wandering is a predominantly agriculturally based, with activities including -

- Cereal crops (oats, wheat, barley),
- Pulse crops (lupins, chickpeas, fava beans),
- Oil seed (canola),
- Sheep (wool and meat),

- Cattle (meat),
- Pigs (meat), and
- Vineyards (fruit and wine).

The Shire of Wandering has an area of 1,955 square kilometres, of which approximately 900 square kilometres is State Forest.

The Wandering townsite is small and provides basic goods and services to town residents and the rural land users surrounding the town.

The population of the District has increased over recent years and is expected to moderately increase into the future.

At the 2011 Census the population was recorded as 437, and at the 2021 Census the population is now 535.

### Strategic Community Plan

The Council has developed a Strategic Community Plan which is the overarching plan for the future.

The Strategic Community Plan covers the future years and sets out the Community vision, aspirations, and values.

The Strategic Community Plan translates community aspirations for the future into goals, projects, and programs for the Council and community to jointly deliver. It enables the organisation to plan, manage, and deliver services which will enhance the community.

Supporting the Strategic Community Plan are several informing documents including, although not limited to -

- Corporate Business Plan,
- Long-Term Financial Plan,
- Asset Management Plan/s,
- Workforce Plan, and
- Other Topic Specific Strategies.

### Corporate Business Plan

The Corporate Business Plan contains details of the action and resources (human and financial) to achieve outcomes. It is a "rolling plan" continually being revised as new information becomes available.

The financial capacity to undertake these tasks is evidenced in the Long-Term Financial Plan. The Long-Term Financial Plan provides an assurance (if relevant assumptions and risks are managed) the actions contained in the Corporate Business Plan can be adequately financed and resourced over the period of review.

### Workforce Plan

A Workforce Plan has been developed and sets out the level of human resources required to achieve the actions contained in the Corporate Business Plan, along with the requisite

skills, training and development requirements, qualifications, and expertise of the organisation's staff.

The financial impact of the current and future levels of human resources has been incorporated into this Long-Term Financial Plan.

### Asset Management Plan/s

The Shire's Asset Management Planning has identified all Council assets and the relative condition of each of those assets.

In addition to setting service standards for the Council assets, Asset Management Planning details the financial resources required for the maintenance and renewal of assets into the future.

The financial implications of maintaining existing assets, and the ongoing financial impost of new assets, is included in this Long-Term Financial Plan.

Councils need to plan for the maintenance, renewal, and expansion of infrastructure such as roads, utilities, and community facilities. The Plan helps in assessing the long-term funding requirements for infrastructure and in prioritising these projects based on available resources and community needs.

### Risk Management

The Plan assists in identifying and managing financial risks which may impact Council's financial health over the long term. Council can better prepare for potential impact of various economic, demographic, and policy changes on their finances and take appropriate mitigation measures.

### Resource Allocation

The Plan guides resource allocation decisions by providing a roadmap for allocating financial resources across different programs, services, and capital works. It helps Council in balancing competing priorities and ensuring resources are allocated efficiently and effectively to achieve strategic objectives.

### Transparency and Accountability

By documenting long-term financial projections, assumptions, and strategies, the Plan promotes transparency and accountability in financial decision-making. It enables stakeholders the opportunity to understand Council's financial position, challenges, and priorities.

Overall, the Long-Term Financial Plan serves as a critical tool for guiding Council's financial management and decision-making processes, helping to achieve financial sustainability, effectively manage risks, plan for infrastructure needs, allocate resources, and enhance transparency and accountability.

### Financial Sustainability

By forecasting revenues, expenditures, and capital projects over the long term, it helps Council to identify potential financial challenges and develop strategies to address them proactively.

### Infrastructure Planning

# Risk Management and Key Assumptions

## Risk Management

### Insurance

Council provides a diverse range of services, facilities and infrastructure to the general public which exposes it to many risks.

It is the regular practice of the organisation to review insurance levels and amend accordingly.

Insurance is provided by the Local Government Insurance Scheme which has oversight of all manner of issues facing local governments in Western Australia.

### Financial Management

Legislation requires the investment of surplus funds (inclusive of cash reserves) to be in term deposits held by authorised deposit taking institutions or Treasury Bonds.

Investments into high-risk environments are not permitted.

Council seeks to engage experienced and qualified personnel in areas of financial management and, in addition to this, provides ongoing training and access to reliable information to ensure minimal risk to Council and the community occurs.

### Asset Management

The Asset Management Plan/s identify assets most critical to Council and outlines the necessary risk management strategies/

Council asset development and management are often high value in nature. Changes in supply pricing can have a marked impact on the affordability of required asset development and management and may compromise the quality or quantity supplied.

Often asset management delivery is

reliant on approvals and funding from various government agencies. Delays in getting approvals and changes in funding models can impact the timing of delivery.

An example of particular note includes the road infrastructure in the District. Council is heavily reliant on external funding for road renewal. If funding is reduced, not made available, or not increased in line with inflationary pressures, then the timing of works will require review and the works themselves may require modification.

Road infrastructure works are also impacted by environmental approvals regarding vegetation clearing which can be delayed if flora of significance is identified.

### Interest Rates

Interest rates on borrowings and on investments are predicted to remain relatively constant over the life of the Long-Term Financial Plan.

Given the requirement for Council to review the Plan on a regular basis, any adverse trends which may become evident can be mitigated through early intervention.

The quantum of exposure to risk through interest rate movements is considered relatively low.

### Human Resources

Council is reliant on skilled human resources to deliver services and facilities.

The proximity to other larger local governments with a capacity to pay greater salaries means Council must maintain a positive working environment to ensure it is an attractive employment option.

contract will expire before the conclusion of this Plan and, as such, any change in leadership may change the direction of the Plan.

### Council Decision Making

The Long-Term Financial Plan spans a timeframe greater than the length of tenure of the current Council.

As with the situation of the Chief Executive Officer, any change in leadership at a Council level may change the direction of the Plan with any planning and preliminary works already undertaken possibly nullified by any direction changes.

## Key Assumptions

The Long-Term Financial Plan is compiled based on a series of assumptions considered during the planning process and applied in a consistent and considered manner.

The impact of the assumptions applied to issues identified as carrying a higher risk have been considered and, where applicable, a risk-adverse approach has been taken.

### District Growth

It is assumed population growth and area development will increase in a slow and controlled manner or, at the very least, remain constant at existing levels.

### Service Levels

Existing service levels will be maintained with a view to gradual improvement over the life of the Plan.

### General Inflation

The Australian Reserve Bank targets an annual inflation rate of between 2% and 3%. Although inflation has been significantly higher than this in recent years, it is assumed this will return to the Reserve Bank's target rate over the life of this Plan.

### Asset Management

Council will continue to maintain the current suite of assets with no reductions in assets proposed over the life of this Plan. Asset development will only take place where a defined need can be clearly demonstrated.

## Key Financial Assumptions

The following key financial assumptions have been made in the preparation of the Long-Term Financial Plan -

Area of Assumption	Average Annual Movement		
	Yrs 1-4	Yrs 5-8	Yrs 9-12
<b>Revenue</b>			
Rates	6.0%	6.0%	6.0%
Operating Funding	3.0%	3.0%	3.0%
Fees and Charges	3.0%	3.0%	3.0%
Interest Earnings	3.0%	3.0%	3.0%
<b>Expense</b>			
Employee Costs	3.0%	3.0%	3.0%
Materials and Contracts	3.0%	3.0%	3.0%
Utility Charges	3.0%	3.0%	3.0%
Insurance	3.0%	3.0%	3.0%
Capital Works	3.0%	3.0%	3.0%

## Financial Activity Statement

	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
<b>Operating Activities</b>												
<b>Revenue from Operating Activities</b>												
Rates	1,551,072	1,659,800	1,776,200	1,900,700	2,033,900	2,176,700	2,329,200	2,492,500	2,667,400	2,854,400	3,054,800	3,268,800
Grants, Subsidies and Contributions	529,100	1,021,200	1,052,000	1,083,400	1,116,000	1,149,500	1,184,100	1,219,600	1,256,000	1,293,900	1,332,700	1,372,600
Fees and Charges	707,096	856,400	881,700	908,200	935,200	963,600	992,000	1,022,800	1,053,300	1,084,600	1,117,000	1,152,000
Interest Earnings	19,000	28,300	36,100	43,500	46,000	51,200	65,900	78,700	88,800	92,200	108,500	113,000
Other Revenue	507,798	397,100	409,000	421,400	434,000	446,900	460,300	474,300	488,500	503,200	518,300	533,800
Profit on Asset Disposal	92,216	-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue from Operating Activities</b>	<b>3,406,282</b>	<b>3,962,800</b>	<b>4,155,000</b>	<b>4,357,200</b>	<b>4,565,100</b>	<b>4,787,900</b>	<b>5,031,500</b>	<b>5,287,900</b>	<b>5,554,000</b>	<b>5,828,300</b>	<b>6,131,300</b>	<b>6,440,200</b>
<b>Expenditure from Operating Activities</b>												
Employee Costs	(1,335,562)	(1,364,881)	(1,399,115)	(1,442,224)	(1,567,213)	(1,616,289)	(1,662,738)	(1,711,435)	(1,763,549)	(1,816,122)	(1,870,835)	(1,927,865)
Materials and Contracts	(1,212,780)	(1,609,950)	(1,638,600)	(1,698,904)	(1,745,000)	(1,825,050)	(1,890,600)	(1,971,300)	(2,029,000)	(2,117,250)	(2,169,400)	(2,262,050)
Utility Charges	(41,200)	(46,325)	(53,100)	(58,675)	(66,500)	(73,375)	(82,050)	(90,050)	(97,700)	(105,975)	(113,950)	(122,575)
Depreciation	(1,389,860)	(1,467,688)	(1,555,964)	(1,674,422)	(1,782,076)	(1,876,540)	(1,960,112)	(2,063,222)	(2,206,316)	(2,318,530)	(2,497,902)	(2,611,628)
Finance Costs	(28,295)	(25,491)	(21,158)	(16,651)	(27,466)	(24,299)	(20,947)	(17,705)	(14,170)	(10,389)	(7,086)	(4,800)
Insurance	(104,214)	(110,625)	(119,600)	(128,175)	(138,000)	(147,175)	(158,650)	(168,350)	(178,700)	(188,975)	(199,750)	(210,975)
Other Expense	(43,659)	(46,200)	(47,700)	(49,100)	(50,500)	(52,100)	(53,600)	(55,300)	(57,000)	(58,700)	(60,500)	(62,200)
Loss on Asset Disposal	(7)	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenditure from Operating Activities</b>	<b>(4,155,577)</b>	<b>(4,671,160)</b>	<b>(4,835,237)</b>	<b>(5,068,151)</b>	<b>(5,376,755)</b>	<b>(5,614,828)</b>	<b>(5,828,697)</b>	<b>(6,077,362)</b>	<b>(6,346,435)</b>	<b>(6,615,941)</b>	<b>(6,919,423)</b>	<b>(7,202,093)</b>
<b>Non-Cash Amounts Excluded from Operating Activities</b>												
Depreciation	1,389,860	1,467,688	1,555,964	1,674,422	1,782,076	1,876,540	1,960,112	2,063,222	2,206,316	2,318,530	2,497,902	2,611,628
Movement in liabilities associated with restricted cash	5,119	5,800	5,900	6,100	6,300	6,500	6,700	6,900	7,100	7,300	7,500	7,700
Loss on Asset Disposal	7	-	-	-	-	-	-	-	-	-	-	-
Profit on Asset Disposal	(92,214)	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Cash Amounts Excluded from Operating Activities</b>	<b>1,302,772</b>	<b>1,473,488</b>	<b>1,561,864</b>	<b>1,680,522</b>	<b>1,788,376</b>	<b>1,883,040</b>	<b>1,966,812</b>	<b>2,070,122</b>	<b>2,213,416</b>	<b>2,325,830</b>	<b>2,505,402</b>	<b>2,619,328</b>
<b>Amount Attributed to Operating Activities</b>	<b>553,477</b>	<b>765,128</b>	<b>881,627</b>	<b>969,571</b>	<b>976,721</b>	<b>1,056,112</b>	<b>1,169,615</b>	<b>1,280,660</b>	<b>1,420,981</b>	<b>1,538,189</b>	<b>1,717,279</b>	<b>1,857,435</b>
<b>Investing Activities</b>												
<b>Inflows from Investing Activities</b>												
Capital Grants, Subsidies and Contributions	2,067,614	2,649,651	1,977,081	2,523,423	2,288,554	2,748,860	2,874,882	2,859,896	3,192,023	3,038,894	3,341,758	3,364,890
Proceeds from Asset Disposal	406,500	352,000	499,700	767,000	464,100	443,500	235,200	392,300	399,700	429,900	545,300	441,700
<b>Total Inflows from Investing Activities</b>	<b>2,474,114</b>	<b>3,001,651</b>	<b>2,476,781</b>	<b>3,290,423</b>	<b>2,752,654</b>	<b>3,192,360</b>	<b>3,110,082</b>	<b>3,252,196</b>	<b>3,591,723</b>	<b>3,468,794</b>	<b>3,887,058</b>	<b>3,806,590</b>

	2025 Budget	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast	2032 Forecast	2033 Forecast	2034 Forecast	2035 Forecast	2036 Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Outflows from Investing Activities</b>												
Payments for Property, Plant and Equipment	(1,588,000)	(860,500)	(799,100)	(1,410,500)	(910,500)	(618,600)	(416,400)	(760,300)	(1,093,600)	(853,800)	(1,568,400)	(801,800)
Payments for Infrastructure	(2,181,617)	(2,660,900)	(2,330,800)	(2,937,400)	(2,692,700)	(3,191,700)	(3,338,600)	(3,335,500)	(3,705,200)	(3,519,200)	(3,853,100)	(3,885,800)
<b>Total Outflows from Investing Activities</b>	<b>(3,769,617)</b>	<b>(3,521,400)</b>	<b>(3,129,900)</b>	<b>(4,347,900)</b>	<b>(3,603,200)</b>	<b>(3,810,300)</b>	<b>(3,755,000)</b>	<b>(4,095,800)</b>	<b>(4,798,800)</b>	<b>(4,373,000)</b>	<b>(5,421,500)</b>	<b>(4,687,600)</b>
<b>Amount Attributed to Investing Activities</b>	<b>(1,295,503)</b>	<b>(519,749)</b>	<b>(653,119)</b>	<b>(1,057,477)</b>	<b>(850,546)</b>	<b>(617,940)</b>	<b>(644,918)</b>	<b>(843,604)</b>	<b>(1,207,077)</b>	<b>(904,206)</b>	<b>(1,534,442)</b>	<b>(881,010)</b>
<b>Financing Activities</b>												
<b>Inflows from Financing Activities</b>												
Proceeds from New Loans	350,000	-	-	150,000	-	-	-	-	-	-	-	-
Transfer from Reserves	547,500	272,000	370,500	557,500	523,500	245,500	175,600	308,100	582,100	357,600	747,000	220,500
<b>Total Inflows from Financing Activities</b>	<b>897,500</b>	<b>272,000</b>	<b>370,500</b>	<b>707,500</b>	<b>523,500</b>	<b>245,500</b>	<b>175,600</b>	<b>308,100</b>	<b>582,100</b>	<b>357,600</b>	<b>747,000</b>	<b>220,500</b>
<b>Outflows from Financing Activities</b>												
Loan Principal	(32,946)	(35,643)	(37,274)	(38,981)	(52,666)	(55,133)	(57,686)	(60,427)	(63,263)	(56,724)	(37,470)	(16,800)
Lease Principal	(41,456)	(48,100)	(50,800)	(53,600)	(13,900)	-	-	-	-	-	-	-
Transfer to Reserves	(504,700)	(433,636)	(510,934)	(527,013)	(583,109)	(628,539)	(642,611)	(684,729)	(732,741)	(934,859)	(892,367)	(1,180,125)
<b>Total Outflows from Financing Activities</b>	<b>(579,102)</b>	<b>(517,379)</b>	<b>(599,008)</b>	<b>(619,594)</b>	<b>(649,675)</b>	<b>(683,672)</b>	<b>(700,297)</b>	<b>(745,156)</b>	<b>(796,004)</b>	<b>(991,583)</b>	<b>(929,837)</b>	<b>(1,196,925)</b>
<b>Amount Attributed to Financing Activities</b>	<b>318,398</b>	<b>(245,379)</b>	<b>(228,508)</b>	<b>87,906</b>	<b>(126,175)</b>	<b>(438,172)</b>	<b>(524,697)</b>	<b>(437,056)</b>	<b>(213,904)</b>	<b>(633,983)</b>	<b>(182,837)</b>	<b>(976,425)</b>
<b>Movement in Surplus or (Deficit)</b>												
Surplus or Deficit at the Start of the Financial Year	423,627	(0)	0	0	0	0	0	(0)	0	0	(0)	(0)
Amount Attributable to Operating Activities	553,477	765,128	881,627	969,571	976,721	1,056,112	1,169,615	1,280,660	1,420,981	1,538,189	1,717,279	1,857,435
Amount Attributable to Investing Activities	(1,295,503)	(519,749)	(653,119)	(1,057,477)	(850,546)	(617,940)	(644,918)	(843,604)	(1,207,077)	(904,206)	(1,534,442)	(881,010)
Amount Attributable to Financing Activities	318,398	(245,379)	(228,508)	87,906	(126,175)	(438,172)	(524,697)	(437,056)	(213,904)	(633,983)	(182,837)	(976,425)
<b>Surplus or (Deficit) at the End of the Financial Year</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>

## Financial Sustainability

Several statutory Key Performance Indicators have been prescribed in the *Local Government (Financial Management) Regulations 1996* to measure the financial sustainability of local governments. Accounting for the financial assumptions previously outlined, this Plan has been assessed against these Indicators. The results for the prescribed ratios, and the preferred targets, are shown below.

### Current Ratio

This is a measure of a local government's liquidity and its ability to meet its short term financial obligations out of unrestricted current assets.

	2025 Budget	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast	2032 Forecast	2033 Forecast	2034 Forecast	2035 Forecast	2036 Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Current Assets	1,119,000	1,611,000	2,063,000	2,190,000	2,488,000	3,401,000	4,188,000	4,804,000	4,990,000	5,987,000	6,263,000	8,087,000
Restricted Assets	589,000	848,036	1,085,870	1,152,783	1,309,792	1,790,231	2,204,642	2,528,671	2,626,712	3,151,371	3,296,738	4,256,363
<b>Adjusted Current Assets</b>	<b>530,000</b>	<b>762,964</b>	<b>977,130</b>	<b>1,037,217</b>	<b>1,178,208</b>	<b>1,610,769</b>	<b>1,983,358</b>	<b>2,275,329</b>	<b>2,363,288</b>	<b>2,835,629</b>	<b>2,966,262</b>	<b>3,830,637</b>
Current Liabilities	335,700	483,300	618,900	657,000	746,400	1,020,300	1,256,400	1,441,200	1,497,000	1,796,100	1,878,900	2,426,100
Current Liabilities Associated with Restricted Assets	-	-	-	-	-	-	-	-	-	-	-	-
<b>Adjusted Current Liabilities</b>	<b>335,700</b>	<b>483,300</b>	<b>618,900</b>	<b>657,000</b>	<b>746,400</b>	<b>1,020,300</b>	<b>1,256,400</b>	<b>1,441,200</b>	<b>1,497,000</b>	<b>1,796,100</b>	<b>1,878,900</b>	<b>2,426,100</b>
<b>Target Ratio</b>	- Greater than or equal to 100%											
	158%	158%	158%	158%	158%	158%	158%	158%	158%	158%	158%	158%
	●	●	●	●	●	●	●	●	●	●	●	●

### Operating Surplus Ratio

This is an indicator of the extent to which revenues raised cover operational expenses only or are available for capital funding purposes.

	2025 Budget	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast	2032 Forecast	2033 Forecast	2034 Forecast	2035 Forecast	2036 Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Net Current Assets	553,477	765,128	881,627	969,571	976,721	1,056,112	1,169,615	1,280,660	1,420,981	1,538,189	1,717,279	1,857,435
Own Source Operating Revenue	2,877,182	2,941,600	3,103,000	3,273,800	3,449,100	3,638,400	3,847,400	4,068,300	4,298,000	4,534,400	4,798,600	5,067,600
<b>Target Ratio</b>	- Greater than or equal to 1%											
	19%	26%	28%	30%	28%	29%	30%	31%	33%	34%	36%	37%
	●	●	●	●	●	●	●	●	●	●	●	●

### Own Source Revenue Coverage Ratio

This is an indicator of a local government's ability to cover its costs through its own revenue efforts.

	2025 Budget	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast	2032 Forecast	2033 Forecast	2034 Forecast	2035 Forecast	2036 Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Own Source Revenue	2,877,182	2,941,600	3,103,000	3,273,800	3,449,100	3,638,400	3,847,400	4,068,300	4,298,000	4,534,400	4,798,600	5,067,600
Operating Expense	4,155,577	4,671,160	4,835,237	5,068,151	5,376,755	5,614,828	5,828,697	6,077,362	6,346,435	6,615,941	6,919,423	7,202,093
<b>Target Ratio</b> - Greater than or equal to 40%	<b>69%</b>	<b>63%</b>	<b>64%</b>	<b>65%</b>	<b>64%</b>	<b>65%</b>	<b>66%</b>	<b>67%</b>	<b>68%</b>	<b>69%</b>	<b>69%</b>	<b>70%</b>
	●	●	●	●	●	●	●	●	●	●	●	●

### Debt Service Cover Ratio

This is an indicator of a local government's ability to produce enough cash to cover its debt payments.

	2025 Budget	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast	2032 Forecast	2033 Forecast	2034 Forecast	2035 Forecast	2036 Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Operating Result	553,477	765,128	881,627	969,571	976,721	1,056,112	1,169,615	1,280,660	1,420,981	1,538,189	1,717,279	1,857,435
Interest Expense and Depreciation	1,418,155	1,493,179	1,577,122	1,691,073	1,809,542	1,900,839	1,981,059	2,080,927	2,220,486	2,328,919	2,504,988	2,616,428
<b>Operating Surplus Before Interest and Depreciation</b>	<b>1,971,632</b>	<b>2,258,307</b>	<b>2,458,749</b>	<b>2,660,644</b>	<b>2,786,263</b>	<b>2,956,951</b>	<b>3,150,674</b>	<b>3,361,587</b>	<b>3,641,467</b>	<b>3,867,108</b>	<b>4,222,267</b>	<b>4,473,863</b>
Principal and Interest	102,696	109,234	109,232	109,232	94,032	79,432	78,633	78,132	77,433	67,113	44,556	21,600
<b>Target Ratio</b> - Greater than or equal to 200%	<b>1,920%</b>	<b>2,067%</b>	<b>2,251%</b>	<b>2,436%</b>	<b>2,963%</b>	<b>3,723%</b>	<b>4,007%</b>	<b>4,302%</b>	<b>4,703%</b>	<b>5,762%</b>	<b>9,476%</b>	<b>20,712%</b>
	●	●	●	●	●	●	●	●	●	●	●	●

### Asset Sustainability Ratio

This is an indicator of the extent to which assets managed by a local government are being replaced as they reach the end of their useful lives.

	2025 Budget	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast	2032 Forecast	2033 Forecast	2034 Forecast	2035 Forecast	2036 Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Capital Renewal Expense	2,675,444	2,732,000	2,470,100	3,128,200	3,153,600	3,047,800	2,813,300	3,175,700	3,810,500	2,952,300	3,912,500	3,149,900
Depreciation Expense	1,389,860	1,467,688	1,555,964	1,674,422	1,782,076	1,876,540	1,960,112	2,063,222	2,206,316	2,318,530	2,497,902	2,611,628
<b>Target Ratio</b> - Greater than or equal to 90%	<b>192%</b>	<b>186%</b>	<b>159%</b>	<b>187%</b>	<b>177%</b>	<b>162%</b>	<b>144%</b>	<b>154%</b>	<b>173%</b>	<b>127%</b>	<b>157%</b>	<b>121%</b>
	●	●	●	●	●	●	●	●	●	●	●	●

### Asset Consumption Ratio

This ratio highlights the aged condition of a local government's physical assets.

	2025 Budget	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast	2032 Forecast	2033 Forecast	2034 Forecast	2035 Forecast	2036 Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Depreciated Replacement Cost of Depreciable Assets	97,378,423	99,251,421	100,496,943	102,574,707	104,103,017	105,764,563	107,345,537	109,007,101	111,221,171	112,867,027	115,266,611	116,922,169
Current Replacement Cost of Depreciable Assets	141,180,817	144,500,217	147,280,417	151,011,317	154,300,417	157,817,217	161,337,017	165,040,517	169,439,617	173,382,717	178,258,917	182,504,817
<b>Target Ratio</b> - Greater than or equal to 50%	<b>69%</b>	<b>69%</b>	<b>68%</b>	<b>68%</b>	<b>67%</b>	<b>67%</b>	<b>67%</b>	<b>66%</b>	<b>66%</b>	<b>65%</b>	<b>65%</b>	<b>64%</b>
	●	●	●	●	●	●	●	●	●	●	●	●

### Asset Renewal Funding Ratio

Indicates whether the local government has the financial capacity to fund asset renewal at continued existing service levels (10-Year estimation).

	2025 Budget	2026 Forecast	2027 Forecast
	\$	\$	\$
Net Present Value of Renewal Expense (Financial Plan)	22,896,170	23,767,470	24,157,609
Net Present Value of Renewal Requirements (Asset Plans)	11,499,747	12,163,026	12,746,857
<b>Target Ratio</b> - Between 95% and 110%	<b>199%</b>	<b>195%</b>	<b>190%</b>
	●	●	●

## Loans

	2025 Outstanding	2025 Budget	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast	2032 Forecast	2033 Forecast	2034 Forecast	2035 Forecast	2036 Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Loans</b>													
<b>Loan 10 Industrial Estate Development</b>													
Principal													
Principal Outstanding	<b>71,000</b>	<b>64,665</b>	<b>58,040</b>	<b>51,113</b>	<b>43,869</b>	<b>36,294</b>	<b>28,373</b>	<b>20,089</b>	<b>11,427</b>	<b>2,369</b>	<b>2,369</b>	<b>2,369</b>	<b>2,369</b>
Interest													
<b>Loan 11 Industrial Estate Land Development</b>													
Principal													
Principal Outstanding	<b>350,000</b>	<b>335,971</b>	<b>306,953</b>	<b>276,606</b>	<b>244,869</b>	<b>211,678</b>	<b>176,966</b>	<b>140,664</b>	<b>102,699</b>	<b>62,994</b>	<b>21,470</b>	<b>-</b>	<b>-</b>
Interest													
<b>Loan 12 Staff Housing</b>													
New Loans													
Principal													
Principal Outstanding	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>150,000</b>	<b>138,100</b>	<b>125,600</b>	<b>112,500</b>	<b>98,700</b>	<b>84,200</b>	<b>69,000</b>	<b>53,000</b>	<b>36,200</b>
Interest													
<b>Loan Summary</b>													
<b>New Loans</b>													
Principal	<b>-</b>	<b>20,364</b>	<b>35,643</b>	<b>37,274</b>	<b>38,981</b>	<b>52,666</b>	<b>55,133</b>	<b>57,686</b>	<b>60,427</b>	<b>63,263</b>	<b>56,724</b>	<b>37,470</b>	<b>16,800</b>
Principal Outstanding	<b>421,000</b>	<b>400,636</b>	<b>364,993</b>	<b>327,719</b>	<b>438,738</b>	<b>386,072</b>	<b>330,939</b>	<b>273,253</b>	<b>212,826</b>	<b>149,563</b>	<b>92,839</b>	<b>55,369</b>	<b>38,569</b>
Interest	<b>-</b>	<b>11,078</b>	<b>17,691</b>	<b>16,058</b>	<b>14,351</b>	<b>19,966</b>	<b>17,499</b>	<b>14,847</b>	<b>12,205</b>	<b>9,370</b>	<b>6,389</b>	<b>3,786</b>	<b>2,400</b>

## Reserve Funds

	2025 Budget	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast	2032 Forecast	2033 Forecast	2034 Forecast	2035 Forecast	2036 Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Reserve Funds</b>												
<b>Leave</b>												
<i>For the payment of long service leave.</i>												
Opening Balance	21,604	26,724	32,524	38,424	44,524	50,824	57,324	64,024	70,924	78,024	85,324	92,824
To Reserve - Interest Earnings	120	800	900	1,100	1,300	1,500	1,700	1,900	2,100	2,300	2,500	2,700
To Reserve - Municipal Funds	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
From Reserve	-	-	-	-	-	-	-	-	-	-	-	-
<b>Sub Total</b>	<b>26,724</b>	<b>32,524</b>	<b>38,424</b>	<b>44,524</b>	<b>50,824</b>	<b>57,324</b>	<b>64,024</b>	<b>70,924</b>	<b>78,024</b>	<b>85,324</b>	<b>92,824</b>	<b>100,524</b>
Movement (To) / From Key Initiatives	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Leave</b>	<b>26,724</b>	<b>32,524</b>	<b>38,424</b>	<b>44,524</b>	<b>50,824</b>	<b>57,324</b>	<b>64,024</b>	<b>70,924</b>	<b>78,024</b>	<b>85,324</b>	<b>92,824</b>	<b>100,524</b>
<b>Land and Building</b>												
<i>For the purchase of land and buildings, and major repairs / upgrading of existing buildings.</i>												
Opening Balance	256,874	263,727	136,627	161,988	71,288	3,724	8,824	61,942	114,888	189,236	283,512	355,396
To Reserve - Interest Earnings	1,853	7,900	4,000	4,800	2,100	100	200	1,800	3,400	5,600	8,500	10,600
To Reserve - Municipal Funds	5,000	5,000	21,361	-	3,336	5,000	52,918	51,146	70,948	88,676	63,384	107,202
From Reserve	-	(140,000)	-	(95,500)	(73,000)	-	-	-	-	-	-	-
<b>Sub Total</b>	<b>263,727</b>	<b>136,627</b>	<b>161,988</b>	<b>71,288</b>	<b>3,724</b>	<b>8,824</b>	<b>61,942</b>	<b>114,888</b>	<b>189,236</b>	<b>283,512</b>	<b>355,396</b>	<b>473,198</b>
Movement (To) / From Key Initiatives	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Land and Building</b>	<b>263,727</b>	<b>136,627</b>	<b>161,988</b>	<b>71,288</b>	<b>3,724</b>	<b>8,824</b>	<b>61,942</b>	<b>114,888</b>	<b>189,236</b>	<b>283,512</b>	<b>355,396</b>	<b>473,198</b>
<b>Plant Replacement</b>												
<i>For the purchase and replacement of plant and equipment</i>												
Opening Balance	169,792	117,810	271,223	229,996	146,409	122,482	331,285	683,578	945,361	909,554	1,128,537	979,120
To Reserve - Interest Earnings	1,318	3,500	8,100	6,800	4,300	3,600	9,900	20,500	28,300	27,200	33,800	29,300
To Reserve - Municipal Funds	469,200	281,913	321,173	371,613	422,273	450,703	465,393	496,783	465,393	496,783	563,783	603,523
From Reserve	(522,500)	(132,000)	(370,500)	(462,000)	(450,500)	(245,500)	(123,000)	(255,500)	(529,500)	(305,000)	(747,000)	(220,500)
<b>Sub Total</b>	<b>117,810</b>	<b>271,223</b>	<b>229,996</b>	<b>146,409</b>	<b>122,482</b>	<b>331,285</b>	<b>683,578</b>	<b>945,361</b>	<b>909,554</b>	<b>1,128,537</b>	<b>979,120</b>	<b>1,391,443</b>
Movement (To) / From Key Initiatives	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Plant Replacement</b>	<b>117,810</b>	<b>271,223</b>	<b>229,996</b>	<b>146,409</b>	<b>122,482</b>	<b>331,285</b>	<b>683,578</b>	<b>945,361</b>	<b>909,554</b>	<b>1,128,537</b>	<b>979,120</b>	<b>1,391,443</b>

	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
<b>Reserve Funds (continued)</b>												
<b>Office Equipment</b>												
<i>For the replacement of office equipment.</i>												
Opening Balance	40,927	21,222	26,822	32,622	38,522	44,622	45,922	47,222	48,622	50,022	51,522	53,022
To Reserve - Interest Earnings	295	600	800	900	1,100	1,300	1,300	1,400	1,400	1,500	1,500	1,500
To Reserve - Municipal Funds	5,000	5,000	5,000	5,000	5,000	-	-	-	-	-	-	-
From Reserve	(25,000)	-	-	-	-	-	-	-	-	-	-	-
<b>Total Office Equipment</b>	<b>21,222</b>	<b>26,822</b>	<b>32,622</b>	<b>38,522</b>	<b>44,622</b>	<b>45,922</b>	<b>47,222</b>	<b>48,622</b>	<b>50,022</b>	<b>51,522</b>	<b>53,022</b>	<b>54,522</b>
<b>Fuel Facility</b>												
<i>For the renewal or replacement of fuel facility equipment.</i>												
Opening Balance	102,603	119,228	138,728	158,828	179,528	200,828	222,828	245,428	268,728	292,728	317,428	342,928
To Reserve - Interest Earnings	625	3,500	4,100	4,700	5,300	6,000	6,600	7,300	8,000	8,700	9,500	10,200
To Reserve - Municipal Funds	16,000	16,000	16,000	16,000	16,000	16,000	16,000	16,000	16,000	16,000	16,000	16,000
From Reserve	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Fuel Facility</b>	<b>119,228</b>	<b>138,728</b>	<b>158,828</b>	<b>179,528</b>	<b>200,828</b>	<b>222,828</b>	<b>245,428</b>	<b>268,728</b>	<b>292,728</b>	<b>317,428</b>	<b>342,928</b>	<b>369,128</b>
<b>WSFN Funding</b>												
<i>To assist in financing Western Secondary Freight Network works.</i>												
Opening Balance	40,000	40,289	41,489	42,689	43,889	45,189	46,489	47,789	49,189	50,589	52,089	53,589
To Reserve - Interest Earnings	289	1,200	1,200	1,200	1,300	1,300	1,300	1,400	1,400	1,500	1,500	1,600
To Reserve - Municipal Funds	-	-	-	-	-	-	-	-	-	-	-	-
From Reserve	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total WSFN Funding</b>	<b>40,289</b>	<b>41,489</b>	<b>42,689</b>	<b>43,889</b>	<b>45,189</b>	<b>46,489</b>	<b>47,789</b>	<b>49,189</b>	<b>50,589</b>	<b>52,089</b>	<b>53,589</b>	<b>55,189</b>
<b>Roads &amp; Other Infrastructure</b>												
<i>For the renewal or upgrade of roads and other infrastructure</i>												
Opening Balance	-	-	5,823	25,923	26,623	27,323	43,559	94,859	147,659	252,059	509,559	674,759
To Reserve - Interest Earnings	-	-	100	700	700	800	1,300	2,800	4,400	7,500	15,200	20,200
To Reserve - Municipal Funds	-	5,823	20,000	-	-	15,436	50,000	50,000	100,000	250,000	150,000	350,000
From Reserve	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Roads &amp; Other Infrastructure</b>	<b>-</b>	<b>5,823</b>	<b>25,923</b>	<b>26,623</b>	<b>27,323</b>	<b>43,559</b>	<b>94,859</b>	<b>147,659</b>	<b>252,059</b>	<b>509,559</b>	<b>674,759</b>	<b>1,044,959</b>

	2025 Budget	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast	2032 Forecast	2033 Forecast	2034 Forecast	2035 Forecast	2036 Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Reserve Funds (continued)</b>												
<b>Land Development</b>												
<i>For receiving sale proceeds, repayment of loans, and new opportunities associated with land development</i>												
Opening Balance	-	-	194,800	395,400	602,000	814,800	1,034,000	959,800	883,300	804,500	723,400	745,100
To Reserve - Interest Earnings	-	-	5,800	11,800	18,000	24,400	31,000	28,700	26,400	24,100	21,700	22,300
To Reserve - Municipal Funds	-	97,400	97,400	97,400	97,400	97,400	-	-	-	-	-	-
From Reserve	-	-	-	-	-	-	(52,600)	(52,600)	(52,600)	(52,600)	-	-
<b>Sub Total</b>	<b>-</b>	<b>97,400</b>	<b>298,000</b>	<b>504,600</b>	<b>717,400</b>	<b>936,600</b>	<b>1,012,400</b>	<b>935,900</b>	<b>857,100</b>	<b>776,000</b>	<b>745,100</b>	<b>767,400</b>
Movement (To) / From Key Initiatives	-	97,400	97,400	97,400	97,400	97,400	(52,600)	(52,600)	(52,600)	(52,600)	-	-
<b>Total Land Development</b>	<b>-</b>	<b>194,800</b>	<b>395,400</b>	<b>602,000</b>	<b>814,800</b>	<b>1,034,000</b>	<b>959,800</b>	<b>883,300</b>	<b>804,500</b>	<b>723,400</b>	<b>745,100</b>	<b>767,400</b>
<b>Reserve Funds Summary</b>												
Opening Balance	631,800	589,000	848,036	1,085,870	1,152,783	1,309,792	1,790,231	2,204,642	2,528,671	2,626,712	3,151,371	3,296,738
To Reserve - Interest Earnings	4,500	17,500	25,000	32,000	34,100	39,000	53,300	65,800	75,400	78,400	94,200	98,400
To Reserve - Municipal Funds	500,200	416,136	485,934	495,013	549,009	589,539	589,311	618,929	657,341	856,459	798,167	1,081,725
From Reserve	(547,500)	(272,000)	(370,500)	(557,500)	(523,500)	(245,500)	(175,600)	(308,100)	(582,100)	(357,600)	(747,000)	(220,500)
<b>Sub Total</b>	<b>589,000</b>	<b>750,636</b>	<b>988,470</b>	<b>1,055,383</b>	<b>1,212,392</b>	<b>1,692,831</b>	<b>2,257,242</b>	<b>2,581,271</b>	<b>2,679,312</b>	<b>3,203,971</b>	<b>3,296,738</b>	<b>4,256,363</b>
Movement (To) / From Key Initiatives	-	97,400	97,400	97,400	97,400	97,400	(52,600)	(52,600)	(52,600)	(52,600)	-	-
<b>Total Reserve Funds</b>	<b>589,000</b>	<b>848,036</b>	<b>1,085,870</b>	<b>1,152,783</b>	<b>1,309,792</b>	<b>1,790,231</b>	<b>2,204,642</b>	<b>2,528,671</b>	<b>2,626,712</b>	<b>3,151,371</b>	<b>3,296,738</b>	<b>4,256,363</b>

## Asset Information - Assets

	Prior Year Forecast	2025 Budget	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast	2032 Forecast	2033 Forecast	2034 Forecast	2035 Forecast	2036 Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Asset Information - Assets</b>													
<b>Land</b>													
Valuation / Historical Cost	1,341,000	1,341,000	1,341,000	1,341,000	1,341,000	1,341,000	1,341,000	1,341,000	1,341,000	1,341,000	1,341,000	1,341,000	1,341,000
Acquisitions - Renewal	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - Upgrade	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - New	-	-	-	-	-	-	-	-	-	-	-	-	-
Disposals	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Sub Total</b>	<b>1,341,000</b>	<b>1,341,000</b>	<b>1,341,000</b>	<b>1,341,000</b>	<b>1,341,000</b>	<b>1,341,000</b>	<b>1,341,000</b>	<b>1,341,000</b>	<b>1,341,000</b>	<b>1,341,000</b>	<b>1,341,000</b>	<b>1,341,000</b>	<b>1,341,000</b>
Accumulated Depreciation	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation	- per annum	-	-	-	-	-	-	-	-	-	-	-	-
<b>Sub Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Book Value of Land</b>	<b>1,341,000</b>	<b>1,341,000</b>	<b>1,341,000</b>	<b>1,341,000</b>	<b>1,341,000</b>	<b>1,341,000</b>	<b>1,341,000</b>	<b>1,341,000</b>	<b>1,341,000</b>	<b>1,341,000</b>	<b>1,341,000</b>	<b>1,341,000</b>	<b>1,341,000</b>
<b>Buildings</b>													
Valuation / Historical Cost	4,526,600	5,016,980	5,198,980	5,714,480	5,755,480	6,000,980	6,073,980	6,097,480	6,113,980	6,118,980	6,123,980	6,130,980	6,130,980
Acquisitions - Renewal	490,380	182,000	515,500	41,000	45,500	73,000	23,500	16,500	5,000	5,000	7,000	-	-
Acquisitions - Upgrade	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - New	-	-	-	-	450,000	-	-	-	-	-	-	-	-
Disposals	-	-	-	-	(250,000)	-	-	-	-	-	-	-	-
<b>Sub Total</b>	<b>5,016,980</b>	<b>5,198,980</b>	<b>5,714,480</b>	<b>5,755,480</b>	<b>6,000,980</b>	<b>6,073,980</b>	<b>6,097,480</b>	<b>6,113,980</b>	<b>6,118,980</b>	<b>6,123,980</b>	<b>6,130,980</b>	<b>6,130,980</b>	<b>6,130,980</b>
Accumulated Depreciation	(163,400)	(232,200)	(318,780)	(415,670)	(513,380)	(616,000)	(720,080)	(824,630)	(929,510)	(1,034,490)	(1,139,570)	(1,244,790)	(1,350,010)
Depreciation	2.0% per annum	(68,800)	(86,580)	(96,890)	(97,710)	(102,620)	(104,080)	(104,550)	(104,880)	(105,080)	(105,220)	(105,220)	(105,220)
<b>Sub Total</b>	<b>(232,200)</b>	<b>(318,780)</b>	<b>(415,670)</b>	<b>(513,380)</b>	<b>(616,000)</b>	<b>(720,080)</b>	<b>(824,630)</b>	<b>(929,510)</b>	<b>(1,034,490)</b>	<b>(1,139,570)</b>	<b>(1,244,790)</b>	<b>(1,350,010)</b>	<b>(1,455,230)</b>
<b>Book Value of Buildings</b>	<b>4,784,780</b>	<b>4,880,200</b>	<b>5,298,810</b>	<b>5,242,100</b>	<b>5,384,980</b>	<b>5,353,900</b>	<b>5,272,850</b>	<b>5,184,470</b>	<b>5,084,490</b>	<b>4,984,410</b>	<b>4,886,190</b>	<b>4,780,970</b>	<b>4,675,750</b>

	Prior Year Forecast	2025 Budget	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast	2032 Forecast	2033 Forecast	2034 Forecast	2035 Forecast	2036 Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Asset Information - Assets (continued)</b>													
<b>Furniture and Equipment</b>													
Valuation / Historical Cost	115,500	122,500	154,500	161,700	177,500	221,100	237,900	255,200	273,000	322,100	341,000	360,500	380,600
Acquisitions - Renewal	7,000	32,000	7,200	15,800	43,600	16,800	17,300	17,800	49,100	18,900	19,500	20,100	55,300
Acquisitions - Upgrade	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - New	-	-	-	-	-	-	-	-	-	-	-	-	-
Disposals	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Sub Total</b>	<b>122,500</b>	<b>154,500</b>	<b>161,700</b>	<b>177,500</b>	<b>221,100</b>	<b>237,900</b>	<b>255,200</b>	<b>273,000</b>	<b>322,100</b>	<b>341,000</b>	<b>360,500</b>	<b>380,600</b>	<b>435,900</b>
Accumulated Depreciation	(96,000)	(99,800)	(104,624)	(110,168)	(117,292)	(128,776)	(141,940)	(156,834)	(173,508)	(195,092)	(218,566)	(243,990)	(271,424)
Depreciation 10.0% per annum	(3,800)	(4,824)	(5,544)	(7,124)	(11,484)	(13,164)	(14,894)	(16,674)	(21,584)	(23,474)	(25,424)	(27,434)	(32,964)
<b>Sub Total</b>	<b>(99,800)</b>	<b>(104,624)</b>	<b>(110,168)</b>	<b>(117,292)</b>	<b>(128,776)</b>	<b>(141,940)</b>	<b>(156,834)</b>	<b>(173,508)</b>	<b>(195,092)</b>	<b>(218,566)</b>	<b>(243,990)</b>	<b>(271,424)</b>	<b>(304,388)</b>
<b>Book Value of Furniture and Equipment</b>	<b>22,700</b>	<b>49,876</b>	<b>51,532</b>	<b>60,208</b>	<b>92,324</b>	<b>95,960</b>	<b>98,366</b>	<b>99,492</b>	<b>127,008</b>	<b>122,434</b>	<b>116,510</b>	<b>109,176</b>	<b>131,512</b>
<b>Plant and Equipment</b>													
Valuation / Historical Cost	2,630,700	2,685,700	3,193,200	3,329,000	3,721,600	4,226,000	4,732,600	5,016,900	5,163,800	5,477,700	6,147,700	6,545,100	7,548,100
Acquisitions - Renewal	55,000	844,000	219,500	714,800	871,400	820,700	577,800	286,700	706,200	1,069,700	827,300	1,548,300	746,500
Acquisitions - Upgrade	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - New	-	70,000	118,300	27,500	-	-	-	95,400	-	-	-	-	-
Disposals	-	(406,500)	(202,000)	(349,700)	(367,000)	(314,100)	(293,500)	(235,200)	(392,300)	(399,700)	(429,900)	(545,300)	(441,700)
<b>Sub Total</b>	<b>2,685,700</b>	<b>3,193,200</b>	<b>3,329,000</b>	<b>3,721,600</b>	<b>4,226,000</b>	<b>4,732,600</b>	<b>5,016,900</b>	<b>5,163,800</b>	<b>5,477,700</b>	<b>6,147,700</b>	<b>6,545,100</b>	<b>7,548,100</b>	<b>7,852,900</b>
Accumulated Depreciation	(934,400)	(1,123,000)	(1,391,333)	(1,673,246)	(1,994,419)	(2,366,032)	(2,788,305)	(3,239,008)	(3,704,401)	(4,201,184)	(4,764,967)	(5,368,490)	(6,072,313)
Depreciation 10.0% per annum	(188,600)	(268,333)	(281,913)	(321,173)	(371,613)	(422,273)	(450,703)	(465,393)	(496,783)	(563,783)	(603,523)	(703,823)	(734,303)
<b>Sub Total</b>	<b>(1,123,000)</b>	<b>(1,391,333)</b>	<b>(1,673,246)</b>	<b>(1,994,419)</b>	<b>(2,366,032)</b>	<b>(2,788,305)</b>	<b>(3,239,008)</b>	<b>(3,704,401)</b>	<b>(4,201,184)</b>	<b>(4,764,967)</b>	<b>(5,368,490)</b>	<b>(6,072,313)</b>	<b>(6,806,616)</b>
<b>Book Value of Plant and Equipment</b>	<b>1,562,700</b>	<b>1,801,867</b>	<b>1,655,754</b>	<b>1,727,181</b>	<b>1,859,968</b>	<b>1,944,295</b>	<b>1,777,892</b>	<b>1,459,399</b>	<b>1,276,516</b>	<b>1,382,733</b>	<b>1,176,610</b>	<b>1,475,787</b>	<b>1,046,284</b>
<b>Total Valuation / Historical Cost</b>	<b>9,166,180</b>	<b>9,887,680</b>	<b>10,546,180</b>	<b>10,995,580</b>	<b>11,789,080</b>	<b>12,385,480</b>	<b>12,710,580</b>	<b>12,891,780</b>	<b>13,259,780</b>	<b>13,953,680</b>	<b>14,377,580</b>	<b>15,400,680</b>	<b>15,760,780</b>
<b>Total Accumulated Depreciation</b>	<b>(1,455,000)</b>	<b>(1,814,737)</b>	<b>(2,199,084)</b>	<b>(2,625,091)</b>	<b>(3,110,808)</b>	<b>(3,650,325)</b>	<b>(4,220,472)</b>	<b>(4,807,419)</b>	<b>(5,430,766)</b>	<b>(6,123,103)</b>	<b>(6,857,270)</b>	<b>(7,693,747)</b>	<b>(8,566,234)</b>
<b>Total Assets Book Value</b>	<b>7,711,180</b>	<b>8,072,943</b>	<b>8,347,096</b>	<b>8,370,489</b>	<b>8,678,272</b>	<b>8,735,155</b>	<b>8,490,108</b>	<b>8,084,361</b>	<b>7,829,014</b>	<b>7,830,577</b>	<b>7,520,310</b>	<b>7,706,933</b>	<b>7,194,546</b>

## Asset Information - Infrastructure

	Prior Year Forecast	2025 Budget	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast	2032 Forecast	2033 Forecast	2034 Forecast	2035 Forecast	2036 Forecast	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
<b>Asset Information - Infrastructure</b>														
<b>Roads</b>														
Valuation / Historical Cost	73,358,300	76,598,000	78,746,453	81,407,353	83,738,153	86,675,553	89,368,253	92,559,953	95,898,553	99,234,053	102,939,253	106,458,453	110,311,553	
Acquisitions - Renewal	-	1,584,280	1,989,800	1,698,500	2,167,700	2,243,100	2,429,200	2,492,300	2,415,400	2,716,900	2,098,500	2,344,100	2,348,100	
Acquisitions - Upgrade	3,239,700	564,173	671,100	632,300	769,700	449,600	762,500	846,300	920,100	988,300	1,420,700	1,509,000	1,537,700	
Acquisitions - New	-	-	-	-	-	-	-	-	-	-	-	-	-	
Disposals	-	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Sub Total</b>	<b>76,598,000</b>	<b>78,746,453</b>	<b>81,407,353</b>	<b>83,738,153</b>	<b>86,675,553</b>	<b>89,368,253</b>	<b>92,559,953</b>	<b>95,898,553</b>	<b>99,234,053</b>	<b>102,939,253</b>	<b>106,458,453</b>	<b>110,311,553</b>	<b>114,197,353</b>	
Accumulated Depreciation	(13,414,100)	(13,891,300)	(14,417,703)	(14,997,324)	(15,623,561)	(16,308,546)	(17,047,385)	(17,850,058)	(18,719,503)	(19,655,658)	(20,665,917)	(21,746,560)	(22,904,265)	
Depreciation	2.0% per annum	(477,200)	(526,403)	(579,621)	(626,237)	(684,985)	(738,839)	(802,673)	(869,445)	(936,155)	(1,010,259)	(1,080,643)	(1,157,705)	(1,235,421)
<b>Sub Total</b>	<b>(13,891,300)</b>	<b>(14,417,703)</b>	<b>(14,997,324)</b>	<b>(15,623,561)</b>	<b>(16,308,546)</b>	<b>(17,047,385)</b>	<b>(17,850,058)</b>	<b>(18,719,503)</b>	<b>(19,655,658)</b>	<b>(20,665,917)</b>	<b>(21,746,560)</b>	<b>(22,904,265)</b>	<b>(24,139,686)</b>	
<b>Book Value of Roads</b>	<b>62,706,700</b>	<b>64,328,750</b>	<b>66,410,029</b>	<b>68,114,592</b>	<b>70,367,007</b>	<b>72,320,868</b>	<b>74,709,895</b>	<b>77,179,050</b>	<b>79,578,395</b>	<b>82,273,336</b>	<b>84,711,893</b>	<b>87,407,288</b>	<b>90,057,667</b>	
<b>Bridges</b>														
Valuation / Historical Cost	31,633,300	31,633,300	31,633,300	31,633,300	31,633,300	31,633,300	31,633,300	31,633,300	31,633,300	31,633,300	31,633,300	31,633,300	31,633,300	
Acquisitions - Renewal	-	-	-	-	-	-	-	-	-	-	-	-	-	
Acquisitions - Upgrade	-	-	-	-	-	-	-	-	-	-	-	-	-	
Acquisitions - New	-	-	-	-	-	-	-	-	-	-	-	-	-	
Disposals	-	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Sub Total</b>	<b>31,633,300</b>	<b>31,633,300</b>	<b>31,633,300</b>	<b>31,633,300</b>	<b>31,633,300</b>	<b>31,633,300</b>	<b>31,633,300</b>	<b>31,633,300</b>	<b>31,633,300</b>	<b>31,633,300</b>	<b>31,633,300</b>	<b>31,633,300</b>	<b>31,633,300</b>	
Accumulated Depreciation	(8,187,900)	(8,369,800)	(8,738,219)	(9,106,638)	(9,475,057)	(9,843,476)	(10,211,895)	(10,580,314)	(10,948,733)	(11,317,152)	(11,685,571)	(12,053,990)	(12,422,409)	
Depreciation	2.0% per annum	(181,900)	(368,419)	(368,419)	(368,419)	(368,419)	(368,419)	(368,419)	(368,419)	(368,419)	(368,419)	(368,419)	(368,419)	
<b>Sub Total</b>	<b>(8,369,800)</b>	<b>(8,738,219)</b>	<b>(9,106,638)</b>	<b>(9,475,057)</b>	<b>(9,843,476)</b>	<b>(10,211,895)</b>	<b>(10,580,314)</b>	<b>(10,948,733)</b>	<b>(11,317,152)</b>	<b>(11,685,571)</b>	<b>(12,053,990)</b>	<b>(12,422,409)</b>	<b>(12,790,828)</b>	
<b>Book Value of Bridges</b>	<b>23,263,500</b>	<b>22,895,081</b>	<b>22,526,662</b>	<b>22,158,243</b>	<b>21,789,824</b>	<b>21,421,405</b>	<b>21,052,986</b>	<b>20,684,567</b>	<b>20,316,148</b>	<b>19,947,729</b>	<b>19,579,310</b>	<b>19,210,891</b>	<b>18,842,472</b>	

	Prior Year Forecast	2025 Budget	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast	2032 Forecast	2033 Forecast	2034 Forecast	2035 Forecast	2036 Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Asset Information - Infrastructure (continued)</b>													
<b>Drainage</b>													
Valuation / Historical Cost	4,458,400	4,458,400	4,458,400	4,458,400	4,458,400	4,458,400	4,458,400	4,458,400	4,458,400	4,458,400	4,458,400	4,458,400	4,458,400
Acquisitions - Renewal	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - Upgrade	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - New	-	-	-	-	-	-	-	-	-	-	-	-	-
Disposals	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Sub Total</b>	<b>4,458,400</b>	<b>4,458,400</b>	<b>4,458,400</b>	<b>4,458,400</b>	<b>4,458,400</b>	<b>4,458,400</b>	<b>4,458,400</b>	<b>4,458,400</b>	<b>4,458,400</b>	<b>4,458,400</b>	<b>4,458,400</b>	<b>4,458,400</b>	<b>4,458,400</b>
Accumulated Depreciation	(2,291,300)	(2,352,600)	(2,409,816)	(2,467,032)	(2,524,248)	(2,581,464)	(2,638,680)	(2,695,896)	(2,753,112)	(2,810,328)	(2,867,544)	(2,924,760)	(2,981,976)
Depreciation	1.0% per annum	(61,300)	(57,216)	(57,216)	(57,216)	(57,216)	(57,216)	(57,216)	(57,216)	(57,216)	(57,216)	(57,216)	(57,216)
<b>Sub Total</b>	<b>(2,352,600)</b>	<b>(2,409,816)</b>	<b>(2,467,032)</b>	<b>(2,524,248)</b>	<b>(2,581,464)</b>	<b>(2,638,680)</b>	<b>(2,695,896)</b>	<b>(2,753,112)</b>	<b>(2,810,328)</b>	<b>(2,867,544)</b>	<b>(2,924,760)</b>	<b>(2,981,976)</b>	<b>(3,039,192)</b>
<b>Book Value of Drainage</b>	<b>2,105,800</b>	<b>2,048,584</b>	<b>1,991,368</b>	<b>1,934,152</b>	<b>1,876,936</b>	<b>1,819,720</b>	<b>1,762,504</b>	<b>1,705,288</b>	<b>1,648,072</b>	<b>1,590,856</b>	<b>1,533,640</b>	<b>1,476,424</b>	<b>1,419,208</b>
<b>Footpaths</b>													
Valuation / Historical Cost	487,100	550,300	583,464	583,464	583,464	583,464	583,464	583,464	583,464	583,464	583,464	583,464	583,464
Acquisitions - Renewal	63,200	33,164	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - Upgrade	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - New	-	-	-	-	-	-	-	-	-	-	-	-	-
Disposals	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Sub Total</b>	<b>550,300</b>	<b>583,464</b>											
Accumulated Depreciation	(197,000)	(205,900)	(211,870)	(217,840)	(223,810)	(229,780)	(235,750)	(241,720)	(247,690)	(253,660)	(259,630)	(265,600)	(271,570)
Depreciation	5.0% per annum	(8,900)	(5,970)	(5,970)	(5,970)	(5,970)	(5,970)	(5,970)	(5,970)	(5,970)	(5,970)	(5,970)	(5,970)
<b>Sub Total</b>	<b>(205,900)</b>	<b>(211,870)</b>	<b>(217,840)</b>	<b>(223,810)</b>	<b>(229,780)</b>	<b>(235,750)</b>	<b>(241,720)</b>	<b>(247,690)</b>	<b>(253,660)</b>	<b>(259,630)</b>	<b>(265,600)</b>	<b>(271,570)</b>	<b>(277,540)</b>
<b>Book Value of Footpaths</b>	<b>344,400</b>	<b>371,594</b>	<b>365,624</b>	<b>359,654</b>	<b>353,684</b>	<b>347,714</b>	<b>341,744</b>	<b>335,774</b>	<b>329,804</b>	<b>323,834</b>	<b>317,864</b>	<b>311,894</b>	<b>305,924</b>

	Prior Year Forecast	2025 Budget	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast	2032 Forecast	2033 Forecast	2034 Forecast	2035 Forecast	2036 Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Asset Information - Infrastructure (continued)</b>													
<b>Recreation</b>													
Valuation / Historical Cost	1,755,900	1,755,900	1,755,900	1,755,900	1,755,900	1,755,900	1,755,900	1,755,900	1,755,900	1,755,900	1,755,900	1,755,900	1,755,900
Acquisitions - Renewal	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - Upgrade	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - New	-	-	-	-	-	-	-	-	-	-	-	-	-
Disposals	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Sub Total</b>	<b>1,755,900</b>	<b>1,755,900</b>	<b>1,755,900</b>	<b>1,755,900</b>	<b>1,755,900</b>	<b>1,755,900</b>	<b>1,755,900</b>	<b>1,755,900</b>	<b>1,755,900</b>	<b>1,755,900</b>	<b>1,755,900</b>	<b>1,755,900</b>	<b>1,755,900</b>
Accumulated Depreciation	(659,200)	(702,600)	(753,429)	(804,258)	(855,087)	(905,916)	(956,745)	(1,007,574)	(1,058,403)	(1,109,232)	(1,160,061)	(1,210,890)	(1,261,719)
Depreciation	2.0% per annum	(43,400)	(50,829)	(50,829)	(50,829)	(50,829)	(50,829)	(50,829)	(50,829)	(50,829)	(50,829)	(50,829)	(50,829)
<b>Sub Total</b>	<b>(702,600)</b>	<b>(753,429)</b>	<b>(804,258)</b>	<b>(855,087)</b>	<b>(905,916)</b>	<b>(956,745)</b>	<b>(1,007,574)</b>	<b>(1,058,403)</b>	<b>(1,109,232)</b>	<b>(1,160,061)</b>	<b>(1,210,890)</b>	<b>(1,261,719)</b>	<b>(1,312,548)</b>
<b>Book Value of Recreation</b>	<b>1,053,300</b>	<b>1,002,471</b>	<b>951,642</b>	<b>900,813</b>	<b>849,984</b>	<b>799,155</b>	<b>748,326</b>	<b>697,497</b>	<b>646,668</b>	<b>595,839</b>	<b>545,010</b>	<b>494,181</b>	<b>443,352</b>
<b>Other Infrastructure</b>													
Valuation / Historical Cost	725,100	725,100	725,100	725,100	725,100	725,100	725,100	725,100	725,100	725,100	725,100	725,100	725,100
Acquisitions - Renewal	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - Upgrade	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - New	-	-	-	-	-	-	-	-	-	-	-	-	-
Disposals	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Sub Total</b>	<b>725,100</b>	<b>725,100</b>	<b>725,100</b>	<b>725,100</b>	<b>725,100</b>	<b>725,100</b>	<b>725,100</b>	<b>725,100</b>	<b>725,100</b>	<b>725,100</b>	<b>725,100</b>	<b>725,100</b>	<b>725,100</b>
Accumulated Depreciation	(154,500)	(168,600)	(189,886)	(211,172)	(232,458)	(253,744)	(275,030)	(296,316)	(317,602)	(338,888)	(360,174)	(381,460)	(402,746)
Depreciation	2.0% per annum	(14,100)	(21,286)	(21,286)	(21,286)	(21,286)	(21,286)	(21,286)	(21,286)	(21,286)	(21,286)	(21,286)	(21,286)
<b>Sub Total</b>	<b>(168,600)</b>	<b>(189,886)</b>	<b>(211,172)</b>	<b>(232,458)</b>	<b>(253,744)</b>	<b>(275,030)</b>	<b>(296,316)</b>	<b>(317,602)</b>	<b>(338,888)</b>	<b>(360,174)</b>	<b>(381,460)</b>	<b>(402,746)</b>	<b>(424,032)</b>
<b>Book Value of Other Infrastructure</b>	<b>556,500</b>	<b>535,214</b>	<b>513,928</b>	<b>492,642</b>	<b>471,356</b>	<b>450,070</b>	<b>428,784</b>	<b>407,498</b>	<b>386,212</b>	<b>364,926</b>	<b>343,640</b>	<b>322,354</b>	<b>301,068</b>
<b>Total Valuation / Historical Cost</b>	<b>115,721,000</b>	<b>117,902,617</b>	<b>120,563,517</b>	<b>122,894,317</b>	<b>125,831,717</b>	<b>128,524,417</b>	<b>131,716,117</b>	<b>135,054,717</b>	<b>138,390,217</b>	<b>142,095,417</b>	<b>145,614,617</b>	<b>149,467,717</b>	<b>153,353,517</b>
<b>Total Accumulated Depreciation</b>	<b>(25,690,800)</b>	<b>(26,720,923)</b>	<b>(27,804,264)</b>	<b>(28,934,221)</b>	<b>(30,122,926)</b>	<b>(31,365,485)</b>	<b>(32,671,878)</b>	<b>(34,045,043)</b>	<b>(35,484,918)</b>	<b>(36,998,897)</b>	<b>(38,583,260)</b>	<b>(40,244,685)</b>	<b>(41,983,826)</b>
<b>Total Infrastructure Book Value</b>	<b>90,030,200</b>	<b>91,181,694</b>	<b>92,759,253</b>	<b>93,960,096</b>	<b>95,708,791</b>	<b>97,158,932</b>	<b>99,044,239</b>	<b>101,009,674</b>	<b>102,905,299</b>	<b>105,096,520</b>	<b>107,031,357</b>	<b>109,223,032</b>	<b>111,369,691</b>

## Asset Information - Financial Plan vs Asset Plan/s

	2025 Budget	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast	2032 Forecast	2033 Forecast	2034 Forecast	2035 Forecast	2036 Forecast																																				
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$																																				
<b>Asset Information - Financial Plan vs Asset Plan/s</b>																																																
<b>Asset Initiatives (Renewal) (Financial Plan)</b>																																																
Assets	1,058,000	742,200	771,600	960,500	910,500	618,600	321,000	760,300	1,093,600	853,800	1,568,400	801,800																																				
Infrastructure	1,617,444	1,989,800	1,698,500	2,167,700	2,243,100	2,429,200	2,492,300	2,415,400	2,716,900	2,098,500	2,344,100	2,348,100																																				
<b>Total Asset Initiatives (Renewal) (Financial Plan)</b>	<b>2,675,444</b>	<b>2,732,000</b>	<b>2,470,100</b>	<b>3,128,200</b>	<b>3,153,600</b>	<b>3,047,800</b>	<b>2,813,300</b>	<b>3,175,700</b>	<b>3,810,500</b>	<b>2,952,300</b>	<b>3,912,500</b>	<b>3,149,900</b>																																				
<b>10-Year Renewal Works Net Present Value on 5% Rate</b>	<b>22,896,170</b>	<b>23,767,470</b>	<b>24,157,609</b>																																													
<b>Asset Initiatives (Renewal) (Asset Plans)</b>																																																
Assets	82,100	94,400	81,200	80,500	107,400	112,700	118,300	124,200	130,400	136,900	143,700	150,800																																				
Infrastructure	1,091,200	1,254,500	1,079,400	1,069,500	1,426,500	1,497,800	1,572,600	1,651,200	1,733,700	1,820,300	1,911,300	2,006,800																																				
<b>Total Asset Initiatives (Renewal) (Asset Plans)</b>	<b>1,173,300</b>	<b>1,348,900</b>	<b>1,160,600</b>	<b>1,150,000</b>	<b>1,533,900</b>	<b>1,610,500</b>	<b>1,690,900</b>	<b>1,775,400</b>	<b>1,864,100</b>	<b>1,957,200</b>	<b>2,055,000</b>	<b>2,157,600</b>																																				
<b>10-Year Renewal Works Net Present Value on 5% Rate</b>	<b>11,499,747</b>	<b>12,163,026</b>	<b>12,746,857</b>																																													
<table border="1"> <thead> <tr> <th colspan="3">Depreciable Assets</th> </tr> <tr> <th colspan="3">Fair Value Depreciated Replacement (excluding Land) at Start (From Financial Plans)</th> </tr> </thead> <tbody> <tr> <td>Buildings</td><td>4,784,780</td><td></td></tr> <tr> <td>Furniture and Equipment</td><td>22,700</td><td></td></tr> <tr> <td>Plant and Equipment</td><td>1,562,700</td><td></td></tr> <tr> <td>Roads</td><td>62,706,700</td><td></td></tr> <tr> <td>Bridges</td><td>23,263,500</td><td></td></tr> <tr> <td>Drainage</td><td>2,105,800</td><td></td></tr> <tr> <td>Footpaths</td><td>344,400</td><td></td></tr> <tr> <td>Recreation</td><td>1,053,300</td><td></td></tr> <tr> <td>Other Infrastructure</td><td>556,500</td><td></td></tr> <tr> <td><b>Total</b></td><td><b>96,400,380</b></td><td></td></tr> </tbody> </table>													Depreciable Assets			Fair Value Depreciated Replacement (excluding Land) at Start (From Financial Plans)			Buildings	4,784,780		Furniture and Equipment	22,700		Plant and Equipment	1,562,700		Roads	62,706,700		Bridges	23,263,500		Drainage	2,105,800		Footpaths	344,400		Recreation	1,053,300		Other Infrastructure	556,500		<b>Total</b>	<b>96,400,380</b>	
Depreciable Assets																																																
Fair Value Depreciated Replacement (excluding Land) at Start (From Financial Plans)																																																
Buildings	4,784,780																																															
Furniture and Equipment	22,700																																															
Plant and Equipment	1,562,700																																															
Roads	62,706,700																																															
Bridges	23,263,500																																															
Drainage	2,105,800																																															
Footpaths	344,400																																															
Recreation	1,053,300																																															
Other Infrastructure	556,500																																															
<b>Total</b>	<b>96,400,380</b>																																															
<table border="1"> <thead> <tr> <th colspan="3">Depreciable Assets</th> </tr> <tr> <th colspan="3">Fair Value Replacement (excluding Land) at Start (From Asset Plans)</th> </tr> </thead> <tbody> <tr> <td>Buildings</td><td>6,835,400</td><td></td></tr> <tr> <td>Furniture and Equipment</td><td>32,400</td><td></td></tr> <tr> <td>Plant and Equipment</td><td>2,232,400</td><td></td></tr> <tr> <td>Roads</td><td>89,581,000</td><td></td></tr> <tr> <td>Bridges</td><td>33,233,600</td><td></td></tr> <tr> <td>Drainage</td><td>3,008,300</td><td></td></tr> <tr> <td>Footpaths</td><td>1,054,900</td><td></td></tr> <tr> <td>Recreation</td><td>1,504,700</td><td></td></tr> <tr> <td>Other Infrastructure</td><td>795,000</td><td></td></tr> <tr> <td><b>Total</b></td><td><b>138,277,700</b></td><td></td></tr> </tbody> </table>													Depreciable Assets			Fair Value Replacement (excluding Land) at Start (From Asset Plans)			Buildings	6,835,400		Furniture and Equipment	32,400		Plant and Equipment	2,232,400		Roads	89,581,000		Bridges	33,233,600		Drainage	3,008,300		Footpaths	1,054,900		Recreation	1,504,700		Other Infrastructure	795,000		<b>Total</b>	<b>138,277,700</b>	
Depreciable Assets																																																
Fair Value Replacement (excluding Land) at Start (From Asset Plans)																																																
Buildings	6,835,400																																															
Furniture and Equipment	32,400																																															
Plant and Equipment	2,232,400																																															
Roads	89,581,000																																															
Bridges	33,233,600																																															
Drainage	3,008,300																																															
Footpaths	1,054,900																																															
Recreation	1,504,700																																															
Other Infrastructure	795,000																																															
<b>Total</b>	<b>138,277,700</b>																																															

### Note

Asset Management details have been sourced from the Shire of Wandering Asset Management Plan 2019-2029.

Details have been assumed for the years beyond 2029.

## Current Service Delivery (Net Impact)

	2025 Budget	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast	2032 Forecast	2033 Forecast	2034 Forecast	2035 Forecast	2036 Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Current Service Delivery (Net Impact)</b>												
<b>General Purpose Funding</b>												
Other General Purpose Funding	148,788	684,978	705,673	726,809	748,467	770,998	794,229	817,935	842,468	867,729	893,805	920,623
Rate Revenue	1,494,177	1,563,619	1,659,681	1,761,201	1,868,862	1,983,268	2,104,405	2,232,810	2,369,237	2,513,702	2,667,180	2,829,606
<b>Total General Purpose Funding</b>	<b>1,642,965</b>	<b>2,248,597</b>	<b>2,365,354</b>	<b>2,488,010</b>	<b>2,617,329</b>	<b>2,754,266</b>	<b>2,898,635</b>	<b>3,050,745</b>	<b>3,211,705</b>	<b>3,381,431</b>	<b>3,560,985</b>	<b>3,750,229</b>
<b>Governance</b>												
Members of Council	(240,427)	(249,265)	(243,688)	(264,036)	(259,306)	(280,058)	(275,064)	(298,183)	(291,666)	(316,515)	(309,890)	(335,562)
<b>Total Governance</b>	<b>(240,427)</b>	<b>(249,265)</b>	<b>(243,688)</b>	<b>(264,036)</b>	<b>(259,306)</b>	<b>(280,058)</b>	<b>(275,064)</b>	<b>(298,183)</b>	<b>(291,666)</b>	<b>(316,515)</b>	<b>(309,890)</b>	<b>(335,562)</b>
<b>Law Order and Public Safety</b>												
Animal Control	(19,785)	(19,873)	(20,410)	(21,035)	(21,660)	(22,332)	(23,071)	(23,669)	(24,352)	(25,074)	(25,789)	(25,235)
Fire Prevention	9,815	(12,590)	(12,894)	(13,451)	(13,869)	(14,194)	(14,420)	(15,021)	(15,713)	(16,129)	(16,540)	(17,070)
Other Law, Order & Public Safety	(9,361)	(9,166)	(9,401)	(9,772)	(10,082)	(10,331)	(10,748)	(11,047)	(11,341)	(11,751)	(12,057)	(12,376)
<b>Total Law Order and Public Safety</b>	<b>(19,331)</b>	<b>(41,630)</b>	<b>(42,705)</b>	<b>(44,258)</b>	<b>(45,611)</b>	<b>(46,857)</b>	<b>(48,239)</b>	<b>(49,737)</b>	<b>(51,406)</b>	<b>(52,954)</b>	<b>(54,386)</b>	<b>(54,682)</b>
<b>Health</b>												
Preventative Services - Administration & Inspection	(10,740)	(12,220)	(12,455)	(12,853)	(13,221)	(13,482)	(14,060)	(14,508)	(14,947)	(15,313)	(15,773)	(16,356)
Preventative Services - Pest Control	(2,773)	(2,741)	(2,808)	(2,892)	(2,996)	(3,069)	(3,176)	(3,274)	(3,370)	(3,473)	(3,574)	(3,682)
Other Health	(2,659)	(2,541)	(2,608)	(2,792)	(2,896)	(2,969)	(3,076)	(3,074)	(3,170)	(3,273)	(3,374)	(3,482)
<b>Total Health</b>	<b>(16,172)</b>	<b>(17,503)</b>	<b>(17,871)</b>	<b>(18,537)</b>	<b>(19,112)</b>	<b>(19,520)</b>	<b>(20,311)</b>	<b>(20,856)</b>	<b>(21,486)</b>	<b>(22,058)</b>	<b>(22,722)</b>	<b>(23,521)</b>
<b>Education and Welfare</b>												
Other Education	(3,331)	(3,141)	(3,208)	(3,292)	(3,396)	(3,469)	(3,576)	(3,774)	(3,970)	(4,073)	(4,174)	(4,382)
Other Welfare	(3,530)	(3,489)	(3,574)	(3,681)	(3,813)	(3,906)	(4,042)	(4,167)	(4,289)	(4,420)	(4,549)	(4,687)
<b>Total Education and Welfare</b>	<b>(6,861)</b>	<b>(6,631)</b>	<b>(6,782)</b>	<b>(6,973)</b>	<b>(7,208)</b>	<b>(7,375)</b>	<b>(7,618)</b>	<b>(7,941)</b>	<b>(8,258)</b>	<b>(8,493)</b>	<b>(8,724)</b>	<b>(9,069)</b>
<b>Housing</b>												
Other Housing	29,006	3,100	29,600	30,500	31,400	29,600	33,400	31,300	32,200	33,100	34,200	35,200
Staff Housing	(17,075)	3,897	(551)	(143)	5,014	70	232	31	(550)	(947)	(835)	(927)
<b>Total Housing</b>	<b>11,931</b>	<b>6,997</b>	<b>29,049</b>	<b>30,357</b>	<b>36,414</b>	<b>29,670</b>	<b>33,632</b>	<b>31,331</b>	<b>31,650</b>	<b>32,153</b>	<b>33,365</b>	<b>34,273</b>

	2025 Budget	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast	2032 Forecast	2033 Forecast	2034 Forecast	2035 Forecast	2036 Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Current Service Delivery (Net Impact) (continued)</b>												
<b>Community Amenities</b>												
Other Community Amenities	(39,315)	(42,566)	(51,701)	(44,572)	(46,482)	(48,131)	(53,148)	(51,747)	(58,041)	(55,151)	(56,757)	(58,376)
Protection of Environment	(8,474)	(8,518)	(8,735)	(8,983)	(9,265)	(9,494)	(9,782)	(10,154)	(10,422)	(10,704)	(11,082)	(11,372)
Sanitation - Household Refuse	(83,266)	(84,856)	(87,226)	(90,019)	(92,751)	(95,570)	(98,523)	(101,417)	(104,391)	(107,720)	(110,838)	(114,400)
Sanitation - Other	(12,779)	(13,084)	(13,336)	(13,755)	(14,347)	(14,626)	(15,129)	(15,602)	(16,063)	(16,554)	(17,039)	(17,449)
Sewerage	-	-	-	-	-	-	-	-	-	-	-	-
Town Planning & Regional Development	(34,778)	(45,426)	(46,644)	(48,147)	(49,643)	(51,095)	(52,705)	(54,276)	(55,933)	(57,627)	(59,414)	(61,131)
Urban Stormwater Drainage	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Community Amenities</b>	<b>(178,612)</b>	<b>(194,450)</b>	<b>(207,642)</b>	<b>(205,475)</b>	<b>(212,489)</b>	<b>(218,916)</b>	<b>(229,287)</b>	<b>(233,197)</b>	<b>(244,851)</b>	<b>(247,756)</b>	<b>(255,131)</b>	<b>(262,728)</b>
<b>Recreation and Culture</b>												
Libraries	(115)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)
Other Culture	(8,282)	(8,154)	(8,454)	(8,782)	(9,039)	(9,350)	(9,712)	(9,761)	(10,205)	(10,562)	(10,816)	(11,179)
Other Recreation & Sport	(131,162)	(133,572)	(137,590)	(141,765)	(146,204)	(150,545)	(154,793)	(159,715)	(164,528)	(169,565)	(174,598)	(179,752)
Public Halls & Civic Centres	(62,198)	(62,353)	(68,408)	(70,464)	(68,242)	(72,377)	(74,788)	(77,006)	(79,290)	(81,763)	(84,218)	(86,646)
<b>Total Recreation and Culture</b>	<b>(201,757)</b>	<b>(204,178)</b>	<b>(214,553)</b>	<b>(221,110)</b>	<b>(223,585)</b>	<b>(232,372)</b>	<b>(239,393)</b>	<b>(246,582)</b>	<b>(254,123)</b>	<b>(261,991)</b>	<b>(269,732)</b>	<b>(277,677)</b>
<b>Transport</b>												
Road Plant Purchases	82,818	(7,800)	(5,100)	(2,300)	(100)	-	-	-	-	-	-	-
Streets, Roads, Bridges & Depot Maintenance	894,167	(982,700)	(1,011,600)	(1,039,254)	(1,073,600)	(1,105,900)	(1,138,700)	(1,173,100)	(1,208,300)	(1,244,800)	(1,281,800)	(1,320,800)
<b>Total Transport</b>	<b>976,985</b>	<b>(990,500)</b>	<b>(1,016,700)</b>	<b>(1,041,554)</b>	<b>(1,073,700)</b>	<b>(1,105,900)</b>	<b>(1,138,700)</b>	<b>(1,173,100)</b>	<b>(1,208,300)</b>	<b>(1,244,800)</b>	<b>(1,281,800)</b>	<b>(1,320,800)</b>
<b>Economic Services</b>												
Building Control	(8,741)	(8,607)	(8,809)	(9,064)	(9,378)	(9,501)	(9,924)	(10,322)	(10,611)	(10,924)	(11,132)	(11,559)
Community Resource Centre	(98,825)	(116,110)	(114,980)	(118,701)	(122,290)	(125,721)	(134,335)	(133,878)	(137,596)	(146,382)	(146,053)	(150,580)
Fuel Facility	(11,988)	41,514	43,039	44,326	45,138	46,828	48,083	49,397	51,066	52,486	53,836	55,664
Other Economic Services	(79,546)	(86,426)	(80,100)	(82,600)	(85,000)	(87,400)	(90,000)	(92,700)	(95,500)	(98,500)	(101,700)	(104,600)
Rural Services	(9,576)	(8,900)	(9,100)	(9,400)	(9,700)	(9,900)	(10,200)	(10,600)	(10,900)	(11,200)	(11,500)	(11,900)
Tourism & Area Promotion	(15,555)	(20,134)	(22,173)	(22,881)	(20,577)	(20,783)	(24,307)	(25,551)	(25,868)	(27,060)	(28,036)	(28,674)
<b>Total Economic Services</b>	<b>(224,231)</b>	<b>(198,664)</b>	<b>(192,124)</b>	<b>(198,319)</b>	<b>(201,807)</b>	<b>(206,476)</b>	<b>(220,681)</b>	<b>(223,654)</b>	<b>(229,409)</b>	<b>(241,579)</b>	<b>(244,585)</b>	<b>(251,648)</b>

	2025 Budget	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast	2032 Forecast	2033 Forecast	2034 Forecast	2035 Forecast	2036 Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Current Service Delivery (Net Impact) (continued)</b>												
<b>Other Property and Services</b>												
Administration	15,602	1,200	1,200	1,300	1,300	1,300	1,400	1,400	1,500	1,500	1,600	1,600
Plant Operation Costs	665,165	384,500	396,000	408,000	420,200	432,800	445,700	459,200	472,900	487,200	501,800	516,800
Private Works	298	3,646	3,746	3,818	3,861	4,150	4,188	4,339	4,595	4,638	4,684	4,921
Public Works Overheads	29,529	4,800	5,000	5,100	5,300	5,400	5,600	5,800	6,000	6,100	6,300	6,500
Salaries & Wages	-	-	-	-	-	-	-	-	-	-	-	-
Unclassified	71,096	(17,691)	(16,058)	(14,351)	(19,966)	(17,499)	(14,847)	(12,205)	(9,370)	(6,389)	(3,786)	(2,400)
<b>Total Other Property and Services</b>	<b>781,690</b>	<b>376,455</b>	<b>389,888</b>	<b>403,867</b>	<b>410,695</b>	<b>426,151</b>	<b>442,041</b>	<b>458,534</b>	<b>475,625</b>	<b>493,049</b>	<b>510,598</b>	<b>527,421</b>
<b>Total Current Service Delivery (Net Impact)</b>	<b>2,526,179</b>	<b>729,228</b>	<b>842,227</b>	<b>921,971</b>	<b>1,021,621</b>	<b>1,092,612</b>	<b>1,195,015</b>	<b>1,287,360</b>	<b>1,409,481</b>	<b>1,510,489</b>	<b>1,657,979</b>	<b>1,776,235</b>

## Key Initiatives - Land

	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
<b>Land</b>												
<b>Industrial Land Development</b>												
<i>Development of land near the Wandering townsite.</i>												
Grant Funding	-	-	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-	-
Land Development	-	-	-	-	-	-	-	-	-	-	-	-
Loan Interest	20,100	18,500	16,700	14,900	13,000	11,000	8,900	6,700	4,400	1,800	-	-
Loan Principal	32,500	34,100	35,900	37,700	39,600	41,600	43,700	45,900	48,200	50,800	-	-
Sale of Land Proceeds	-	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	-	-	-	-	-	-
Transfer to Reserve	-	97,400	97,400	97,400	97,400	97,400	-	-	-	-	-	-
Transfer from Reserve	-	-	-	-	-	-	(52,600)	(52,600)	(52,600)	(52,600)	-	-
<b>Total Industrial Land Development</b>	<b>52,600</b>	-	-	-	-	-	-	-	-	-	-	-
<b>Industrial Land Development</b>												
<i>Development of industrial land for resale</i>												
Grant Funding	-	-	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	(350,000)	-	-	-	-	-	-	-	-	-	-	-
Land Development	440,000	-	-	-	-	-	-	-	-	-	-	-
Loan Interest	18,904	-	-	-	-	-	-	-	-	-	-	-
Loan Principal	28,375	-	-	-	-	-	-	-	-	-	-	-
Sale of Land Proceeds	-	-	-	-	-	-	-	-	-	-	-	-
Transfer to Reserve	-	-	-	-	-	-	-	-	-	-	-	-
Transfer from Reserve	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Industrial Land Development</b>	<b>137,279</b>	-	-	-	-	-	-	-	-	-	-	-
<b>Total Land</b>	<b>189,879</b>	-	-	-	-	-	-	-	-	-	-	-

## Key Initiatives - Buildings

	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
<b>Buildings</b>												
<b>Fire Station Buildings</b>												
<i>Purchase Buildings</i>												
Grant Funding	-	-	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-	-
Capital Cost	20,000	-	-	-	-	-	-	-	-	-	-	-
Loan Interest	-	-	-	-	-	-	-	-	-	-	-	-
Loan Principal	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Land Proceeds	-	-	-	-	-	-	-	-	-	-	-	-
Transfer to Reserve	-	-	-	-	-	-	-	-	-	-	-	-
Transfer from Reserve	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Fire Station Buildings</b>	<b>20,000</b>	-	-	-	-	-	-	-	-	-	-	-
<b>Housing</b>												
<i>Housing Renewal Costs</i>												
Grant Funding	-	-	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-	-
Capital Cost	-	15,500	21,000	18,000	39,500	-	16,500	-	-	7,000	-	-
Loan Interest	-	-	-	-	-	-	-	-	-	-	-	-
Loan Principal	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Land Proceeds	-	-	-	-	-	-	-	-	-	-	-	-
Transfer to Reserve	-	-	-	-	-	-	-	-	-	-	-	-
Transfer from Reserve	-	-	-	(18,000)	(39,500)	-	-	-	-	-	-	-
<b>Total Housing</b>	-	<b>15,500</b>	<b>21,000</b>	-	-	-	<b>16,500</b>	-	-	<b>7,000</b>	-	-
<b>7/9 Humes Way</b>												
<i>New House</i>												
Grant Funding	-	-	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	-	-	-	(150,000)	-	-	-	-	-	-	-	-
Capital Cost	-	-	-	450,000	-	-	-	-	-	-	-	-
Loan Interest	-	-	-	-	7,400	6,800	6,100	5,500	4,800	4,000	3,300	2,400
Loan Principal	-	-	-	-	11,900	12,500	13,100	13,800	14,500	15,200	16,000	16,800
Sale of Land Proceeds	-	-	-	(250,000)	-	-	-	-	-	-	-	-
Transfer to Reserve	-	-	-	-	-	-	-	-	-	-	-	-
Transfer from Reserve	-	-	-	(50,000)	-	-	-	-	-	-	-	-
<b>Total 7/9 Humes Way</b>	-	-	-	-	<b>19,300</b>	<b>19,300</b>	<b>19,200</b>	<b>19,300</b>	<b>19,300</b>	<b>19,200</b>	<b>19,300</b>	<b>19,200</b>
<b>Public Conveniences - Pumphrey's</b>												
<i>Minor renewal works</i>												

Grant Funding	-	-	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-	-
Capital Cost	-	-	-	-	5,500	-	-	-	-	-	-	-
Loan Interest	-	-	-	-	-	-	-	-	-	-	-	-
Loan Principal	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Land Proceeds	-	-	-	-	-	-	-	-	-	-	-	-
Transfer to Reserve	-	-	-	-	-	-	-	-	-	-	-	-
Transfer from Reserve	-	-	-	(5,500)	-	-	-	-	-	-	-	-

**Total Public Conveniences - Pumphrey's**

**Wandering Community Centre**

*Upgrade Wandering Community Centre Kitchen*

Grant Funding	-	(350,000)	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-	-
Capital Cost	182,000	500,000	-	-	20,000	-	-	-	-	-	-	-
Loan Interest	-	-	-	-	-	-	-	-	-	-	-	-
Loan Principal	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Land Proceeds	-	-	-	-	-	-	-	-	-	-	-	-
Transfer to Reserve	-	-	-	-	-	-	-	-	-	-	-	-
Transfer from Reserve	-	(140,000)	-	-	(20,000)	-	-	-	-	-	-	-

**Total Wandering Community Centre**

**182,000 10,000**

**Depot Buildings**

*Refurbish Crib Room*

Grant Funding	-	-	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-	-
Capital Cost	-	-	10,000	-	-	-	-	-	-	-	-	-
Loan Interest	-	-	-	-	-	-	-	-	-	-	-	-
Loan Principal	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Land Proceeds	-	-	-	-	-	-	-	-	-	-	-	-
Transfer to Reserve	-	-	-	-	-	-	-	-	-	-	-	-
Transfer from Reserve	-	-	-	-	-	-	-	-	-	-	-	-

**Total Depot Buildings**

**10,000**

**Caravan Park**

*Minor Renewal Works*

Grant Funding	-	-	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-	-
Capital Cost	-	-	-	-	7,000	7,500	-	-	-	-	-	-
Loan Interest	-	-	-	-	-	-	-	-	-	-	-	-
Loan Principal	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Land Proceeds	-	-	-	-	-	-	-	-	-	-	-	-
Transfer to Reserve	-	-	-	-	-	-	-	-	-	-	-	-
Transfer from Reserve	-	-	-	-	(7,000)	-	-	-	-	-	-	-

**Total Caravan Park**

**7,500**

**Shire Hall (CRC Building)**

*Minor Renewal Works*

Grant Funding	-	-	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-	-

Capital Cost	-	-	5,000	7,000	6,500	8,000	-	5,000	5,000	-	-
Loan Interest	-	-	-	-	-	-	-	-	-	-	-
Loan Principal	-	-	-	-	-	-	-	-	-	-	-
Sale of Land Proceeds	-	-	-	-	-	-	-	-	-	-	-
Transfer to Reserve	-	-	-	-	-	-	-	-	-	-	-
Transfer from Reserve	-	-	-	(7,000)	(6,500)	-	-	-	-	-	-
<b>Total Shire Hall (CRC Building)</b>	-	-	<b>5,000</b>	-	-	<b>8,000</b>	-	<b>5,000</b>	<b>5,000</b>	-	-
<b>Administration Office</b>											
<i>Minor Renewal Works</i>											
Grant Funding	-	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-
Capital Cost	-	-	5,000	15,000	-	8,000	-	-	-	-	-
Loan Interest	-	-	-	-	-	-	-	-	-	-	-
Loan Principal	-	-	-	-	-	-	-	-	-	-	-
Sale of Land Proceeds	-	-	-	-	-	-	-	-	-	-	-
Transfer to Reserve	-	-	-	-	-	-	-	-	-	-	-
Transfer from Reserve	-	-	-	(15,000)	-	-	-	-	-	-	-
<b>Total Administration Office</b>	-	-	<b>5,000</b>	-	-	<b>8,000</b>	-	-	-	-	-
<b>Total Buildings</b>	<b>202,000</b>	<b>25,500</b>	-	-	-	-	-	-	-	-	-

## Key Initiatives - Furniture and Equipment

	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
<b>Furniture and Equipment</b>												
<b>Office Equipment</b>												
<i>Replacement of existing office equipment</i>												
Office equipment renewal	7,000	7,200	15,800	43,600	16,800	17,300	17,800	49,100	18,900	19,500	20,100	55,300
<b>Total Office Equipment</b>	<b>7,000</b>	<b>7,200</b>	<b>15,800</b>	<b>43,600</b>	<b>16,800</b>	<b>17,300</b>	<b>17,800</b>	<b>49,100</b>	<b>18,900</b>	<b>19,500</b>	<b>20,100</b>	<b>55,300</b>
<b>OPS Furniture &amp; Equipment</b>												
<i>Purchase Furniture &amp; Equipment</i>												
Capital Cost	25,000	-	-	-	-	-	-	-	-	-	-	-
<b>Total OPS Furniture &amp; Equipment</b>	<b>25,000</b>	<b>-</b>										
<b>Total Furniture and Equipment</b>	<b>7,000</b>	<b>7,200</b>	<b>15,800</b>	<b>43,600</b>	<b>16,800</b>	<b>17,300</b>	<b>17,800</b>	<b>49,100</b>	<b>18,900</b>	<b>19,500</b>	<b>20,100</b>	<b>55,300</b>

## Key Initiatives - Plant and Equipment

	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
<b>Plant and Equipment</b>												
<b>Cat 12M Grader - WD920</b>												
<i>Replacement of current machinery.</i>												
Plant Replacement	460,000	-	-	-	-	-	-	-	-	582,100	-	-
Trade-In	(120,000)	-	-	-	-	-	-	-	-	(151,800)	-	-
<b>Total Cat 12M Grader - WD920</b>	<b>340,000</b>	-	-	-	-	-	-	-	-	<b>430,300</b>	-	-
<b>Cat 140 Grader - WD300</b>												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	425,700	-	-	-	-	-	523,600	-
Trade-In	-	-	-	-	(81,800)	-	-	-	-	-	(100,600)	-
<b>Total Cat 140 Grader - WD300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>343,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>423,000</b>	<b>-</b>
<b>Isuzu Giga Prime Mover - WD458</b>												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	309,200	-	-	-	-	-	380,200
Trade-In	-	-	-	-	-	(84,300)	-	-	-	-	-	(103,700)
<b>Total Isuzu Giga Prime Mover - WD458</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>224,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>276,500</b>
<b>Isuzu Tandem Axle Truck - WD422</b>												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	212,800	-	-	-	-	-	261,800	-
Trade-In	-	-	-	-	(70,900)	-	-	-	-	-	(87,200)	-
<b>Total Isuzu Tandem Axle Truck - WD422</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>141,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>174,600</b>	<b>-</b>
<b>Isuzu Crew Cab Truck - WD6</b>												
<i>Replacement of current machinery.</i>												
Plant Replacement	105,000	-	-	-	-	-	-	-	-	-	-	-
Trade-In	(55,000)	-	-	-	-	-	-	-	-	-	-	-
<b>Total Isuzu Crew Cab Truck - WD6</b>	<b>50,000</b>	<b>-</b>										

	2025 Forecast \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
<b>Plant and Equipment (continued)</b>												
<b>Isuzu NLR 45-150 Tipper - WD000</b>												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	79,400	-	-	-	-	-	-	-	100,600
Trade-In	-	-	-	(26,400)	-	-	-	-	-	-	-	(33,500)
<b>Total Isuzu NLR 45-150 Tipper - WD000</b>	-	-	-	<b>53,000</b>	-	-	-	-	-	-	-	<b>67,100</b>
<b>Howard Porter Side Tipper - WD1142</b>												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	95,300	-	-	-	-	-	-	-	120,800
Trade-In	-	-	-	(10,500)	-	-	-	-	-	-	-	(13,400)
<b>Total Howard Porter Side Tipper - WD1142</b>	-	-	-	<b>84,800</b>	-	-	-	-	-	-	-	<b>107,400</b>
<b>Boomerang Low Loader - WD1169</b>												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	-	-	-	-	-	-	184,300
Trade-In	-	-	-	-	-	-	-	-	-	-	-	(30,700)
<b>Total Boomerang Low Loader - WD1169</b>	-	-	-	-	-	-	-	-	-	-	-	<b>153,600</b>
<b>Case 721G Loader - WD1827</b>												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	213,600	-	-	-	-	-	-
Trade-In	-	-	-	-	-	44,900	-	-	-	-	-	-
<b>Total Case 721G Loader - WD1827</b>	-	-	-	-	-	<b>258,500</b>	-	-	-	-	-	-
<b>John Deere 6515 Tractor - WD229</b>												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	-	104,200	-	-	-	-	-
Trade-In	-	-	-	-	-	-	(3,400)	-	-	-	-	-
<b>Total John Deere 6515 Tractor - WD229</b>	-	-	-	-	-	-	<b>100,800</b>	-	-	-	-	-
<b>Toyota Husky Skid Steer - WD908</b>												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	-	-	141,200	-	-	-	-
Trade-In	-	-	-	-	-	-	-	(55,200)	-	-	-	-
<b>Total Toyota Husky Skid Steer - WD908</b>	-	-	-	-	-	-	-	<b>86,000</b>	-	-	-	-

	2025 Forecast \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
<b>Plant and Equipment (continued)</b>												
<b>Volvo 210C Excavator - WD141</b>												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	-	-	-	-	-	-	-
Trade-In	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Volvo 210C Excavator - WD141</b>	-	-	-	-	-	-	-	-	-	-	-	-
<b>JCB Hydralig 110W - New</b>												
<i>Purchase of new machinery.</i>												
New Plant Purchase	25,000	36,000	-	-	-	-	95,400	-	-	-	-	-
Plant Replacement	-	-	-	-	-	-	-	-	-	364,900	-	-
Trade-In	-	-	-	-	-	-	-	-	-	(104,200)	-	-
<b>Total JCB Hydralig 110W - New</b>	<b>25,000</b>	<b>36,000</b>	-	-	-	-	<b>95,400</b>	-	-	<b>260,700</b>	-	-
<b>Multipac 524H Multi Tyre Roller - WD182</b>												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	201,300	-	-	-	-	-	-	-	255,000	-
Trade-In	-	-	(37,000)	-	-	-	-	-	-	-	(46,900)	-
<b>Total Multipac 524H Multi Tyre Roller - WD182</b>	-	-	<b>164,300</b>	-	-	-	-	-	-	-	<b>208,100</b>	-
<b>Water Trailer and Pump - 1TRH694</b>												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	-	14,300	-	-	-	-	-
Trade-In	-	-	-	-	-	-	(500)	-	-	-	-	-
<b>Total Water Trailer and Pump - 1TRH694</b>	-	-	-	-	-	-	<b>13,800</b>	-	-	-	-	-
<b>Semi Trailer Water Tanker - New</b>												
<i>Purchase of new machinery.</i>												
New Plant Purchase	-	82,300	-	-	-	-	-	-	-	-	-	-
<b>Total Semi Trailer Water Tanker - New</b>	-	<b>82,300</b>	-	-	-	-	-	-	-	-	-	-

	2025 Forecast \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
<b>Plant and Equipment (continued)</b>												
<b>Isuzu Fire Tender - WD270</b>												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	-	-	-	-	-	-	-
Trade-In	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Isuzu Fire Tender - WD270</b>	-	-	-	-	-	-	-	-	-	-	-	-
<b>Isuzu Fire Tender - WD821</b>												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	-	-	-	-	-	-	-
Trade-In	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Isuzu Fire Tender - WD821</b>	-	-	-	-	-	-	-	-	-	-	-	-
<b>Standpipe Trailer - WD1056</b>												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	-	-	-	-	13,000	-	-
Trade-In	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Standpipe Trailer - WD1056</b>	-	-	-	-	-	-	-	-	-	13,000	-	-
<b>Mitsubishi Triton Single Cab - WD011</b>												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	37,000	-	-	-	-	-	-	46,800	-	-
Trade-In	-	-	(15,800)	-	-	-	-	-	-	(18,900)	-	-
<b>Total Mitsubishi Triton Single Cab - WD011</b>	-	-	21,200	-	-	-	-	-	-	27,900	-	-
<b>Isuzu MU-X LSU (OM) - WD001</b>												
<i>Replacement of current machinery.</i>												
Plant Replacement	110,000	52,900	109,100	56,200	115,800	119,200	61,400	126,500	65,100	134,200	69,100	142,400
Trade-In	(79,500)	(49,300)	(101,700)	(52,300)	(107,900)	(111,100)	(57,200)	(117,900)	(60,700)	(125,100)	(64,400)	(132,700)
<b>Total Isuzu MU-X LSU (OM) - WD001</b>	30,500	3,600	7,400	3,900	7,900	8,100	4,200	8,600	4,400	9,100	4,700	9,700
<b>Isuzu D-Max 4x4 (MWS) - WD0</b>												
<i>Replacement of current machinery.</i>												
Plant Replacement	53,000	51,400	52,900	54,500	56,200	57,900	59,600	61,400	63,200	65,100	67,100	69,100
Trade-In	(49,500)	(47,800)	(49,200)	(50,700)	(52,200)	(53,800)	(55,400)	(57,100)	(58,800)	(60,600)	(62,400)	(64,300)
<b>Total Isuzu D-Max 4x4 (MWS) - WD0</b>	3,500	3,600	3,700	3,800	4,000	4,100	4,200	4,300	4,400	4,500	4,700	4,800

	2025 Budget	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast	2032 Forecast	2033 Forecast	2034 Forecast	2035 Forecast	2036 Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Plant and Equipment (continued)</b>												
<b>Isuzu MU-X LST (CEO) - 0WD</b>												
Replacement of current machinery.												
Plant Replacement	116,000	115,200	118,700	122,200	125,900	129,700	133,600	137,600	141,700	145,900	150,300	154,800
Trade-In	(102,500)	(104,900)	(108,100)	(111,300)	(114,600)	(118,100)	(121,600)	(125,300)	(129,000)	(132,900)	(136,900)	(141,000)
<b>Total Isuzu MU-X LST (CEO) - 0WD</b>	<b>13,500</b>	<b>10,300</b>	<b>10,600</b>	<b>10,900</b>	<b>11,300</b>	<b>11,600</b>	<b>12,000</b>	<b>12,300</b>	<b>12,700</b>	<b>13,000</b>	<b>13,400</b>	<b>13,800</b>
<b>Grader Ute - New</b>												
Purchase of new machinery, with later replacement.												
New Plant Purchase	45,000	-	-	-	-	-	-	-	-	-	-	-
Plant Replacement	-	-	-	-	-	-	-	-	55,200	-	-	-
Trade-In	-	-	-	-	-	-	-	-	(6,100)	-	-	-
<b>Total Grader Ute - New</b>	<b>45,000</b>	<b>-</b>	<b>49,100</b>	<b>-</b>	<b>-</b>	<b>-</b>						
<b>Vert Mower - New</b>												
Purchase of new machinery.												
New Plant Purchase	-	-	27,500	-	-	-	-	-	-	-	-	-
<b>Total Vert Mower - New</b>	<b>-</b>	<b>-</b>	<b>27,500</b>	<b>-</b>								
<b>Hustler Mower</b>												
Replacement of current machinery.												
Plant Replacement	-	-	-	-	-	-	34,700	-	-	-	41,700	-
Trade-In	-	-	-	-	-	-	(2,800)	-	-	-	(3,200)	-
<b>Total Hustler Mower</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>31,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>38,500</b>	<b>-</b>
<b>Toro Reel Mower</b>												
Replacement of current machinery.												
Plant Replacement	-	-	-	-	-	-	63,600	-	-	-	39,100	-
Trade-In	-	-	-	-	-	-	(2,800)	-	-	-	(1,300)	-
<b>Total Toro Reel Mower</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>60,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>37,800</b>	<b>-</b>
<b>Trailer Dual Axle - WD548</b>												
Replacement of current machinery.												
Plant Replacement	-	-	-	-	-	-	-	-	-	-	-	-
Trade-In	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Trailer Dual Axle - WD548</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
<b>Plant and Equipment (continued)</b>												
<b>Car Trailer with Ramps - WD3018</b>												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	8,400	-	-	-	-	-	-	-	-
Trade-In	-	-	-	(500)	-	-	-	-	-	-	-	-
<b>Total Car Trailer with Ramps - WD3018</b>	-	-	-	<b>7,900</b>	-	-	-	-	-	-	-	-
<b>Mobile Service Trailer - 1TUE993</b>												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	-	-	-	-	-	13,000	-
Trade-In	-	-	-	-	-	-	-	-	-	-	(1,300)	-
<b>Total Mobile Service Trailer - 1TUE993</b>	-	-	-	-	-	-	-	-	-	-	<b>11,700</b>	-
<b>Refuse Site Bin Trailer - WD1183</b>												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	-	5,700	-	-	-	-	-
Trade-In	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Refuse Site Bin Trailer - WD1183</b>	-	-	-	-	-	-	<b>5,700</b>	-	-	-	-	-
<b>Refuse Site Bin Trailer - WD1182</b>												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	-	5,700	-	-	-	-	-
Trade-In	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Refuse Site Bin Trailer - WD1182</b>	-	-	-	-	-	-	<b>5,700</b>	-	-	-	-	-
<b>Traffic Light Trailer - WD1151</b>												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	-	14,100	-	-	-	-	-
Trade-In	-	-	-	-	-	-	(500)	-	-	-	-	-
<b>Total Traffic Light Trailer - WD1151</b>	-	-	-	-	-	-	<b>13,600</b>	-	-	-	-	-
<b>Traffic Light Trailer - WD1152</b>												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	-	14,100	-	-	-	-	-
Trade-In	-	-	-	-	-	-	(500)	-	-	-	-	-
<b>Total Traffic Light Trailer - WD1152</b>	-	-	-	-	-	-	<b>13,600</b>	-	-	-	-	-

	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
<b>Plant and Equipment (continued)</b>												
<b>Portable Traffic Light</b>												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	-	-	-	-	25,300	10,400	-
Trade-In	-	-	-	-	-	-	-	-	-	1,200	(1,300)	-
<b>Total Portable Traffic Light</b>	-	-	-	-	-	-	-	-	-	<b>26,500</b>	<b>9,100</b>	-
<b>Portable Data Sign</b>												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	-	-	-	-	75,900	-	-
Trade-In	-	-	-	-	-	-	-	-	-	18,900	-	-
<b>Total Portable Data Sign</b>	-	-	-	-	-	-	-	-	-	<b>94,800</b>	-	-
<b>Spray Unit</b>												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	12,700	-	-	-	-	-	-	-	-
Trade-In	-	-	-	(500)	-	-	-	-	-	-	-	-
<b>Total Spray Unit</b>	-	-	-	<b>12,200</b>	-	-	-	-	-	-	-	-
<b>Vibratory Plate Compactor</b>												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	-	-	-	17,800	-	-	-
Trade-In	-	-	-	-	-	-	-	-	(500)	-	-	-
<b>Total Vibratory Plate Compactor</b>	-	-	-	-	-	-	-	-	<b>17,300</b>	-	-	-
<b>Excavator Mulcher Head - FM500H</b>												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	-	-	-	-	-	-	-
Trade-In	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Excavator Mulcher Head - FM500H</b>	-	-	-	-	-	-	-	-	-	-	-	-
<b>Heavy Duty Twin Deck Slasher - PSL</b>												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	-	-	-	-	69,600	-	-
Trade-In	-	-	-	-	-	-	-	-	-	(600)	-	-
<b>Total Heavy Duty Twin Deck Slasher - PSL</b>	-	-	-	-	-	-	-	-	-	<b>69,000</b>	-	-

	2025 Budget	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast	2032 Forecast	2033 Forecast	2034 Forecast	2035 Forecast	2036 Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Plant and Equipment (continued)</b>												
<b>Road Broom - PBR</b>												
<i>Replacement of current machinery.</i>												
Plant Replacement	-	-	-	-	-	-	28,900	-	-	-	-	-
Trade-In	-	-	-	-	-	-	(500)	-	-	-	-	-
<b>Total Road Broom - PBR</b>	-	-	-	-	-	-	<b>28,400</b>	-	-	-	-	-
<b>Total Plant and Equipment</b>	<b>507,500</b>	<b>135,800</b>	<b>392,600</b>	<b>504,400</b>	<b>506,600</b>	<b>284,300</b>	<b>146,900</b>	<b>313,900</b>	<b>670,000</b>	<b>397,400</b>	<b>1,003,000</b>	<b>304,800</b>

## Key Initiatives - Roads

	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
<b>Roads</b>												
<b>York Williams Road</b>												
<i>Road upgrade works from a gravel road surface to a sealed road surface.</i>												
0.00 SLK to 3.00 SLK road reconstruction (60%)	334,776	-	-	-	-	-	-	-	-	-	-	-
0.00 SLK to 3.00 SLK road widening (40%)	223,184	-	-	-	-	-	-	-	-	-	-	-
0.00 SLK to 3.00 SLK final seal	-	73,000	-	-	-	-	-	-	-	-	-	-
3.00 SLK to 6.00 SLK road reconstruction (60%)	-	396,000	-	-	-	-	-	-	-	-	-	-
3.00 SLK to 6.00 SLK road widening, seal (40%)	-	264,000	-	-	-	-	-	-	-	-	-	-
3.00 SLK to 6.00 SLK final seal	-	-	100,600	-	-	-	-	-	-	-	-	-
6.00 SLK to 9.70 SLK road reconstruction (60%)	-	-	416,200	-	-	-	-	-	-	-	-	-
6.00 SLK to 9.70 SLK road widening, seal (40%)	-	-	277,400	-	-	-	-	-	-	-	-	-
6.00 SLK to 9.70 SLK final seal	-	-	-	106,900	-	-	-	-	-	-	-	-
21.75 SLK to 26.71 SLK final seal	159,500	-	-	-	-	-	-	-	-	-	-	-
Regional Road Group Funding	(478,800)	(488,700)	(529,500)	(71,600)	-	-	-	-	-	-	-	-
Additional operating costs to overall works program	-	7,200	14,800	22,900	24,700	25,400	26,200	27,000	27,800	28,600	29,500	30,400
<b>Total York Williams Road</b>	<b>238,660</b>	<b>251,500</b>	<b>279,500</b>	<b>58,200</b>	<b>24,700</b>	<b>25,400</b>	<b>26,200</b>	<b>27,000</b>	<b>27,800</b>	<b>28,600</b>	<b>29,500</b>	<b>30,400</b>
<b>Fourteen Mile Brook Road</b>												
<i>Road upgrade works from a gravel road surface to a sealed road surface and gravel re-sheet.</i>												
0.00 SLK to 3.36 SLK road reconstruction (60%)	-	-	-	453,900	-	-	-	-	-	-	-	-
0.00 SLK to 3.36 SLK road widening, seal (40%)	-	-	-	302,600	-	-	-	-	-	-	-	-
0.00 SLK to 3.36 SLK final seal	-	-	-	-	146,100	-	-	-	-	-	-	-
3.36 SLK to 11.87 SLK gravel re-sheet	-	-	-	-	747,700	-	-	-	-	-	-	-
Regional Road Group Funding	-	-	-	(503,900)	(595,900)	-	-	-	-	-	-	-
Additional operating costs to overall works program	-	-	-	-	6,700	9,200	9,500	9,800	10,100	10,400	10,700	11,000
<b>Total Fourteen Mile Brook Road</b>	-	-	-	<b>252,600</b>	<b>304,600</b>	<b>9,200</b>	<b>9,500</b>	<b>9,800</b>	<b>10,100</b>	<b>10,400</b>	<b>10,700</b>	<b>11,000</b>
<b>Crossman Dwarda Road</b>												
<i>Road upgrade works from a gravel road surface to a sealed road surface.</i>												
0.00 SLK to 3.50 SLK road reconstruction (60%)	-	-	-	-	-	546,100	-	-	-	-	-	-
0.00 SLK to 3.50 SLK road widening, seal (40%)	-	-	-	-	-	364,100	-	-	-	-	-	-
0.00 SLK to 3.50 SLK final seal	-	-	-	-	-	-	178,900	-	-	-	-	-
3.50 SLK to 6.00 SLK road reconstruction (60%)	-	-	-	-	-	-	464,500	-	-	-	-	-
3.50 SLK to 6.00 SLK road widening, seal (40%)	-	-	-	-	-	-	309,600	-	-	-	-	-
3.50 SLK to 6.00 SLK final seal	-	-	-	-	-	-	-	190,400	-	-	-	-
6.00 SLK to 8.00 SLK road reconstruction (60%)	-	-	-	-	-	-	-	486,500	-	-	-	-
6.00 SLK to 8.00 SLK road widening, seal (40%)	-	-	-	-	-	-	-	324,300	-	-	-	-
6.00 SLK to 8.00 SLK final seal	-	-	-	-	-	-	-	-	168,300	-	-	-
Regional Road Group Funding	-	-	-	-	-	(606,800)	(635,400)	(667,500)	(112,700)	-	-	-

Additional operating costs to overall works program	-	-	-	-	-	-	8,300	18,400	30,300	32,500	33,500	34,500	
<b>Total Crossman Dwarda Road</b>	-	-	-	-	-	-	<b>303,400</b>	<b>325,900</b>	<b>352,100</b>	<b>85,900</b>	<b>32,500</b>	<b>33,500</b>	<b>34,500</b>

	2025 Budget	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast	2032 Forecast	2033 Forecast	2034 Forecast	2035 Forecast	2036 Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$

#### Roads (continued)

##### North Bannister Wandering Road

Road upgrade works from a gravel road surface to a sealed road surface.

0.00 SLK to 2.50 SLK road reconstruction (60%)	-	-	-	-	-	-	-	-	527,700	-	-	-
0.00 SLK to 2.50 SLK road widening, seal (40%)	-	-	-	-	-	-	-	-	351,800	-	-	-
0.00 SLK to 2.50 SLK final seal	-	-	-	-	-	-	-	-	-	228,100	-	-
Regional Road Group Funding	-	-	-	-	-	-	-	-	(585,800)	(152,800)	-	-
Additional operating costs to overall works program	-	-	-	-	-	-	-	-	-	7,800	10,700	11,000
<b>Total North Bannister Wandering Road</b>	-	-	-	-	-	-	-	-	<b>293,700</b>	<b>83,100</b>	<b>10,700</b>	<b>11,000</b>

##### Regional Road Group Works - To be determined

Road upgrade works yet to be determined

Upgrade works yet to be determined	-	-	-	-	-	-	-	-	749,500	1,006,900	1,037,100	
Regional Road Group Funding	-	-	-	-	-	-	-	-	-	(499,600)	(671,300)	(691,400)
Additional operating costs to overall works program	-	-	-	-	-	-	-	-	-	6,700	17,900	
<b>Total Regional Road Group Works - To be determined</b>	-	-	-	-	-	-	-	-	-	<b>249,900</b>	<b>342,300</b>	<b>363,600</b>

##### Roads to Recovery Works - To be determined

Road renewal works yet to be determined

Renewal works yet to be determined	523,547	257,200	264,900	272,900	281,100	289,500	298,200	307,100	316,300	325,800	335,600	345,700
Roads to Recovery Funding	(523,500)	(257,200)	(264,900)	(272,900)	(281,100)	(289,500)	(298,200)	(307,100)	(316,300)	(325,800)	(335,600)	(345,700)
Additional operating costs to overall works program	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Roads to Recovery Works - To be determined</b>	<b>47</b>	-	-	-	-	-	-	-	-	-	-	-

##### North Bannister Wandering Road

Road upgrade works as part of the Wheatbelt Secondary Freight Network program.

9.10 SLK to 13.60 SLK development works (80% renewal)	725,957	-	-	-	-	-	-	-	-	-	-	-
9.10 SLK to 13.60 SLK development works (20% upgrade)	181,489	-	-	-	-	-	-	-	-	-	-	-
9.10 SLK to 13.60 SLK construction works (80% renewal)	-	1,336,600	-	-	-	-	-	-	-	-	-	-
9.10 SLK to 13.60 SLK construction works (20% upgrade)	-	334,100	-	-	-	-	-	-	-	-	-	-
13.60 SLK to 18.10 SLK development works (80% renewal)	-	-	1,017,400	-	-	-	-	-	-	-	-	-
13.60 SLK to 18.10 SLK development works (20% upgrade)	-	-	254,300	-	-	-	-	-	-	-	-	-

13.60 SLK to 18.10 SLK construction works (80% renewal)	-	-	-	1,440,900	-	-	-	-	-	-	-	-
13.60 SLK to 18.10 SLK construction works (20% upgrade)	-	-	-	360,200	-	-	-	-	-	-	-	-
18.10 SLK to 23.04 SLK development works (80% renewal)	-	-	-	-	1,214,300	-	-	-	-	-	-	-
18.10 SLK to 23.04 SLK development works (20% upgrade)	-	-	-	-	303,500	-	-	-	-	-	-	-
18.10 SLK to 23.04 SLK construction works (80% renewal)	-	-	-	-	-	1,593,600	-	-	-	-	-	-
18.10 SLK to 23.04 SLK construction works (20% upgrade)	-	-	-	-	-	398,400	-	-	-	-	-	-
Works funding	(843,900)	(1,553,751)	(1,182,681)	(1,675,023)	(1,411,554)	(1,852,560)	-	-	-	-	-	-
Additional operating costs to overall works program	-	11,300	26,400	38,200	56,200	74,100	95,400	98,200	101,200	104,200	107,400	110,600
<b>Total North Bannister Wandering Road</b>	<b>63,546</b>	<b>128,249</b>	<b>115,419</b>	<b>164,277</b>	<b>162,446</b>	<b>213,540</b>	<b>95,400</b>	<b>98,200</b>	<b>101,200</b>	<b>104,200</b>	<b>107,400</b>	<b>110,600</b>

	2025 Budget	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast	2032 Forecast	2033 Forecast	2034 Forecast	2035 Forecast	2036 Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Roads (continued)</b>												
<b>Wandering Pingelly Road</b>												
<i>Road upgrade works as part of the Wheatbelt Secondary Freight Network program.</i>												
0.00 SLK to 0.72 SLK town seal works	-	-	-	-	-	-	-	298,200	-	-	-	-
0.72 SLK to 5.00 SLK development works (80% renewal)	-	-	-	-	-	-	-	1,431,400	-	-	-	-
0.72 SLK to 5.00 SLK development works (20% upgrade)	-	-	-	-	-	-	-	357,800	-	-	-	-
5.00 SLK to 9.50 SLK construction works (80% renewal)	-	-	-	-	-	-	-	1,621,800	-	-	-	-
5.00 SLK to 9.50 SLK construction works (20% upgrade)	-	-	-	-	-	-	-	405,400	-	-	-	-
9.50 SLK to 14.00 SLK development works (80% renewal)	-	-	-	-	-	-	-	-	1,872,900	-	-	-
9.50 SLK to 14.00 SLK development works (20% upgrade)	-	-	-	-	-	-	-	468,200	-	-	-	-
14.00 SLK to 18.50 SLK construction works (80% renewal)	-	-	-	-	-	-	-	-	-	1,772,700	-	-
14.00 SLK to 18.50 SLK construction works (20% upgrade)	-	-	-	-	-	-	-	-	-	443,100	-	-
18.50 SLK to 23.00 SLK development works (80% renewal)	-	-	-	-	-	-	-	-	-	-	2,008,500	-
18.50 SLK to 23.00 SLK development works (20% upgrade)	-	-	-	-	-	-	-	-	-	-	502,100	-
23.00 SLK to 27.79 SLK construction works (80% renewal)	-	-	-	-	-	-	-	-	-	-	-	2,002,400
23.00 SLK to 27.79 SLK construction works (20% upgrade)	-	-	-	-	-	-	-	-	-	-	-	500,600
Works funding	-	-	-	-	-	-	-	(1,941,282)	(1,885,296)	(2,177,223)	(2,060,694)	(2,334,858)
Additional operating costs to overall works program	-	-	-	-	-	-	-	-	10,400	20,200	31,200	42,900
<b>Total Wandering Pingelly Road</b>	-	-	-	-	-	-	-	<b>146,118</b>	<b>152,304</b>	<b>184,077</b>	<b>186,306</b>	<b>218,642</b>
<b>Total Roads</b>	<b>365,846</b>	-	-	-	-	-	-	<b>146,118</b>	<b>152,304</b>	<b>184,077</b>	<b>186,306</b>	<b>218,642</b>
												<b>230,510</b>

## Key Initiatives - Bridges

---

	2025 Budget	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast	2032 Forecast	2033 Forecast	2034 Forecast	2035 Forecast	2036 Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$

### Bridges

No Bridges projects are proposed.

### Total Bridges

## Key Initiatives - Drainage

---

	2025 Budget	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast	2032 Forecast	2033 Forecast	2034 Forecast	2035 Forecast	2036 Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$

### Drainage

No Drainage projects are proposed.

### Total Drainage

## Key Initiatives - Footpaths

	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
<b>Footpaths</b>												
<b>Gnowing Street Footpath</b>												
<i>Replace 97 m of path</i>												
Replace Footpath	33,164	-	-	-	-	-	-	-	-	-	-	-
Works funding	-	-	-	-	-	-	-	-	-	-	-	-
Additional operating costs to overall works program	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Gnowing Street Footpath</b>	<b>33,164</b>	-	-	-	-	-	-	-	-	-	-	-
<b>Total Footpaths</b>	<b>33,164</b>	-	-	-	-	-	-	-	-	-	-	-

## Key Initiatives - Recreation

---

	2025 Budget	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast	2032 Forecast	2033 Forecast	2034 Forecast	2035 Forecast	2036 Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$

### Recreation

No Recreation projects are proposed.

### Total Recreation

## Key Initiatives - Other Infrastructure

---

	2025 Budget	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast	2032 Forecast	2033 Forecast	2034 Forecast	2035 Forecast	2036 Forecast
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$

### Other Infrastructure

No Other Infrastructure projects are proposed.

### Total Other Infrastructure

## Key Initiatives - Other Initiatives

	2025 Budget \$	2026 Forecast \$	2027 Forecast \$	2028 Forecast \$	2029 Forecast \$	2030 Forecast \$	2031 Forecast \$	2032 Forecast \$	2033 Forecast \$	2034 Forecast \$	2035 Forecast \$	2036 Forecast \$
<b>Other Initiatives</b>												
<b>Workforce Plan - New Employment</b>												
<i>Additional employees to cater for increased development in the District.</i>												
2 x new employees	-	-	-	-	-	-	-	-	-	-	-	-
1 x new employee	-	-	-	-	-	84,300	86,800	89,400	92,100	94,900	97,700	100,600
<b>Total Workforce Plan - New Employment</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>84,300</b>	<b>86,800</b>	<b>89,400</b>	<b>92,100</b>	<b>94,900</b>	<b>97,700</b>	<b>100,600</b>
<b>Development Growth - Additional Rates</b>												
<i>Additional rates raised from forecasted development growth in the District.</i>												
1,463,800												
Additional rates per annum from initial base.	-	(31,100)	(49,700)	(70,600)	(94,000)	(120,300)	(149,500)	(182,000)	(218,300)	(258,400)	(302,900)	(351,900)
<b>Total Development Growth - Additional Rates</b>	<b>-</b>	<b>(31,100)</b>	<b>(49,700)</b>	<b>(70,600)</b>	<b>(94,000)</b>	<b>(120,300)</b>	<b>(149,500)</b>	<b>(182,000)</b>	<b>(218,300)</b>	<b>(258,400)</b>	<b>(302,900)</b>	<b>(351,900)</b>
<b>Total Other Initiatives</b>	<b>-</b>	<b>(31,100)</b>	<b>(49,700)</b>	<b>(70,600)</b>	<b>(9,700)</b>	<b>(33,500)</b>	<b>(60,100)</b>	<b>(89,900)</b>	<b>(123,400)</b>	<b>(160,700)</b>	<b>(202,300)</b>	<b>(248,200)</b>

1,471,909